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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-K**

**Annual Report Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934**

**For the fiscal year ended December 31, 2018**

**Commission File No. 001-14817**

**PACCAR Inc**

(Exact name of Registrant as specified in its charter)

**Delaware**  
(State of incorporation)

**91-0351110**  
(I.R.S. Employer Identification No.)

**777 - 106th Ave. N.E., Bellevue, WA**  
(Address of principal executive offices)

**98004**  
(Zip Code)

**Registrant's telephone number, including area code (425) 468-7400**

**Securities registered pursuant to Section 12(b) of the Act:**

Title of Each Class  
Common Stock, \$1 par value

Name of Each Exchange on Which Registered  
The NASDAQ Global Select Market LLC

**Securities registered pursuant to Section 12(g) of the Act: NONE**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The aggregate market value of the voting stock held by non-affiliates of the registrant as of June 30, 2018:

Common Stock, \$1 par value - \$21.44 billion

The number of shares outstanding of the registrant's classes of common stock, as of January 31, 2019:

Common Stock, \$1 par value - 346,718,291 shares

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the proxy statement for the annual stockholders meeting to be held on April 30, 2019 are incorporated by reference into Part III.

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PACCAR Inc – FORM 10-K

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## PART I

### ITEM 1. BUSINESS.

#### (a) General Development of Business

PACCAR Inc (the Company or PACCAR), incorporated under the laws of Delaware in 1971, is the successor to Pacific Car and Foundry Company which was incorporated in Washington in 1924. The Company traces its predecessors to Seattle Car Manufacturing Company formed in 1905.

#### (b) Financial Information About Industry Segments and Geographic Areas

Information about the Company's industry segments and geographic areas in response to Items 101(b), (c)(1)(i), and (d) of Regulation S-K appears in Item 8, Note S, of this Form 10-K.

#### (c) Narrative Description of Business

PACCAR is a multinational company operating in three principal industry segments:

- (1) The Truck segment includes the design, manufacture and distribution of high-quality, light-, medium- and heavy-duty commercial trucks. Heavy-duty trucks have a gross vehicle weight (GVW) of over 33,000 lbs (Class 8) in North America and over 16 metric tonnes in Europe. Medium-duty trucks have a GVW ranging from 19,500 to 33,000 lbs (Class 6 to 7) in North America, and in Europe, light- and medium-duty trucks range between 6 to 16 metric tonnes. Trucks are configured with engine in front of cab (conventional) or cab-over-engine (COE).
- (2) The Parts segment includes the distribution of aftermarket parts for trucks and related commercial vehicles.
- (3) The Financial Services segment includes finance and leasing products and services provided to customers and dealers. PACCAR's finance and leasing activities are principally related to PACCAR products and associated equipment.

PACCAR's Other business includes the manufacturing and marketing of industrial winches.

### TRUCKS

PACCAR's trucks are marketed under the Kenworth, Peterbilt and DAF nameplates. These trucks, which are built in three plants in the United States, three in Europe and one each in Australia, Brasil, Canada and Mexico, are used worldwide for over-the-road and off-highway hauling of commercial and consumer goods. The Company also manufactures engines, primarily for use in the Company's trucks, at its facilities in Columbus, Mississippi; Eindhoven, the Netherlands; and Ponta Grossa, Brasil. PACCAR competes in the North American Class 8 market, primarily with Kenworth and Peterbilt conventional models. These trucks are assembled at facilities in Chillicothe, Ohio; Denton, Texas; Renton, Washington; Ste. Therese, Canada and Mexicali, Mexico. PACCAR also competes in the North American Class 6 to 7 markets primarily with Kenworth and Peterbilt conventional models. These trucks are assembled at facilities in Ste. Therese, Canada and Mexicali, Mexico. PACCAR competes in the European light/medium market with DAF COE trucks assembled in the United Kingdom (U.K.) by Leyland, one of PACCAR's wholly owned subsidiaries, and participates in the European heavy market with DAF COE trucks assembled in the Netherlands and the U.K. PACCAR competes in the Brazilian heavy truck market with DAF models assembled at Ponta Grossa in the state of Paraná, Brasil. PACCAR competes in the Australian medium and heavy truck markets with Kenworth conventional and certain DAF COE models assembled at its facility at Bayswater in the state of Victoria, Australia, and DAF COE models primarily assembled in the U.K. Commercial truck manufacturing comprises the largest segment of PACCAR's business and accounted for 77% of total 2018 net sales and revenues.

Substantially all trucks are sold to independent dealers. The Kenworth and Peterbilt nameplates are marketed and distributed by separate divisions in the U.S. and a foreign subsidiary in Canada. The Kenworth nameplate is also marketed and distributed by foreign subsidiaries in Mexico and Australia. The DAF nameplate is marketed and distributed worldwide by a foreign subsidiary headquartered in the Netherlands and is also marketed and distributed by foreign subsidiaries in Brasil and Australia. The decision to operate as a subsidiary or as a division is incidental to PACCAR's Truck segment operations and reflects legal, tax and regulatory requirements in the various countries where PACCAR operates.

The Truck segment utilizes centrally managed purchasing, information technology, technical research and testing, treasury and finance functions. Some manufacturing plants in North America produce trucks for more than one nameplate, while other plants produce trucks for only one nameplate, depending on various factors. Best manufacturing practices within the Company are shared on a routine basis reflecting the similarity of the business models employed by each nameplate.

The Company's trucks have a reputation for high quality products, most of which are ordered by dealers according to customer specifications. Some units are ordered by dealers for stocking to meet the needs of certain customers who require immediate delivery or for customers that require chassis to be fitted with specialized bodies. For a significant portion of the Company's truck operations, major components, such as engines, transmissions and axles, as well as a substantial percentage of other components, are purchased from component manufacturers pursuant to PACCAR and customer specifications. DAF, which is more vertically integrated, manufactures PACCAR engines and axles and a higher percentage of other components for its heavy truck models. The Company also manufactures engines at its Columbus, Mississippi facility. In 2018, the Company installed PACCAR engines in 41% of the Company's Kenworth and Peterbilt heavy-duty trucks in the U.S. and Canada and substantially all of the DAF heavy-duty trucks sold throughout the world. Engines not manufactured by the Company are purchased from Cummins Inc. (Cummins). The Company purchased a significant portion of its transmissions from Eaton Corporation Plc. (Eaton) and ZF Friedrichshafen AG (ZF). The Company also purchased a significant portion of North America stampings used for cabs from Magna International Inc. (Magna). The Company has long-term agreements with Cummins, Eaton, ZF and Magna to provide for continuity of supply. A loss of supply from Cummins, Eaton, ZF or Magna, and the resulting interruption in the production of trucks, would have a material effect on the Company's results. Purchased materials and parts include raw materials, partially processed materials, such as castings, and finished components manufactured by independent suppliers. Raw materials, partially processed materials and finished components make up approximately 90% of the cost of new trucks. The value of major finished truck components manufactured by independent suppliers ranges from approximately 30% in Europe to approximately 87% in North America. In addition to materials, the Company's cost of sales includes labor and factory overhead, vehicle delivery and warranty. Accordingly, except for certain factory overhead costs such as depreciation, property taxes and utilities, the Company's cost of sales are highly correlated to sales.

The Company's DAF subsidiary purchases fully assembled cabs from a competitor, Renault V.I., for its European light-duty product line pursuant to a joint product development and long-term supply contract. Sales of trucks manufactured with these cabs amounted to approximately 3% of consolidated revenues in 2018. A short-term loss of supply, and the resulting interruption in the production of these trucks, would not have a material effect on the Company's results of operations. However, a loss of supply for an extended period of time would require the Company to either contract for an alternative source of supply or to manufacture cabs itself.

Other than these components, the Company is not limited to any single source for any significant component, although the sudden inability of a supplier to deliver components could have a temporary adverse effect on production of certain products. Manufacturing inventory levels are based upon production schedules, and orders are placed with suppliers accordingly.

Key factors affecting Truck segment earnings include the number of new trucks sold in the markets served and the margins realized on the sales. The Company's sales of new trucks are dependent on the size of the truck markets served and the Company's share of those markets. Truck segment sales and margins tend to be cyclical based on the level of overall economic activity, the availability of capital and the amount of freight being transported. The Company's costs for trucks consist primarily of material costs, which are influenced by the price of commodities such as steel, copper, aluminum and petroleum. The Company utilizes long-term supply agreements to reduce the variability of the unit cost of purchased materials and finished components. The Company's spending on research and development varies based on product development cycles and government requirements such as changes to diesel engine emissions and vehicle fuel efficiency standards in the various markets served. The Company maintains rigorous control of selling, general and administrative (SG&A) expenses and seeks to minimize such costs.

There are four principal competitors in the U.S. and Canada commercial truck market. The Company's share of the U.S. and Canadian Class 8 market was 29.4% of retail sales in 2018, and the Company's medium-duty market share was 17.7%. In Europe, there are six principal competitors in the commercial truck market, including parent companies to two competitors of the Company in the U.S. In 2018, DAF had a 16.6% share of the European heavy-duty market and a 9.0% share of the light/medium market. These markets are highly competitive in price, quality and service. PACCAR is not dependent on any single customer for its sales. There are no significant seasonal variations in sales.

The Peterbilt, Kenworth and DAF nameplates are recognized internationally and play an important role in the marketing of the Company's truck products. The Company engages in a continuous program of trademark and trade name protection in all marketing areas of the world.

The Company's truck products are subject to noise, emission and safety regulations. Competing manufacturers are subject to the same regulations. The Company believes the cost of complying with these regulations will not be detrimental to its business.

The Company had a total production backlog of \$14.7 billion at the end of 2018. Within this backlog, orders scheduled for delivery within three months (90 days) are considered to be firm. The 90-day backlog approximated \$4.5 billion at December 31, 2018, \$4.0 billion at December 31, 2017 and \$2.1 billion at December 31, 2016. Production of the year-end 2018 backlog is expected to be substantially completed during 2019.

## **PARTS**

The Parts segment includes the distribution of aftermarket parts for trucks and related commercial vehicles to over 2,200 Kenworth, Peterbilt and DAF dealers in 103 countries around the world. Aftermarket truck parts are sold and delivered to the Company's independent dealers through the Company's 18 strategically located parts distribution centers (PDCs) in the U.S., Canada, Europe, Australia, Mexico and Central and South America. Parts are primarily purchased from various suppliers and also manufactured by the Company. Aftermarket parts inventory levels are determined largely by anticipated customer demand and the need for timely delivery. The Parts segment accounted for 16% of total 2018 net sales and revenues.

Key factors affecting Parts segment earnings include the aftermarket parts sold in the markets served and the margins realized on the sales. Aftermarket parts sales are influenced by the total number of the Company's trucks in service and the average age and mileage of those trucks. To reflect the benefit the Parts segment receives from costs incurred by the Truck segment, certain factory overhead, research and development, engineering and SG&A expenses are allocated from the Truck segment to the Parts segment. The Company's cost for parts sold consists primarily of material costs, which are influenced by the price of commodities such as steel, copper, aluminum and petroleum. The Company utilizes long-term supply agreements to reduce the variability of the cost of parts sold. The Company maintains rigorous control of SG&A expenses and seeks to minimize such costs.

## **FINANCIAL SERVICES**

PACCAR Financial Services (PFS) operates in 24 countries in North America, Europe, Australia and South America through wholly owned finance companies operating under the PACCAR Financial trade name. PFS also conducts full service leasing operations through operating divisions or wholly owned subsidiaries in North America, Germany and Australia under the PacLease trade name. Selected dealers in North America are franchised to provide full service leasing. PFS provides its franchisees with equipment financing and administrative support. PFS also operates its own full service lease outlets. PFS's retail loan and lease customers consist of small, medium and large commercial trucking companies, independent owner/operators and other businesses and acquire their PACCAR trucks principally from independent PACCAR dealers. PFS accounted for 6% of total net sales and revenues and 57% of total assets in 2018.

The Company's finance receivables are classified as dealer wholesale, dealer retail and customer retail segments. The dealer wholesale segment consists of truck inventory financing to independent PACCAR dealers. The dealer retail segment consists of loans and leases to participating dealers and franchises, which use the proceeds to fund their customers' acquisition of trucks and related equipment. The customer retail segment consists of loans and leases directly to customers for their acquisition of trucks and related equipment. Customer retail receivables are further segregated by fleet and owner/operator classes. The fleet class consists of customers operating more than five trucks. All others are considered owner/operators. Similar methods are employed to assess and monitor credit risk for each class.

Finance receivables are secured by the trucks and related equipment being financed or leased. The terms of loan and lease contracts generally range from three to five years depending on the type and use of equipment. Payment is required on dealer inventory financing when the floored truck is sold to a customer or upon maturity of the flooring loan, whichever comes first. Dealer inventory loans generally mature within one year.

The Company funds its financial services activities primarily from collections on existing finance receivables and borrowings in the capital markets. The primary sources of borrowings in the capital markets are commercial paper and medium-term notes issued in public and private offerings and, to a lesser extent, bank loans. An additional source of funds is loans from other PACCAR companies. PFS matches the maturity and interest rate characteristics of its debt with the maturity and interest rate characteristics of loans and leases.

Key factors affecting the earnings of the Financial Services segment include the volume of new loans and leases, the yield earned on the loans and leases, the costs of funding investments in loans and leases and the ability to collect the amounts owed to PFS. New loan and lease volume is dependent on the volume of new trucks sold by Kenworth, Peterbilt and DAF and the share of those truck sales that are financed by the Financial Services segment. The Company's Financial Services market share is influenced by the extent of competition in the financing market. PFS's primary competitors include commercial banks and independent finance and leasing companies.

The revenue earned on loans and leases depends on market interest and lease rates and the ability of PFS to differentiate itself from the competition by superior industry knowledge and customer service. Dealer inventory loans have variable rates with rates reset monthly based on an index pertaining to the applicable local market. Retail loan and lease contracts normally have fixed rates over the contract term. PFS obtains funds either through fixed rate borrowings or through variable rate borrowings, a portion of which have been effectively converted to fixed rate through the use of interest-rate contracts. This enables PFS to obtain a stable spread between the

cost of borrowing and the yield on fixed rate contracts over the contract term. Included in Financial Services cost of revenues is depreciation on equipment on operating leases. The amount of depreciation on operating leases principally depends on the acquisition cost of leased equipment, the term of the leases, which generally ranges from three to five years, and the residual value of the leases, which generally ranges from 30% to 70%. The margin earned is the difference between the revenues on loan and lease contracts and the direct costs of operation, including interest and depreciation.

PFS incurs credit losses when customers are unable to pay the full amounts due under loan and finance lease contracts. PFS takes a conservative approach to underwriting new retail business in order to minimize credit losses.

The ability of customers to pay their obligations to PFS depends on the state of the general economy, the extent of freight demand, freight rates and the cost of fuel, among other factors. PFS limits its exposure to any one customer, with no one customer or dealer balance representing over 5% of the aggregate portfolio assets. PFS generally requires a down payment and secures its interest in the underlying truck collateral and may require other collateral or guarantees. In the event of default, PFS will repossess the truck and sell it in the open market primarily through its dealer network as well as PFS used truck centers. PFS will also seek to recover any shortfall between the amounts owed and the amounts recovered from sale of the collateral. The amount of credit losses depends on the rate of default on loans and finance leases and, in the event of repossession, the ability to recover the amount owed from sale of the collateral which is affected by used truck prices. PFS's experience over the last fifty years financing truck sales has been that periods of economic weakness result in higher past dues and increased rates of repossession. Used truck prices also tend to fall during periods of economic weakness. As a result, credit losses tend to increase during periods of economic weakness. PFS provides an allowance for credit losses based on specifically identified customer risks and an analysis of estimated losses inherent in the portfolio, considering the amount of past due accounts, the trends of used truck prices and the economic environment in each of its markets.

Financial Services SG&A expenses consist primarily of personnel costs associated with originating and servicing the loan and lease portfolios. These costs vary somewhat depending on overall levels of business activity, but given the ongoing nature of servicing activities, tend to be relatively stable.

## **OTHER BUSINESSES**

Other businesses include the manufacturing of industrial winches in two U.S. plants and marketing them under the Braden, Carco and Gearmatic nameplates. The markets for these products are highly competitive, and the Company competes with a number of well established firms. Sales of industrial winches were less than 1% of total net sales and revenues in 2018, 2017 and 2016.

The Braden, Carco and Gearmatic trademarks and trade names are recognized internationally and play an important role in the marketing of those products.

## **PATENTS**

The Company owns numerous patents which relate to all product lines. Although these patents are considered important to the overall conduct of the Company's business, no patent or group of patents is considered essential to a material part of the Company's business.

## **REGULATION**

As a manufacturer of highway trucks, the Company is subject to the National Traffic and Motor Vehicle Safety Act and Federal Motor Vehicle Safety Standards promulgated by the National Highway Traffic Safety Administration as well as environmental laws and regulations in the United States, and is subject to similar regulations in all countries where it has operations and where its trucks are distributed. In addition, the Company is subject to certain other licensing requirements to do business in the United States and Europe. The Company believes it is in compliance with laws and regulations applicable to safety standards, the environment and other licensing requirements in all countries where it has operations and where its trucks are distributed.

Information regarding the effects that compliance with international, federal, state and local provisions regulating the environment have on the Company's capital and operating expenditures and the Company's involvement in environmental cleanup activities is included in Management's Discussion and Analysis of Financial Condition and Results of Operations and the Company's Consolidated Financial Statements in Items 7 and 8, respectively.

## **EMPLOYEES**

On December 31, 2018, the Company had approximately 28,000 employees.

## OTHER DISCLOSURES

The Company's filings on Forms 10-K, 10-Q and 8-K and any amendments to those reports can be found on the Company's website [www.paccar.com](http://www.paccar.com) free of charge as soon as practicable after the report is electronically filed with, or furnished to, the Securities and Exchange Commission (SEC). The information on the Company's website is not incorporated by reference into this report. In addition, the Company's reports filed with the SEC can be found at [www.sec.gov](http://www.sec.gov).

### ITEM 1A. RISK FACTORS.

The following are significant risks which could have a material negative impact on the Company's financial condition or results of operations.

#### Business and Industry Risks

**Commercial Truck Market Demand is Variable.** The Company's business is highly sensitive to global and national economic conditions as well as economic conditions in the industries and markets it serves. Negative economic conditions and outlook can materially weaken demand for the Company's equipment and services. The yearly demand for commercial vehicles may increase or decrease more than overall gross domestic product in markets the Company serves, which are principally North America and Europe. Demand for commercial vehicles may also be affected by the introduction of new vehicles and technologies by the Company or its competitors.

**Competition and Prices.** The Company operates in a highly competitive environment, which could adversely affect the Company's sales and pricing. Financial results depend largely on the ability to develop, manufacture and market competitive products that profitably meet customer demand.

**Production Costs and Supplier Capacity.** The Company's products are exposed to variability in material and commodity costs. Commodity or component price increases and significant shortages of component products may adversely impact the Company's financial results or use of its production capacity. Many of the Company's suppliers also supply automotive manufacturers, and factors that adversely affect the automotive industry can also have adverse effects on these suppliers and the Company. Supplier delivery performance can be adversely affected if increased demand for these suppliers' products exceeds their production capacity. Unexpected events, including natural disasters, may increase the Company's cost of doing business or disrupt the Company's or its suppliers' operations.

**Liquidity Risks, Credit Ratings and Costs of Funds.** Disruptions or volatility in global financial markets could limit the Company's sources of liquidity, or the liquidity of customers, dealers and suppliers. A lowering of the Company's credit ratings could increase the cost of borrowing and adversely affect access to capital markets. The Company's Financial Services segment obtains funds for its operations from commercial paper, medium-term notes and bank debt. If the markets for commercial paper, medium-term notes and bank debt do not provide the necessary liquidity in the future, the Financial Services segment may experience increased costs or may have to limit its financing of retail and wholesale assets. This could result in a reduction of the number of vehicles the Company is able to produce and sell to customers.

**The Financial Services Industry is Highly Competitive.** The Company's Financial Services segment competes with banks, other commercial finance companies and financial services firms which may have lower costs of borrowing, higher leverage or market share goals that result in a willingness to offer lower interest rates, which may lead to decreased margins, lower market share or both. A decline in the Company's truck unit sales and a decrease in truck residual values due to lower used truck pricing are also factors which may affect the Company's Financial Services segment.

**The Financial Services Segment is Subject to Credit Risk.** The Financial Services segment is exposed to the risk of loss arising from the failure of a customer, dealer or counterparty to meet the terms of the loans, leases and derivative contracts with the Company. Although the financial assets of the Financial Services segment are secured by underlying equipment collateral, in the event a customer cannot meet its obligations to the Company, there is a risk that the value of the underlying collateral will not be sufficient to recover the amounts owed to the Company, resulting in credit losses.

**Interest-Rate Risks.** The Financial Services segment is subject to interest-rate risks, because increases in interest rates can reduce demand for its products, increase borrowing costs and potentially reduce interest margins. PFS uses derivative contracts to match the interest rate characteristics of its debt to the interest rate characteristics of its finance receivables in order to mitigate the risk of changing interest rates.

**Information Technology.** The Company relies on information technology systems and networks to process, transmit and store electronic information, and to manage or support a variety of its business processes and activities. These computer systems and networks may be subject to disruptions during the process of upgrading or replacing software, databases or components; power outages; hardware failures; computer viruses; or outside parties attempting to disrupt the Company's business or gain unauthorized access to the Company's electronic data. The Company maintains and continues to invest in protections to guard against such events. Examples of these protections include conducting third-party penetration tests, implementing software detection and prevention tools, event monitoring, and disaster recoverability. Additionally the Company maintains a cybersecurity insurance policy. Despite these safeguards, there remains a risk of system disruptions, unauthorized access and data loss.

If the Company's computer systems were to be damaged, disrupted or breached, it could impact data availability and integrity, result in a theft of the Company's intellectual property or lead to unauthorized disclosure of confidential information of the Company's customers, suppliers and employees. Security breaches could also result in a violation of U.S. and international privacy and other laws and subject the Company to various litigations and governmental proceedings. These events could have an adverse impact on the Company's results of operations and financial condition, damage its reputation, disrupt operations and negatively impact competitiveness in the marketplace.

### **Political, Regulatory and Economic Risks**

**Multinational Operations.** The Company's global operations are exposed to political, economic and other risks and events beyond its control in the countries in which the Company operates. The Company may be adversely affected by political instabilities, fuel shortages or interruptions in utility or transportation systems, natural calamities, wars, terrorism and labor strikes. Changes in government monetary or fiscal policies and international trade policies may impact demand for the Company's products, financial results and competitive position. PACCAR's global operations are subject to extensive trade, competition and anti-corruption laws and regulations that could impose significant compliance costs.

**U.K. Exit from the European Union.** In March 2017, the United Kingdom (U.K.) invoked Article 50 of their treaty with the European Union signaling their intent to leave the EU. Under the EU Treaty the U.K. had two years to negotiate terms of their exit with the EU. Although a preliminary agreement between the EU and the U.K. Government was made, it was not ratified by the U.K. Parliament. If the terms of the exit from the EU are not agreed by March 29, 2019, it is anticipated that the standard trade protocols of the World Trade Organization (WTO) would become effective ("Hard Brexit").

The Company manufactures medium- and heavy-duty DAF trucks in the U.K. which are sold primarily in the U.K. and to a lesser extent in Europe and other world markets. In 2018, approximately 10% of the Company's worldwide truck production was manufactured in the U.K. Most of the truck components used in the manufacturing of trucks in the U.K., as well as aftermarket parts are sourced from the EU. In the event of a Hard Brexit, it is anticipated that there would be an increase in tariffs from truck components and parts from the EU which would increase the cost of all trucks and parts in the U.K. It is expected that there would also be an increase in tariffs on trucks sold from the U.K. to the EU which would lead to higher costs for trucks imported from the U.K into the EU. The imposition of tariffs and border controls would most likely lead to longer lead times in the supply chain from the EU and the U.K. In the event of a Hard Brexit, the Company anticipates that after a period of time, changes would be made to the supply chain to minimize the effects of tariffs and delays. The higher cost of trucks and parts may impact manufacturing and parts sales and margins which could have an adverse impact on the Company's results of operations.

**Environmental Regulations.** The Company's operations are subject to environmental laws and regulations that impose significant compliance costs. The Company could experience higher research and development and manufacturing costs due to changes in government requirements for its products, including changes in emissions, fuel, greenhouse gas or other regulations.

**Litigation, Product Liability and Regulatory.** The Company's products are subject to recall for environmental, performance and safety-related issues. Product recalls, lawsuits, regulatory actions or increases in the reserves the Company establishes for contingencies may increase the Company's costs and lower profits. Due to the international nature of the Company's business, some products are also subject to international trade regulations, including customs and import / export related laws and regulations, government embargoes and sanctions prohibiting sales to specific persons or countries, as well as anti-corruption laws. The Company's reputation and its brand names are valuable assets, and claims or regulatory actions, even if unsuccessful or without merit, could adversely affect the Company's reputation and brand images because of adverse publicity.

**Currency Exchange and Translation.** The Company's consolidated financial results are reported in U.S. dollars, while significant operations are denominated in the currencies of other countries. Currency exchange rate fluctuations can affect the Company's assets, liabilities and results of operations through both translation and transaction risk, as reported in the Company's financial statements. The Company uses certain derivative financial instruments and localized production of its products to reduce, but not eliminate, the effects of foreign currency exchange rate fluctuations.



**Accounting Estimates.** In the preparation of the Company’s financial statements in accordance with U.S. generally accepted accounting principles, management uses estimates and makes judgments and assumptions that affect asset and liability values and the amounts reported as income and expense during the periods presented. Certain of these estimates, judgments and assumptions, such as residual values on operating leases, the allowance for credit losses and product warranty are particularly sensitive. If actual results are different from estimates used by management, they may have a material impact on the financial statements. For additional disclosures regarding accounting estimates, see “Critical Accounting Policies” under Item 7 of this Form 10-K.

**Taxes.** Changes in statutory income tax rates in the countries in which the Company operates impact the Company’s effective tax rate. Changes to other taxes or the adoption of other new tax legislation could affect the Company’s provision for income taxes and related tax assets and liabilities.

**ITEM 1B. UNRESOLVED STAFF COMMENTS.**

None.

**ITEM 2. PROPERTIES.**

The Company and its subsidiaries own and operate manufacturing plants in five U.S. states, three countries in Europe, and in Australia, Brasil, Canada and Mexico. The Company also has 18 parts distribution centers, many sales and service offices, and finance and administrative offices which are operated in owned or leased premises in these and other locations. Facilities for product testing and research and development are located in the state of Washington and the Netherlands. The Company also has an innovation center in Sunnyvale, California. The Company’s corporate headquarters is located in owned premises in Bellevue, Washington. The Company considers all of the properties used by its businesses to be suitable for their intended purposes.

The Company invests in facilities, equipment and processes to provide manufacturing and warehouse capacity to meet its customers’ needs and improve operating performance.

The following summarizes the number of the Company’s manufacturing plants and parts distribution centers by geographical location within indicated industry segments:

	U.S	Canada	Australia	Mexico	Europe	Central and So. America
<b>Truck</b>	<b>4</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>3</b>	<b>1</b>
<b>Parts</b>	<b>6</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>5</b>	<b>2</b>
<b>Other</b>	<b>2</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>

**ITEM 3. LEGAL PROCEEDINGS.**

On July 19, 2016, the European Commission (EC) concluded its investigation of all major European truck manufacturers and reached a settlement with DAF. Following the settlement, claims and lawsuits have been filed against the Company, DAF and certain DAF subsidiaries and other truck manufacturers. Others may bring EC-related claims and lawsuits against the Company or its subsidiaries. While the Company believes it has meritorious defenses, such claims and lawsuits will likely take a significant period of time to resolve. An adverse outcome of such proceedings could have a material impact on the Company’s results of operations.

The Company and its subsidiaries are parties to various other lawsuits incidental to the ordinary course of business. Management believes that the disposition of such lawsuits will not materially affect the Company’s business or financial condition.

**ITEM 4. MINE SAFETY DISCLOSURES.**

Not applicable.

## PART II

### ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES.

- (a) Market Information, Holders, Dividends, Securities Authorized for Issuance Under Equity Compensation Plans and Performance Graph.

*Market Information, Holders and Dividends.*

Common stock of the Company is traded on the NASDAQ Global Select Market under the symbol PCAR. The table below reflects the range of trading prices as reported by The NASDAQ Stock Market LLC and cash dividends declared. There were 1,529 record holders of the common stock at December 31, 2018.

QUARTER	2018			2017		
	DIVIDENDS DECLARED	STOCK PRICE		DIVIDENDS DECLARED	STOCK PRICE	
		HIGH	LOW		HIGH	LOW
First	\$ .25	\$ 79.69	\$ 62.82	\$ .24	\$ 70.12	\$ 64.61
Second	.28	71.58	60.36	.25	69.17	61.93
Third	.28	72.89	59.82	.25	73.29	62.72
Fourth	.28	70.76	53.43	.25	75.68	66.33
Year-End Extra	2.00			1.20		

The Company expects to continue paying regular cash dividends, although there is no assurance as to future dividends because they are dependent upon future earnings, capital requirements and financial conditions.

*Securities Authorized for Issuance Under Equity Compensation Plans.*

The following table provides information as of December 31, 2018 regarding compensation plans under which PACCAR equity securities are authorized for issuance.

	Number of Securities Granted and to be Issued on Exercise of Outstanding Options and Other Rights	Weighted-average Exercise Price of Outstanding Options	Securities Available for Future Grant
<b>Stock compensation plans approved by stockholders</b>	<b>4,651,569</b>	<b>\$ 55.32</b>	<b>13,290,737</b>

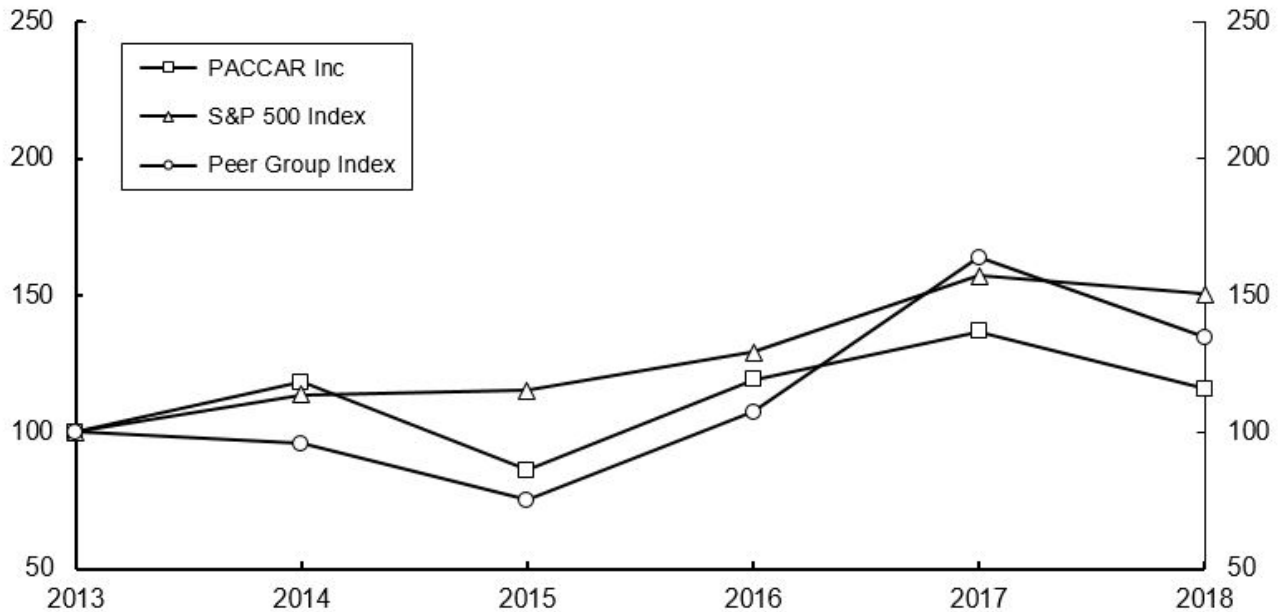
All stock compensation plans have been approved by the stockholders.

The number of securities to be issued includes those issuable under the PACCAR Inc Long Term Incentive Plan (LTI Plan) and the Restricted Stock and Deferred Compensation Plan for Non-Employee Directors (RSDC Plan). Securities to be issued include 371,163 shares that represent deferred cash awards payable in stock. The weighted-average exercise price does not include the securities that represent deferred cash awards.

Securities available for future grant are authorized under the following two plans: (i) 12,573,894 shares under the LTI Plan, and (ii) 716,843 shares under the RSDC Plan.

*Stockholder Return Performance Graph.*

The following line graph compares the yearly percentage change in the cumulative total stockholder return on the Company's common stock, to the cumulative total return of the Standard & Poor's Composite 500 Stock Index and the return of the industry peer groups of companies identified in the graph (the "Peer Group Index") for the last five fiscal years ended December 31, 2018. Standard & Poor's has calculated a return for each company in the Peer Group Index weighted according to its respective capitalization at the beginning of each period with dividends reinvested on a monthly basis. Management believes that the identified companies and methodology used in the graph for the Peer Group Index provide a better comparison than other indices available. The Peer Group Index consists of AGCO Corporation, Caterpillar Inc., Cummins Inc., Dana Incorporated, Deere & Company, Eaton Corporation, Meritor Inc., Navistar International Corporation, Oshkosh Corporation, AB Volvo and CNH Industrial N.V. The comparison assumes that \$100 was invested December 31, 2013, in the Company's common stock and in the stated indices and assumes reinvestment of dividends.



	2013	2014	2015	2016	2017	2018
PACCAR Inc	100	118.19	86.13	119.19	136.84	115.76
S&P 500 Index	100	113.69	115.26	129.05	157.22	150.33
Peer Group Index	100	95.92	75.27	107.38	163.73	134.55

(b) Use of Proceeds from Registered Securities.

Not applicable.

(c) Purchases of Equity Securities by the Issuer and Affiliated Purchasers.

On September 23, 2015, the Company's Board of Directors approved a plan to repurchase up to \$300 million of the Company's outstanding common stock. As of June 1, 2018, all of the authorized shares had been repurchased under this plan. On July 9, 2018, the Company's Board of Directors approved a plan to repurchase up to an additional \$300 million of the Company's outstanding common stock, and as of December 31, 2018, \$260.1 million of shares had been repurchased under this plan. On December 4, 2018, the Company's Board of Directors approved a plan to repurchase an additional \$500 million of PACCAR's outstanding common stock effective upon completion of the prior plan. The following are the details of repurchases made for the fourth quarter of 2018:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Maximum Dollar Value that May Yet be Purchased
October 1-31, 2018	400,000	\$ 56.32	\$ 218,438,860
November 1-30, 2018	1,571,368	\$ 59.59	\$ 124,806,167
December 1-31, 2018	1,500,000	\$ 56.58	\$ 539,930,977
Total	3,471,368	\$ 57.91	\$ 539,930,977

**ITEM 6. SELECTED FINANCIAL DATA.**

	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
	<i>(millions except per share data)</i>				
Truck, Parts and Other Net Sales and Revenues	<b>\$ 22,138.6</b>	\$ 18,187.5	\$ 15,846.6	\$ 17,942.8	\$ 17,792.8
Financial Services Revenues	<b>1,357.1</b>	1,268.9	1,186.7	1,172.3	1,204.2
<b>Total Revenues</b>	<b>\$ 23,495.7</b>	\$ 19,456.4	\$ 17,033.3	\$ 19,115.1	\$ 18,997.0
<b>Net Income</b>	<b>\$ 2,195.1</b>	\$ 1,675.2	\$ 521.7	\$ 1,604.0	\$ 1,358.8
Adjusted Net Income *		1,501.8	1,354.7		
<b>Net Income Per Share:</b>					
Basic	<b>6.25</b>	4.76	1.49	4.52	3.83
Diluted	<b>6.24</b>	4.75	1.48	4.51	3.82
Adjusted Diluted *		4.26	3.85		
<b>Cash Dividends Declared Per Share</b>	<b>3.09</b>	2.19	1.56	2.32	1.86
<b>Total Assets:</b>					
Truck, Parts and Other	<b>11,082.8</b>	10,237.9	8,444.1	8,855.2	8,701.5
Financial Services	<b>14,399.6</b>	13,202.3	12,194.8	12,254.6	11,917.3
<b>Financial Services Debt</b>	<b>9,950.5</b>	8,879.4	8,475.2	8,591.5	8,230.6
<b>Stockholders' Equity</b>	<b>8,592.9</b>	8,050.5	6,777.6	6,940.4	6,753.2

\* See Reconciliation of GAAP to Non-GAAP Financial Measures for 2017 and 2016 on pages 33-34 and see Note L on page 62.

## **ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.**

### **OVERVIEW:**

PACCAR is a global technology company whose Truck segment includes the design and manufacture of high-quality light-, medium- and heavy-duty commercial trucks. In North America, trucks are sold under the Kenworth and Peterbilt nameplates, in Europe, under the DAF nameplate and in Australia and South America, under the Kenworth and DAF nameplates. The Parts segment includes the distribution of aftermarket parts for trucks and related commercial vehicles. The Company's Financial Services segment derives its earnings primarily from financing or leasing PACCAR products in North America, Europe and Australia. The Company's Other business includes the manufacturing and marketing of industrial winches.

### ***2018 Financial Highlights***

- Worldwide net sales and revenues were a record \$23.50 billion in 2018 compared to \$19.46 billion in 2017 due to record revenues in the Truck, Parts and Financial Services segments.
- Truck sales were \$18.19 billion in 2018 compared to \$14.77 billion in 2017 primarily due to higher truck deliveries in all of the Company's primary markets.
- Parts sales were a record \$3.84 billion in 2018 compared to \$3.33 billion in 2017 reflecting higher demand in all markets.
- Financial Services revenues were \$1.36 billion in 2018 compared to \$1.27 billion in 2017. The increase was primarily due to higher average earning asset balances and higher interest rates.
- In 2018, PACCAR earned net income for the 80th consecutive year. Net income was a record \$2.20 billion (\$6.24 per diluted share) compared to \$1.68 billion (\$4.75 per diluted share) in 2017, which included a one-time net tax benefit of \$173.4 million from the Tax Cuts and Jobs Act ("the Tax Act"). Excluding this one-time net tax benefit, the Company earned adjusted net income (non-GAAP) of \$1.50 billion (\$4.26 per diluted share) in 2017. See Reconciliation of GAAP to Non-GAAP Financial Measures on pages 33-34.
- Capital investments were \$437.1 million in 2018 compared to \$433.1 million in 2017, reflecting additional investments in the Company's manufacturing facilities, new product development and enhanced aftermarket support.
- After-tax return on beginning equity (ROE) was 27.3% in 2018 compared to 24.7% in 2017. Excluding the one-time net tax benefit, adjusted ROE (non-GAAP) was 22.2% in 2017. See Reconciliation of GAAP to Non-GAAP Financial Measures on pages 33-34.
- Research and development (R&D) expenses were \$306.1 million in 2018 compared to \$264.7 million in 2017.

Peterbilt launched its new Model 579 UltraLoft in the first quarter of 2018, which offers customers a high-roof, integrated cab and sleeper that enhances driver comfort and operational efficiency. The UltraLoft dimensions represent an 18% increase in interior space giving drivers best-in-class living quarters. The Model 579 UltraLoft is an excellent tractor for long-haul routes, team driving and driver training.

Kenworth introduced the W990 in the third quarter of 2018. This new conventional truck is designed to maximize performance in many customer applications including over-the-road and vocational. The Kenworth model W990 features the PACCAR MX-13 engine rated up to 510-hp and 1,850 lb-ft of torque, the 12-speed PACCAR automated transmission, PACCAR tandem rear axles, and the Kenworth TruckTech+ connected truck system.

DAF highlighted its leadership in fuel efficiency and advanced powertrain technology by displaying a full range of innovative vehicles at the IAA truck show in Hannover, Germany. DAF showcased its CF Electric and LF Electric heavy- and medium-duty urban distribution vehicles. DAF also presented its CF Hybrid vehicle with the PACCAR MX-11 engine that delivers zero emissions in urban areas.

PACCAR Parts continues to add global parts distribution capacity to deliver industry-leading availability and to support the growth of PACCAR MX engine parts sales and the global fleet service program. A new 160,000 square-foot distribution center in Toronto, Ontario, Canada opened in October 2018.

PACCAR has been honored as a global leader in environmental practices by environmental reporting firm CDP, earning recognition on the 2018 *CDP Climate Change A List*. Every year, over 6,000 companies disclose data about their environmental impacts, risks and opportunities to CDP for independent assessment. Reporting companies receive scores of A to D- rating their effectiveness in tackling climate change and other environmental issues. PACCAR earned a CDP score of “A”, which places PACCAR in the top 2% of reporting companies.

In January 2019, PACCAR displayed innovative electric and hydrogen fuel cell trucks at the CES 2019 show in Las Vegas, Nevada. CES is one of the world’s largest showcases for technological innovation. PACCAR exhibited three zero emission vehicles: a battery-electric Peterbilt Model 579EV; a battery-electric Peterbilt Model 220EV; and a hydrogen fuel cell electric Kenworth T680 developed in collaboration with Toyota. These trucks are designed for a range of customer applications, including over-the-road transportation, port operations and urban distribution. PACCAR was the only commercial vehicle manufacturer displaying trucks at CES.

### ***Truck Outlook***

Truck industry retail sales in the U.S. and Canada in 2019 are expected to increase to 285,000 to 315,000 units compared to 284,800 in 2018. In Europe, the 2019 truck industry registrations for over 16-tonne vehicles are expected to be 290,000 to 320,000 units compared to 318,800 in 2018. In South America, heavy-duty truck industry sales in 2019 are estimated to increase to 100,000 to 110,000 units compared to 88,500 units in 2018.

### ***Parts Outlook***

In 2019, PACCAR Parts sales are expected to grow 5-8% compared to 2018 sales.

### ***Financial Services Outlook***

Based on the truck market outlook, average earning assets in 2019 are expected to increase 3-5% compared to 2018. Current high levels of freight tonnage, freight rates and fleet utilization are contributing to customers’ profitability and cash flow. If current freight transportation conditions decline due to weaker economic conditions, then past due accounts, truck repossessions and credit losses would likely increase from the current low levels and new business volume would likely decline.

### ***Capital Spending and R&D Outlook***

Capital investments in 2019 are expected to be \$525 to \$575 million, and R&D is expected to be \$320 to \$350 million. The Company is investing for long-term growth in new truck models, integrated powertrains including zero emission electrification and hydrogen fuel cell technologies, enhanced aerodynamic truck designs, advanced driver assistance systems and truck connectivity, and expanded manufacturing and parts distribution facilities.

See the Forward-Looking Statements section of Management’s Discussion and Analysis for factors that may affect these outlooks.

## RESULTS OF OPERATIONS:

The Company's results of operations for the years ended December 31, 2018, 2017 and 2016 are presented below. The balances for 2017 and 2016 have been restated to reflect the adoption of ASU 2017-07, *Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost*. Refer to Note A in the Notes to Consolidated Financial Statements for additional details.

(\$ in millions, except per share amounts)

<i>Year Ended December 31,</i>	2018	2017	2016
Net sales and revenues:			
Truck	\$ 18,187.0	\$ 14,774.8	\$ 12,767.3
Parts	3,838.9	3,327.0	3,005.7
Other	112.7	85.7	73.6
Truck, Parts and Other	22,138.6	18,187.5	15,846.6
Financial Services	1,357.1	1,268.9	1,186.7
	<u>\$ 23,495.7</u>	<u>\$ 19,456.4</u>	<u>\$ 17,033.3</u>
Income (loss) before income taxes:			
Truck	\$ 1,672.1	\$ 1,253.8	\$ 1,107.4
Parts	768.6	610.0	542.1
Other*	2.7	12.5	(852.4)
Truck, Parts and Other	2,443.4	1,876.3	797.1
Financial Services	305.9	261.7	305.7
Investment income	60.9	35.3	27.6
Income taxes **	(615.1)	(498.1)	(608.7)
Net Income	<u>\$ 2,195.1</u>	<u>\$ 1,675.2</u>	<u>\$ 521.7</u>
Diluted earnings per share	<u>\$ 6.24</u>	<u>\$ 4.75</u>	<u>\$ 1.48</u>
After-tax return on revenues	9.3%	8.6%	3.1%
Adjusted after-tax return on revenues (non-GAAP)***		7.7%	8.0%

\* In 2016, Other includes the EC charge of \$833.0 million. See Note L in the Notes to Consolidated Financial Statements.

\*\* In 2017, Income taxes include a one-time benefit of \$173.4 million from the Tax Act.

\*\*\* See Reconciliation of GAAP to non-GAAP Financial Measures on pages 33-34.

The following provides an analysis of the results of operations for the Company's three reportable segments - Truck, Parts and Financial Services. Where possible, the Company has quantified the impact of factors identified in the following discussion and analysis. In cases where it is not possible to quantify the impact of factors, the Company lists them in estimated order of importance. Factors for which the Company is unable to specifically quantify the impact include market demand, fuel prices, freight tonnage and economic conditions affecting the Company's results of operations.

### 2018 Compared to 2017:

#### Truck

The Company's Truck segment accounted for 77% of revenues in 2018 compared to 76% in 2017.

The Company's new truck deliveries are summarized below:

<i>Year Ended December 31,</i>	2018	2017	% CHANGE
U.S. and Canada	105,300	84,200	25
Europe	63,800	57,100	12
Mexico, South America, Australia and other	20,000	17,600	14
Total units	<u>189,100</u>	<u>158,900</u>	<u>19</u>

In 2018, industry retail sales in the heavy-duty market in the U.S. and Canada increased to 284,800 units from 218,400 units in 2017. The Company's heavy-duty truck retail market share was 29.4% in 2018 compared to 30.7% in 2017. The medium-duty market was 98,000 units in 2018 compared to 81,900 units in 2017. The Company's medium-duty market share was 17.7% in 2018 compared to 17.1% in 2017.

The over 16-tonne truck market in Europe in 2018 increased to 318,800 units from 306,100 units in 2017, and DAF's market share was 16.6% in 2018 compared to 15.3% in 2017. The 6 to 16-tonne market in 2018 decreased to 51,900 units from 52,600 units in 2017. DAF's market share in the 6 to 16-tonne market in 2018 was 9.0% compared to 10.5% in 2017.

The Company's worldwide truck net sales and revenues are summarized below:

(\$ in millions)			
<i>Year Ended December 31,</i>	<u>2018</u>	<u>2017</u>	<u>% CHANGE</u>
<b>Truck net sales and revenues:</b>			
U.S. and Canada	\$ 11,357.0	\$ 8,775.2	29
Europe	4,808.4	4,254.9	13
Mexico, South America, Australia and other	2,021.6	1,744.7	16
	<u>\$ 18,187.0</u>	<u>\$ 14,774.8</u>	<u>23</u>
Truck income before income taxes	<u>\$ 1,672.1</u>	<u>\$ 1,253.8</u>	<u>33</u>
Pre-tax return on revenues	<u>9.2%</u>	<u>8.5%</u>	

The Company's worldwide truck net sales and revenues increased to \$18.19 billion in 2018 from \$14.77 billion in 2017, primarily reflecting higher truck deliveries in all of the Company's primary markets. Truck segment income before income taxes and pre-tax return on revenues increased in 2018, reflecting the higher truck unit deliveries and higher gross margins.

The major factors for the changes in net sales and revenues, cost of sales and revenues and gross margin between 2018 and 2017 for the Truck segment are as follows:

<i>(\$ in millions)</i>	<u>NET SALES AND REVENUES</u>	<u>COST OF SALES AND REVENUES</u>	<u>GROSS MARGIN</u>
<b>2017</b>	<u>\$ 14,774.8</u>	<u>\$ 13,111.1</u>	<u>\$ 1,663.7</u>
<b>Increase (decrease)</b>			
<b>Truck delivery volume</b>	<b>2,955.7</b>	<b>2,458.9</b>	<b>496.8</b>
<b>Average truck sales prices</b>	<b>377.0</b>		<b>377.0</b>
<b>Average per truck material, labor and other direct costs</b>		<b>303.0</b>	<b>(303.0)</b>
<b>Factory overhead and other indirect costs</b>		<b>109.7</b>	<b>(109.7)</b>
<b>Extended warranties, operating leases and other</b>	<b>(72.9)</b>	<b>(76.5)</b>	<b>3.6</b>
<b>Currency translation</b>	<b>152.4</b>	<b>133.3</b>	<b>19.1</b>
<b>Total increase</b>	<u><b>3,412.2</b></u>	<u><b>2,928.4</b></u>	<u><b>483.8</b></u>
<b>2018</b>	<u><b>\$ 18,187.0</b></u>	<u><b>\$ 16,039.5</b></u>	<u><b>\$ 2,147.5</b></u>

- Truck sales volume primarily reflects higher truck deliveries in the U.S. and Canada (\$2,305.0 million sales and \$1,890.7 million cost of sales) and Europe (\$394.5 million sales and \$333.0 million cost of sales).
- Average truck sales prices increased sales by \$377.0 million, primarily due to higher price realization in North America and Europe.
- Average cost per truck increased cost of sales by \$303.0 million, primarily reflecting higher material costs.
- Factory overhead and other indirect costs increased \$109.7 million, primarily due to higher salaries and related expenses (\$57.9 million) and higher supplies and maintenance costs (\$47.5 million) to support increased truck production.
- Extended warranties, operating leases and other decreased revenues by \$72.9 million and cost of sales by \$76.5 million, primarily due to lower revenues and costs from operating leases. The decrease was partially offset by higher revenues and costs from service contracts.
- The currency translation effect on sales and cost of sales primarily reflects an increase in the value of the euro relative to the U.S. dollar.
- Truck gross margins increased to 11.8% in 2018 from 11.3% in 2017, primarily due to the factors noted above.



Truck selling, general and administrative expenses (SG&A) for 2018 increased to \$248.3 million from \$216.0 million in 2017. The increase was primarily due to higher professional fees (\$20.1 million) and higher salaries and related expenses (\$10.6 million). As a percentage of sales, Truck SG&A decreased to 1.4% in 2018 from 1.5% in 2017 due to higher net sales.

### Parts

The Company's Parts segment accounted for 16% of revenues in 2018 compared to 17% in 2017.

(\$ in millions)			
<i>Year Ended December 31,</i>			
	2018	2017	% CHANGE
<b>Parts net sales and revenues:</b>			
U.S. and Canada	\$ 2,545.1	\$ 2,175.0	17
Europe	921.4	801.0	15
Mexico, South America, Australia and other	372.4	351.0	6
	<u>\$ 3,838.9</u>	<u>\$ 3,327.0</u>	<u>15</u>
Parts income before income taxes	<u>\$ 768.6</u>	<u>\$ 610.0</u>	<u>26</u>
Pre-tax return on revenues	<u>20.0%</u>	<u>18.3%</u>	

The Company's worldwide parts net sales and revenues increased to a record \$3.84 billion in 2018 from \$3.33 billion in 2017, due to higher aftermarket demand and successful marketing programs in all markets. The increase in Parts segment income before income taxes and pre-tax return on revenues in 2018 was primarily due to higher sales volume.

The major factors for the changes in net sales, cost of sales and gross margin between 2018 and 2017 for the Parts segment are as follows:

(\$ in millions)			
	NET SALES	COST OF SALES	GROSS MARGIN
<b>2017</b>	<u>\$ 3,327.0</u>	<u>\$ 2,445.8</u>	<u>\$ 881.2</u>
<b>Increase (decrease)</b>			
Aftermarket parts volume	369.8	224.7	145.1
Average aftermarket parts sales prices	107.5		107.5
Average aftermarket parts direct costs		83.2	(83.2)
Warehouse and other indirect costs		18.4	(18.4)
Currency translation	34.6	21.4	13.2
<b>Total increase</b>	<u>511.9</u>	<u>347.7</u>	<u>164.2</u>
<b>2018</b>	<u>\$ 3,838.9</u>	<u>\$ 2,793.5</u>	<u>\$ 1,045.4</u>

- Aftermarket parts sales volume increased by \$369.8 million and related cost of sales increased by \$224.7 million due to higher demand in all markets.
- Average aftermarket parts sales prices increased sales by \$107.5 million, primarily due to higher price realization in the U.S. and Canada and Europe.
- Average aftermarket parts direct costs increased \$83.2 million due to higher material costs.
- Warehouse and other indirect costs increased \$18.4 million, primarily due to higher salaries and related expenses and higher maintenance costs.
- The currency translation effect on sales and cost of sales primarily reflects an increase in the value of the euro relative to the U.S. dollar.
- Parts gross margins in 2018 increased to 27.2% from 26.5% in 2017 due to the factors noted above.

Parts SG&A expense for 2018 was \$206.2 million compared to \$197.6 million in 2017 primarily due to higher salaries and related expenses and the effects of currency translation, partially offset by lower sales and marketing costs. As a percentage of sales, Parts SG&A was 5.4% in 2018, down from 5.9% in 2017, due to higher net sales.

## Financial Services

The Company's Financial Services segment accounted for 6% of revenues in 2018 compared to 7% in 2017.

(\$ in millions)			
Year Ended December 31,	2018	2017	% CHANGE
<b>New loan and lease volume:</b>			
U.S. and Canada	\$ 3,076.7	\$ 2,450.7	26
Europe	1,364.5	1,107.7	23
Mexico, Australia and other	792.1	769.7	3
	<u>\$ 5,233.3</u>	<u>\$ 4,328.1</u>	<u>21</u>
<b>New loan and lease volume by product:</b>			
Loans and finance leases	\$ 4,177.3	\$ 3,330.2	25
Equipment on operating lease	1,056.0	997.9	6
	<u>\$ 5,233.3</u>	<u>\$ 4,328.1</u>	<u>21</u>
<b>New loan and lease unit volume:</b>			
Loans and finance leases	40,500	33,500	21
Equipment on operating lease	10,300	9,700	6
	<u>50,800</u>	<u>43,200</u>	<u>18</u>
<b>Average earning assets:</b>			
U.S. and Canada	\$ 7,815.4	\$ 7,351.9	6
Europe	3,364.9	2,937.7	15
Mexico, Australia and other	1,749.9	1,613.0	8
	<u>\$ 12,930.2</u>	<u>\$ 11,902.6</u>	<u>9</u>
<b>Average earning assets by product:</b>			
Loans and finance leases	\$ 8,094.4	\$ 7,407.5	9
Dealer wholesale financing	1,847.1	1,601.2	15
Equipment on lease and other	2,988.7	2,893.9	3
	<u>\$ 12,930.2</u>	<u>\$ 11,902.6</u>	<u>9</u>
<b>Revenues:</b>			
U.S. and Canada	\$ 763.8	\$ 734.0	4
Europe	352.6	306.8	15
Mexico, Australia and other	240.7	228.1	6
	<u>\$ 1,357.1</u>	<u>\$ 1,268.9</u>	<u>7</u>
<b>Revenues by product:</b>			
Loans and finance leases	\$ 425.2	\$ 375.2	13
Dealer wholesale financing	72.5	55.9	30
Equipment on lease and other	859.4	837.8	3
	<u>\$ 1,357.1</u>	<u>\$ 1,268.9</u>	<u>7</u>
Income before income taxes	<u>\$ 305.9</u>	<u>\$ 261.7</u>	<u>17</u>

New loan and lease volume was a record \$5.23 billion in 2018 compared to \$4.33 billion in 2017, primarily due to higher truck deliveries in 2018. PFS finance market share of new PACCAR truck sales was 23.9% in 2018 compared to 24.9% in 2017.

PFS revenues increased to \$1.36 billion in 2018 from \$1.27 billion in 2017. The increase was primarily due to revenue on higher average earning assets and higher portfolio yields reflecting higher market interest rates in North America. The effects of currency translation increased PFS revenues by \$10.9 million in 2018.

PFS income before income taxes increased to \$305.9 million in 2018 from \$261.7 million in 2017, primarily due to higher average earning asset balances and higher results on returned lease assets.

Included in Financial Services “Other Assets” on the Company’s Consolidated Balance Sheets are used trucks held for sale, net of impairments, of \$226.4 million at December 31, 2018 and \$221.7 million at December 31, 2017. These trucks are primarily units returned from matured operating leases in the ordinary course of business, and also include trucks acquired from repossessions or through acquisitions of used trucks in trades related to new truck sales.

The Company recognized losses on used trucks, excluding repossessions, of \$35.4 million in 2018 compared to \$45.1 million in 2017, including losses on multiple unit transactions of \$20.2 million in 2018 compared to \$29.2 million in 2017. Used truck losses related to repossessions, which are recognized as credit losses, were \$.9 million and \$5.1 million in 2018 and 2017, respectively.

The major factors for the changes in interest and fees, interest and other borrowing expenses and finance margin between 2018 and 2017 are outlined below:

(\$ in millions)	INTEREST AND FEES	INTEREST AND OTHER BORROWING EXPENSES	FINANCE MARGIN
<b>2017</b>	\$ 431.1	\$ 149.6	\$ 281.5
<b>Increase (decrease)</b>			
Average finance receivables	45.1		45.1
Average debt balances		13.5	(13.5)
Yields	21.0		21.0
Borrowing rates		23.9	(23.9)
Currency translation and other	.5	(.1)	.6
<b>Total increase</b>	<b>66.6</b>	<b>37.3</b>	<b>29.3</b>
<b>2018</b>	<b>\$ 497.7</b>	<b>\$ 186.9</b>	<b>\$ 310.8</b>

- Average finance receivables increased \$845.3 million (excluding foreign exchange effects) in 2018 as a result of retail portfolio new business volume exceeding collections and higher dealer wholesale balances.
- Average debt balances increased \$666.7 million (excluding foreign exchange effects) in 2018. The higher average debt balances reflect funding for a higher average earning assets portfolio, which includes loans, finance leases, wholesale and equipment on operating lease.
- Higher portfolio yields (5.0% in 2018 compared to 4.8% in 2017) increased interest and fees by \$21.0 million. The higher portfolio yields were primarily due to higher market rates in North America.
- Higher borrowing rates (2.0% in 2018 compared to 1.7% in 2017) were primarily due to higher debt market rates in North America.

The following table summarizes operating lease, rental and other revenues and depreciation and other expenses:

(\$ in millions)	2018	2017
<i>Year Ended December 31,</i>		
Operating lease and rental revenues	\$ 826.0	\$ 784.6
Used truck sales and other	33.4	53.2
Operating lease, rental and other revenues	<u>\$ 859.4</u>	<u>\$ 837.8</u>
Depreciation of operating lease equipment	\$ 588.2	\$ 587.4
Vehicle operating expenses	121.5	99.6
Cost of used truck sales and other	18.3	40.5
Depreciation and other expenses	<u>\$ 728.0</u>	<u>\$ 727.5</u>

The major factors for the changes in operating lease, rental and other revenues, depreciation and other expenses and lease margin between 2018 and 2017 are outlined below:

(\$ in millions)	OPERATING LEASE, RENTAL AND OTHER REVENUES	DEPRECIATION AND OTHER EXPENSES	LEASE MARGIN
<b>2017</b>	<b>\$ 837.8</b>	<b>\$ 727.5</b>	<b>\$ 110.3</b>
<b>(Decrease) increase</b>			
Used truck sales	(20.5)	(21.9)	1.4
Results on returned lease assets		(11.5)	11.5
Average operating lease assets	15.7	12.6	3.1
Revenue and cost per asset	16.0	12.0	4.0
Currency translation and other	10.4	9.3	1.1
<b>Total increase</b>	<b>21.6</b>	<b>.5</b>	<b>21.1</b>
<b>2018</b>	<b>\$ 859.4</b>	<b>\$ 728.0</b>	<b>\$ 131.4</b>

- A lower sales volume of used trucks received on trade decreased operating lease, rental and other revenues by \$20.5 million and decreased depreciation and other expenses by \$21.9 million.
- Results on returned lease assets decreased depreciation and other expenses by \$11.5 million, primarily due to lower losses on sales of returned lease units.
- Average operating lease assets increased \$49.4 million (excluding foreign exchange effects), which increased revenues by \$15.7 million and related depreciation and other expenses by \$12.6 million.
- Revenue per asset increased \$16.0 million primarily due to higher rental utilization. Cost per asset increased \$12.0 million due to higher depreciation expense and vehicle operating expenses.
- The currency translation effects reflect an increase in the value of foreign currencies relative to the U.S. dollar, primarily the euro, partially offset by the Mexican peso.

The following table summarizes the provision for losses on receivables and net charge-offs:

(\$ in millions)	2018		2017	
	PROVISION FOR LOSSES ON RECEIVABLES	NET CHARGE-OFFS	PROVISION FOR LOSSES ON RECEIVABLES	NET CHARGE-OFFS
U.S. and Canada	\$ 10.4	\$ 6.9	\$ 13.7	\$ 14.5
Europe	(.8)	5.9	1.4	1.4
Mexico, Australia and other	6.9	4.4	7.2	5.5
	<b>\$ 16.5</b>	<b>\$ 17.2</b>	<b>\$ 22.3</b>	<b>\$ 21.4</b>

The provision for losses on receivables was \$16.5 million in 2018 compared to \$22.3 million in 2017, reflecting continued good portfolio performance. The lower provision for losses on receivables in Europe primarily reflects higher recoveries on charged-off accounts.

The Company modifies loans and finance leases as a normal part of its Financial Services operations. The Company may modify loans and finance leases for commercial reasons or for credit reasons. Modifications for commercial reasons are changes to contract terms for customers that are not considered to be in financial difficulty. Insignificant delays are modifications extending terms up to three months for customers experiencing some short-term financial stress, but not considered to be in financial difficulty. Modifications for credit reasons are changes to contract terms for customers considered to be in financial difficulty. The Company's modifications typically result in granting more time to pay the contractual amounts owed and charging a fee and interest for the term of the modification. When considering whether to modify customer accounts for credit reasons, the Company evaluates the creditworthiness of the customers and modifies those accounts that the Company considers likely to perform under the modified terms. When the Company modifies a loan or finance lease for credit reasons and grants a concession, the modification is classified as a troubled debt restructuring (TDR).

The post-modification balance of accounts modified during the years ended December 31, 2018 and 2017 are summarized below:

(\$ in millions)	2018		2017	
	RECORDED INVESTMENT	% OF TOTAL PORTFOLIO*	RECORDED INVESTMENT	% OF TOTAL PORTFOLIO*
Commercial	\$ 213.6	2.5%	\$ 189.7	2.4%
Insignificant delay	50.3	.6%	78.9	1.0%
Credit - no concession	52.2	.6%	58.2	.8%
Credit - TDR	13.1	.2%	20.5	.3%
	<u>\$ 329.2</u>	<u>3.9%</u>	<u>\$ 347.3</u>	<u>4.5%</u>

\* Recorded investment immediately after modification as a percentage of the year-end retail portfolio balance.

In 2018, total modification activity decreased compared to 2017, reflecting lower modifications for insignificant delays, credit – no concession and credit - TDRs, partially offset by higher commercial modifications. The increase in modifications for commercial reasons primarily reflects higher volumes of refinancing. The decrease in modifications for insignificant delay reflects fewer fleet customers requesting payment relief for up to three months. The decrease in modifications for credit - no concession is primarily due to lower volumes of refinancing for customers in financial difficulty. Credit - TDR modifications decreased to \$13.1 million in 2018 from \$20.5 million in 2017 mainly due to the contract modifications for two fleet customers in 2017.

The following table summarizes the Company's 30+ days past due accounts:

At December 31,	2018	2017
Percentage of retail loan and lease accounts 30+ days past due:		
U.S. and Canada	.1%	.4%
Europe	.5%	.3%
Mexico, Australia and other	1.6%	1.5%
Worldwide	<u>.4%</u>	<u>.5%</u>

Accounts 30+ days past due were .4% at December 31, 2018 and .5% at December 31, 2017. Lower past dues in the U.S. and Canada were partially offset by higher past dues in Europe and Mexico. The Company continues to focus on maintaining low past due balances.

When the Company modifies a 30+ days past due account, the customer is then generally considered current under the revised contractual terms. The Company modified \$7.2 million and \$.6 million of accounts worldwide during the fourth quarter of 2018 and the fourth quarter of 2017, respectively, which were 30+ days past due and became current at the time of modification. Had these accounts not been modified and continued to not make payments, the pro forma percentage of retail loan and lease accounts 30+ days past due would have been as follows:

At December 31,	2018	2017
Pro forma percentage of retail loan and lease accounts 30+ days past due:		
U.S. and Canada	.2%	.4%
Europe	.5%	.3%
Mexico, Australia and other	1.8%	1.5%
Worldwide	<u>.5%</u>	<u>.5%</u>

Modifications of accounts in prior quarters that were more than 30 days past due at the time of modification are included in past dues if they were not performing under the modified terms at December 31, 2018 and 2017. The effect on the allowance for credit losses from such modifications was not significant at December 31, 2018 and 2017.

The Company's 2018 and 2017 annualized pre-tax return on average assets for Financial Services was 2.2% and 2.1%, respectively.

## Other

Other includes the winch business as well as sales, income and expenses not attributable to a reportable segment. Other also includes non-service cost components of pension (income) expense and a portion of corporate expense. Other sales represent less than 1% of consolidated net sales and revenues for 2018 and 2017. Other SG&A was \$70.4 million in 2018 and \$50.4 million in 2017. The increase in Other SG&A was primarily due to higher compensation costs.

Other income before tax decreased to \$2.7 million in 2018 from \$12.5 million in 2017 primarily due to higher salaries and related expenses, partially offset by improved results in the winch business.

Investment income increased to \$60.9 million in 2018 from \$35.3 million in 2017, primarily due to higher average portfolio balances and higher yields on U.S. investments due to higher market interest rates.

## Income Taxes

In 2018, the effective tax rate was 21.9% compared to 22.9% in 2017, reflecting the reduced federal tax rate of 21% enacted on December 22, 2017. The Company's effective tax rate for 2018 was impacted by a one-time reduction in tax liability related to extended warranty contracts and higher realized R&D tax credits.

(\$ in millions)			
<i>Year Ended December 31,</i>			
	2018		2017
Domestic income before taxes	\$	1,775.2	\$ 1,347.8
Foreign income before taxes		1,035.0	825.5
Total income before taxes	\$	2,810.2	\$ 2,173.3
Domestic pre-tax return on revenues		13.4%	12.8%
Foreign pre-tax return on revenues		10.1%	9.2%
Total pre-tax return on revenues		12.0%	11.2%

In 2018, the improvement in domestic and foreign income before taxes was primarily due to higher revenues and margins from truck and parts operations. Domestic and foreign pre-tax return on revenues increased primarily due to the improved truck and parts results.

## 2017 Compared to 2016:

### Truck

The Company's Truck segment accounted for 76% of revenues in 2017 compared to 75% in 2016.

The Company's new truck deliveries are summarized below:

<i>Year Ended December 31,</i>			
	2017	2016	% CHANGE
U.S. and Canada	84,200	71,500	18
Europe	57,100	53,000	8
Mexico, South America, Australia and other	17,600	16,400	7
Total units	158,900	140,900	13

In 2017, industry retail sales in the heavy-duty market in the U.S. and Canada increased to 218,400 units from 215,700 units in 2016. The Company's heavy-duty truck retail market share increased to 30.7% in 2017 from 28.5% in 2016. The medium-duty market was 81,900 units in 2017 compared to 85,500 units in 2016. The Company's medium-duty market share was 17.1% in 2017 compared to 16.2% in 2016.

The over 16-tonne truck market in Europe in 2017 increased to 306,100 units from 302,500 units in 2016, and DAF's market share decreased to 15.3% in 2017 from 15.5% in 2016. The 6 to 16-tonne market in 2017 decreased to 52,600 units from 52,900 units in 2016. DAF market share in the 6 to 16-tonne market in 2017 increased to 10.5% from 10.1% in 2016.

The Company's worldwide truck net sales and revenues are summarized below:

(\$ in millions) Year Ended December 31,	2017	2016	% CHANGE
<b>Truck net sales and revenues:</b>			
U.S. and Canada	\$ 8,775.2	\$ 7,363.5	19
Europe	4,254.9	3,863.0	10
Mexico, South America, Australia and other	1,744.7	1,540.8	13
	<u>\$ 14,774.8</u>	<u>\$ 12,767.3</u>	<u>16</u>
Truck income before income taxes	<u>\$ 1,253.8</u>	<u>\$ 1,107.4</u>	<u>13</u>
Pre-tax return on revenues	8.5%	8.7%	

The Company's worldwide truck net sales and revenues increased to \$14.77 billion in 2017 from \$12.77 billion in 2016, primarily reflecting higher truck deliveries in the U.S. and Canada, Europe and Australia. Truck segment income before income taxes in 2017 reflects higher truck deliveries, while pre-tax return on revenues decreased at the higher volumes due to a lower gross margin percentage.

The major factors for the changes in net sales and revenues, cost of sales and revenues and gross margin between 2017 and 2016 for the Truck segment are as follows:

(\$ in millions)	NET SALES AND REVENUES	COST OF SALES AND REVENUES	GROSS MARGIN
2016	\$ 12,767.3	\$ 11,272.0	\$ 1,495.3
Increase (decrease)			
Truck delivery volume	1,841.9	1,559.7	282.2
Average truck sales prices	121.6		121.6
Average per truck material, labor and other direct costs		102.7	(102.7)
Factory overhead and other indirect costs		97.8	(97.8)
Operating leases	(28.1)	(25.2)	(2.9)
Currency translation	72.1	104.1	(32.0)
Total increase	<u>2,007.5</u>	<u>1,839.1</u>	<u>168.4</u>
2017	<u>\$ 14,774.8</u>	<u>\$ 13,111.1</u>	<u>\$ 1,663.7</u>

- Truck delivery volume, which resulted in higher sales and cost of sales, primarily reflects higher truck deliveries in the U.S. and Canada (\$1,309.0 million sales and \$1,104.3 million cost of sales) and Europe (\$370.4 million sales and \$312.2 million cost of sales).
- Average truck sales prices increased sales by \$121.6 million, primarily due to higher price realization in Europe (\$66.7 million) and the U.S. and Canada (\$66.2 million), partially offset by lower price realization in Mexico (\$12.5 million).
- Average cost per truck increased cost of sales by \$102.7 million, reflecting higher material costs.
- Factory overhead and other indirect costs increased \$97.8 million, primarily due to higher salaries and related expenses (\$55.1 million), higher maintenance costs (\$27.8 million) as well as higher depreciation expense (\$12.7 million).
- Operating lease revenues decreased by \$28.1 million and cost of sales decreased by \$25.2 million, reflecting higher revenues deferred and lower revenues recognized.
- The currency translation effect on sales primarily reflects an increase in the value of the euro relative to the U.S. dollar, partially offset by a weaker British pound. The currency effect on cost of sales primarily reflects the stronger euro relative to the U.S. dollar.
- Truck gross margins decreased to 11.3% in 2017 from 11.7% in 2016 primarily due to the factors noted above.

Truck selling, general and administrative expenses (SG&A) for 2017 increased to \$216.0 million from \$205.7 million in 2016. The increase was primarily due to higher professional fees and salaries and related expenses, partially offset by lower sales and marketing expenses. As a percentage of sales, Truck SG&A decreased to 1.5% in 2017 from 1.6% in 2016 due to higher net sales.

## Parts

The Company's Parts segment accounted for 17% of revenues in 2017 compared to 18% in 2016.

(\$ in millions) Year Ended December 31,	2017	2016	% CHANGE
<b>Parts net sales and revenues:</b>			
U.S. and Canada	\$ 2,175.0	\$ 1,932.7	13
Europe	801.0	761.8	5
Mexico, South America, Australia and other	351.0	311.2	13
	<u>\$ 3,327.0</u>	<u>\$ 3,005.7</u>	<u>11</u>
Parts income before income taxes	<u>\$ 610.0</u>	<u>\$ 542.1</u>	<u>13</u>
Pre-tax return on revenues	18.3%	18.0%	

The Company's worldwide parts net sales and revenues increased to a record \$3.33 billion in 2017 from \$3.01 billion in 2016, due to higher aftermarket demand and successful marketing programs in all markets. The increase in Parts segment income before income taxes and pre-tax return on revenues in 2017 was primarily due to higher sales volume.

The major factors for the changes in net sales, cost of sales and gross margin between 2017 and 2016 for the Parts segment are as follows:

(\$ in millions)	NET SALES	COST OF SALES	GROSS MARGIN
2016	\$ 3,005.7	\$ 2,196.4	\$ 809.3
Increase (decrease)			
Aftermarket parts volume	270.0	183.6	86.4
Average aftermarket parts sales prices	45.9		45.9
Average aftermarket parts direct costs		37.5	(37.5)
Warehouse and other indirect costs		18.0	(18.0)
Currency translation	5.4	10.3	(4.9)
Total increase	321.3	249.4	71.9
2017	<u>\$ 3,327.0</u>	<u>\$ 2,445.8</u>	<u>\$ 881.2</u>

- Aftermarket parts sales volume increased by \$270.0 million and related cost of sales increased by \$183.6 million due to higher demand in all markets.
- Average aftermarket parts sales prices increased sales by \$45.9 million, reflecting higher price realization in the U.S. and Canada and Europe.
- Average aftermarket parts direct costs increased \$37.5 million due to higher material costs.
- Warehouse and other indirect costs increased \$18.0 million, primarily due to higher salaries and related expenses to support the higher sales volume.
- The currency translation effect on sales primarily reflects an increase in the value of the euro relative to the U.S. dollar, partially offset by a weaker British pound. The currency effect on cost of sales primarily reflects the stronger euro relative to the U.S. dollar.
- Parts gross margins in 2017 decreased to 26.5% from 26.9% in 2016 due to the factors noted above.

Parts SG&A expense for 2017 was \$197.6 million compared to \$192.7 million in 2016 primarily due to higher salaries and related expenses. As a percentage of sales, Parts SG&A was 5.9% in 2017, down from 6.4% in 2016, due to higher net sales.



## Financial Services

The Company's Financial Services segment accounted for 7% of revenues in 2017 and 2016.

(\$ in millions)

Year Ended December 31,

	2017	2016	% CHANGE
<b>New loan and lease volume:</b>			
U.S. and Canada	\$ 2,450.7	\$ 2,474.9	(1)
Europe	1,107.7	1,104.8	
Mexico, Australia and other	769.7	643.7	20
	<u>\$ 4,328.1</u>	<u>\$ 4,223.4</u>	<u>2</u>
<b>New loan and lease volume by product:</b>			
Loans and finance leases	\$ 3,330.2	\$ 3,016.4	10
Equipment on operating lease	997.9	1,207.0	(17)
	<u>\$ 4,328.1</u>	<u>\$ 4,223.4</u>	<u>2</u>
<b>New loan and lease unit volume:</b>			
Loans and finance leases	33,500	31,000	8
Equipment on operating lease	9,700	12,000	(19)
	<u>43,200</u>	<u>43,000</u>	
<b>Average earning assets:</b>			
U.S. and Canada	\$ 7,351.9	\$ 7,454.0	(1)
Europe	2,937.7	2,673.2	10
Mexico, Australia and other	1,613.0	1,465.5	10
	<u>\$ 11,902.6</u>	<u>\$ 11,592.7</u>	<u>3</u>
<b>Average earning assets by product:</b>			
Loans and finance leases	\$ 7,407.5	\$ 7,287.2	2
Dealer wholesale financing	1,601.2	1,643.4	(3)
Equipment on lease and other	2,893.9	2,662.1	9
	<u>\$ 11,902.6</u>	<u>\$ 11,592.7</u>	<u>3</u>
<b>Revenues:</b>			
U.S. and Canada	\$ 734.0	\$ 690.3	6
Europe	306.8	287.1	7
Mexico, Australia and other	228.1	209.3	9
	<u>\$ 1,268.9</u>	<u>\$ 1,186.7</u>	<u>7</u>
<b>Revenues by product:</b>			
Loans and finance leases	\$ 375.2	\$ 369.9	1
Dealer wholesale financing	55.9	56.3	(1)
Equipment on lease and other	837.8	760.5	10
	<u>\$ 1,268.9</u>	<u>\$ 1,186.7</u>	<u>7</u>
Income before income taxes	<u>\$ 261.7</u>	<u>\$ 305.7</u>	<u>(14)</u>

New loan and lease volume was \$4.33 billion in 2017 compared to \$4.22 billion in 2016, primarily due to higher truck deliveries in 2017. PFS finance market share on new PACCAR truck sales was 24.9% in 2017 compared to 26.7% in 2016.

PFS revenues increased to \$1.27 billion in 2017 from \$1.19 billion in 2016. The increase was primarily due to higher average operating lease earning assets, and higher used truck sales, partially offset by unfavorable effects of currency translation, which decreased PFS revenues by \$.6 million in 2017.

PFS income before income taxes decreased to \$261.7 million in 2017 from \$305.7 million in 2016, primarily due to lower results on returned lease assets, higher borrowing rates, a higher provision for losses on receivables, and the effects of translating weaker foreign currencies to the U.S. dollar, partially offset by higher average earning asset balances. The currency exchange impact decreased PFS income before income taxes by \$1.2 million in 2017.

Included in Financial Services “Other Assets” on the Company’s Consolidated Balance Sheets are used trucks held for sale, net of impairments, of \$221.7 million at December 31, 2017 and \$267.2 million at December 31, 2016. These trucks are primarily units returned from matured operating leases in the ordinary course of business, and also includes trucks acquired from repossessions or through acquisitions of used trucks in trades related to new truck sales.

The Company recognized losses on used trucks, excluding repossessions, of \$45.1 million in 2017 compared to \$16.4 million in 2016, including losses on multiple unit transactions of \$29.2 million in 2017 compared to \$6.8 million in 2016. Used truck losses related to repossessions, which are recognized as credit losses, were \$5.1 million and \$3.4 million in 2017 and 2016, respectively.

The major factors for the changes in interest and fees, interest and other borrowing expenses and finance margin between 2017 and 2016 are outlined below:

(\$ in millions)	INTEREST AND FEES	INTEREST AND OTHER BORROWING EXPENSES	FINANCE MARGIN
2016	\$ 426.2	\$ 127.2	\$ 299.0
Increase (decrease)			
Average finance receivables	2.3		2.3
Average debt balances		2.4	(2.4)
Yields	5.3		5.3
Borrowing rates		21.0	(21.0)
Currency translation	(2.7)	(1.0)	(1.7)
Total increase (decrease)	4.9	22.4	(17.5)
2017	\$ 431.1	\$ 149.6	\$ 281.5

- Average finance receivables increased \$89.1 million (excluding foreign exchange effects) in 2017 as a result of retail portfolio new business volume exceeding collections.
- Average debt balances increased \$130.6 million (excluding foreign exchange effects) in 2017. The higher average debt balances reflect funding for a higher average earning assets portfolio, which includes loans, finance leases, wholesale and equipment on operating lease.
- Higher portfolio yields (4.81% in 2017 compared to 4.77% in 2016) increased interest and fees by \$5.3 million. The higher portfolio yields reflect higher lending volumes in North America which have higher market rates than Europe.
- Higher borrowing rates (1.7% in 2017 compared to 1.5% in 2016) were primarily due to higher debt market rates in North America, partially offset by lower debt market rates in Europe.
- The currency translation effects reflect a decline in the value of foreign currencies relative to the U.S. dollar, primarily the Mexican peso and the British pound, partially offset by a strengthening euro.

The following table summarizes operating lease, rental and other revenues and depreciation and other expenses:

(\$ in millions)	2017	2016
<i>Year Ended December 31,</i>		
Operating lease and rental revenues	\$ 784.6	\$ 720.5
Used truck sales and other	53.2	40.0
Operating lease, rental and other revenues	\$ 837.8	\$ 760.5
Depreciation of operating lease equipment	\$ 587.4	\$ 509.1
Vehicle operating expenses	99.6	92.1
Cost of used truck sales and other	40.5	34.0
Depreciation and other expenses	\$ 727.5	\$ 635.2

The major factors for the changes in operating lease, rental and other revenues, depreciation and other expenses and lease margin between 2017 and 2016 are outlined below:

(\$ in millions)	OPERATING LEASE, RENTAL AND OTHER REVENUES	DEPRECIATION AND OTHER EXPENSES	LEASE MARGIN
2016	\$ 760.5	\$ 635.2	\$ 125.3
Increase (decrease)			
Used truck sales	9.7	8.5	1.2
Results on returned lease assets		31.0	(31.0)
Average operating lease assets	56.5	47.9	8.6
Revenue and cost per asset	5.5	5.1	.4
Currency translation and other	5.6	(.2)	5.8
Total increase (decrease)	77.3	92.3	(15.0)
2017	<u>\$ 837.8</u>	<u>\$ 727.5</u>	<u>\$ 110.3</u>

- A higher volume of used truck sales increased operating lease, rental and other revenues by \$9.7 million and increased depreciation and other expenses by \$8.5 million.
- Results on returned lease assets increased depreciation and other expenses by \$31.0 million, primarily due to higher losses on sales of returned lease units.
- Average operating lease assets increased \$223.8 million (excluding foreign exchange effects), which increased revenues by \$56.5 million and related depreciation and other expenses by \$47.9 million.
- Revenue per asset increased \$5.5 million primarily due to higher rental income. Cost per asset increased \$5.1 million due to higher depreciation expense, partially offset by lower vehicle operating expenses.
- The currency translation effects reflect an increase in the value of foreign currencies relative to the U.S. dollar, primarily the euro, partially offset by a weakening of the British pound.

The following table summarizes the provision for losses on receivables and net charge-offs:

(\$ in millions)	2017		2016	
	PROVISION FOR LOSSES ON RECEIVABLES	NET CHARGE-OFFS	PROVISION FOR LOSSES ON RECEIVABLES	NET CHARGE-OFFS
U.S. and Canada	\$ 13.7	\$ 14.5	\$ 14.0	\$ 14.7
Europe	1.4	1.4	.4	1.2
Mexico, Australia and other	7.2	5.5	4.0	3.3
	<u>\$ 22.3</u>	<u>\$ 21.4</u>	<u>\$ 18.4</u>	<u>\$ 19.2</u>

The provision for losses on receivables was \$22.3 million in 2017, an increase of \$3.9 million compared to 2016, reflecting higher portfolio balances in Mexico, Australia and other and Europe.

The Company modifies loans and finance leases as a normal part of its Financial Services operations. The Company may modify loans and finance leases for commercial reasons or for credit reasons. Modifications for commercial reasons are changes to contract terms for customers that are not considered to be in financial difficulty. Insignificant delays are modifications extending terms up to three months for customers experiencing some short-term financial stress, but not considered to be in financial difficulty. Modifications for credit reasons are changes to contract terms for customers considered to be in financial difficulty. The Company's modifications typically result in granting more time to pay the contractual amounts owed and charging a fee and interest for the term of the modification. When considering whether to modify customer accounts for credit reasons, the Company evaluates the creditworthiness of the customers and modifies those accounts that the Company considers likely to perform under the modified terms. When the Company modifies a loan or finance lease for credit reasons and grants a concession, the modification is classified as a troubled debt restructuring (TDR).

The post-modification balance of accounts modified during the years ended December 31, 2017 and 2016 are summarized below:

(\$ in millions)	2017		2016	
	RECORDED INVESTMENT	% OF TOTAL PORTFOLIO*	RECORDED INVESTMENT	% OF TOTAL PORTFOLIO*
Commercial	\$ 189.7	2.4%	\$ 236.2	3.2%
Insignificant delay	78.9	1.0%	90.3	1.3%
Credit - no concession	58.2	.8%	51.9	.7%
Credit - TDR	20.5	.3%	31.6	.4%
	<u>\$ 347.3</u>	<u>4.5%</u>	<u>\$ 410.0</u>	<u>5.6%</u>

\* Recorded investment immediately after modification as a percentage of the year-end retail portfolio balance.

In 2017, total modification activity decreased compared to 2016, reflecting lower volumes of refinancing for commercial reasons, primarily in the U.S. The decrease in modifications for insignificant delay reflects fewer fleet customers requesting payment relief for up to three months. Credit - TDR modifications decreased to \$20.5 million in 2017 from \$31.6 million in 2016 mainly due to the contract modifications for two fleet customers in 2016.

The following table summarizes the Company's 30+ days past due accounts:

<i>At December 31,</i>	2017	2016
Percentage of retail loan and lease accounts 30+ days past due:		
U.S. and Canada	.4%	.3%
Europe	.3%	.5%
Mexico, Australia and other	1.5%	1.8%
Worldwide	<u>.5%</u>	<u>.5%</u>

Accounts 30+ days past due were .5% at December 31, 2017 and December 31, 2016, reflecting lower past dues in Europe as well as Mexico, Australia and other, offset by an increase in the U.S. and Canada. The Company continues to focus on maintaining low past due balances.

When the Company modifies a 30+ days past due account, the customer is then generally considered current under the revised contractual terms. The Company modified \$.6 million and \$2.6 million of accounts worldwide during the fourth quarter of 2017 and the fourth quarter of 2016, respectively, which were 30+ days past due and became current at the time of modification. Had these accounts not been modified and continued to not make payments, the pro forma percentage of retail loan and lease accounts 30+ days past due would have been as follows:

<i>At December 31,</i>	2017	2016
Pro forma percentage of retail loan and lease accounts 30+ days past due:		
U.S. and Canada	.4%	.3%
Europe	.3%	.5%
Mexico, Australia and other	1.5%	2.0%
Worldwide	<u>.5%</u>	<u>.6%</u>

Modifications of accounts in prior quarters that were more than 30 days past due at the time of modification are included in past dues if they were not performing under the modified terms at December 31, 2017 and 2016. The effect on the allowance for credit losses from such modifications was not significant at December 31, 2017 and 2016.

The Company's 2017 and 2016 annualized pre-tax return on average assets for Financial Services was 2.1% and 2.5%, respectively. The decrease was due primarily to higher losses on used trucks in 2017.

## Other

Other includes the winch business as well as sales, income and expenses not attributable to a reportable segment. Other also includes the EC charge, non-service cost components of pension (income) expense and a portion of corporate expense. Other sales represent less than 1% of consolidated net sales and revenues for 2017 and 2016. Other SG&A was \$50.4 million in 2017 and \$44.2 million in 2016. The increase in Other SG&A was primarily due to higher labor related costs.

Other income (loss) before tax was an income of \$12.5 million in 2017 compared to a loss of \$852.4 million in 2016, which included the impact of the \$833.0 million EC charge.

Investment income increased to \$35.3 million in 2017 from \$27.6 million in 2016, primarily due to higher average U.S. portfolio balances and higher yields on U.S. investments due to higher market interest rates.

## Income Taxes

In 2017, the effective tax rate was 22.9% compared to 53.8% in 2016. The lower rate is due to the 2017 one-time impact from the change in U.S. tax law as explained below and the unfavorable 2016 impact of the one-time non-deductible expense of \$833.0 million for the EC charge.

On December 22, 2017, the U.S. enacted new federal income tax legislation, the Tax Cuts and Jobs Act (“the Tax Act”). The Tax Act lowered the U.S. statutory income tax rate from 35% to 21%, imposed a one-time transition tax on the Company’s foreign earnings, which previously had been deferred from U.S. income tax and created a modified territorial system. As a result, the Company recorded a provisional amount of \$304.0 million of deferred tax benefits, due to the re-measurement of net deferred tax liabilities at the new lower statutory tax rate. In addition, the Company recorded a provisional amount of \$130.6 million of tax expense on the Company’s foreign earnings, which previously had been deferred from U.S. income tax.

(\$ in millions)

<i>Year Ended December 31,</i>	2017	2016
Domestic income before taxes	\$ 1,347.8	\$ 1,190.7
Foreign income (loss) before taxes	825.5	(60.3)
Total income before taxes	<u>\$ 2,173.3</u>	<u>\$ 1,130.4</u>
Domestic pre-tax return on revenues	12.8%	12.8%
Foreign pre-tax return on revenues	9.2%	(.8)%
Total pre-tax return on revenues	<u>11.2%</u>	<u>6.6%</u>

In 2017, the improvement in domestic income before taxes was due to higher truck deliveries and improved aftermarket demand. Foreign income (loss) before taxes improved due to stronger truck and aftermarket demand as well as the 2016 impact of the \$833.0 million EC charge.

## LIQUIDITY AND CAPITAL RESOURCES:

(\$ in millions)

<i>At December 31,</i>	2018	2017	2016
Cash and cash equivalents	\$ 3,435.9	\$ 2,364.7	\$ 1,915.7
Marketable debt securities	1,020.4	1,367.1	1,140.9
	<u>\$ 4,456.3</u>	<u>\$ 3,731.8</u>	<u>\$ 3,056.6</u>

The Company’s total cash and marketable debt securities at December 31, 2018 increased \$724.5 million from the balances at December 31, 2017, mainly due to an increase in cash and cash equivalents.

The change in cash and cash equivalents is summarized below:

(\$ in millions)			
<i>Year Ended December 31,</i>	<b>2018</b>	2017	2016
<b>Operating activities:</b>			
Net income	\$ 2,195.1	\$ 1,675.2	\$ 521.7
Net income items not affecting cash	1,123.2	999.5	1,072.7
Pension contributions	(88.9)	(70.6)	(185.7)
Changes in operating assets and liabilities, net	(237.1)	111.7	892.1
Net cash provided by operating activities	2,992.3	2,715.8	2,300.8
Net cash used in investing activities	(1,930.7)	(1,964.6)	(1,564.3)
Net cash provided by (used in) financing activities	71.1	(393.8)	(823.5)
Effect of exchange rate changes on cash	(61.5)	91.6	(13.7)
Net increase (decrease) in cash and cash equivalents	1,071.2	449.0	(100.7)
Cash and cash equivalents at beginning of the year	2,364.7	1,915.7	2,016.4
Cash and cash equivalents at end of the year	\$ 3,435.9	\$ 2,364.7	\$ 1,915.7

### 2018 Compared to 2017:

*Operating activities:* Cash provided by operations increased by \$276.5 million to \$2.99 billion in 2018 from \$2.72 billion in 2017. Higher operating cash flows reflect higher net income of \$2.20 billion in 2018 compared to \$1.68 billion in 2017, which includes a net deferred tax benefit of \$173.9 million primarily due to the 2017 Tax Act. Additionally, there were higher cash inflows of \$195.3 million from accounts payable and accrued expenses as purchases of goods and services exceeded payments. The higher cash inflows were offset by a higher increase in Financial Services segment wholesale receivables of \$240.3 million and a higher increase in net purchases of inventory of \$182.8 million. In addition, the higher cash inflows were offset by an increase of \$98.9 million in sales-type finance leases and dealer direct loans, whereby originations exceeded cash receipts in 2018 (\$27.0 million) compared to cash receipts exceeding origination in 2017 (\$71.9 million). The higher cash inflows were also offset by a net change in derivatives of \$82.5 million which was mainly related to the settlement of matured interest rate contracts.

*Investing activities:* Cash used in investing activities decreased by \$33.9 million to \$1.93 billion in 2018 from \$1.96 billion in 2017. Lower net cash used in investing activities reflects a \$506.4 million increase from marketable debt securities, as there were \$315.6 million in net proceeds from sales of marketable debt securities in 2018 compared to \$190.8 million in net purchases of marketable debt securities in 2017. In addition, there were higher proceeds from asset disposals of \$183.0 million. The inflows were partially offset by higher net originations from retail loans and direct financing leases of \$541.8 million, higher cash used in the acquisition of equipment on operating leases of \$71.5 million, and higher payments for property, plant and equipment of \$34.2 million.

*Financing activities:* Cash provided by financing activities was \$71.1 million in 2018 compared to cash used in financing activities of \$393.8 million in 2017. In 2018, the Company issued \$2.34 billion of term debt, repaid term debt of \$1.76 billion and increased its outstanding commercial paper and short-term bank loans by \$625.9 million. In 2017, the Company issued \$1.67 billion of term debt, repaid term debt of \$1.90 billion and increased its outstanding commercial paper and short-term bank loans by \$352.1 million. This resulted in cash provided by borrowing activities of \$1.21 billion in 2018, \$1.09 billion higher than the cash provided by borrowing activities of \$125.2 million in 2017. The company paid \$804.3 million in dividends in 2018 compared to \$558.3 million in 2017; the increase of \$246.0 million was primarily due to a special dividend paid in January 2018 that was higher than the special dividend paid in January 2017. In 2018, the Company also repurchased 5.8 million shares of common stock for \$354.4 million. There were no stock repurchases in 2017.

### 2017 Compared to 2016:

*Operating activities:* Cash provided by operations increased by \$415.0 million to \$2.72 billion in 2017. Higher operating cash flows reflect higher net income of \$1.68 billion in 2017, compared to net income of \$521.7 million in 2016, which includes payment of the \$833.0 million EC charge. In addition, there were higher cash inflows of \$342.2 million from accounts payable and accrued expenses as purchases of goods and services exceeded payments. The higher cash inflows were offset by wholesale receivables on new trucks of \$673.6 million as originations exceeded cash receipts in 2017 (\$272.0 million) compared to cash receipts exceeding originations in 2016 (\$401.6 million). Additionally, there was a higher cash usage of \$214.0 million from inventory due to \$149.9 million in net inventory purchases in 2017 versus \$64.1 million in net inventory reductions in 2016. Finally, there was a higher cash outflow for payment of income taxes of \$160.0 million.

*Investing activities:* Cash used in investing activities increased by \$400.3 million to \$1.96 billion in 2017 from \$1.56 billion in 2016. Higher net cash used in investing activities reflects \$463.7 million in marketable debt securities as there was \$190.8 million in net purchases of marketable debt securities in 2017 compared to \$272.9 million in net proceeds from sales of marketable debt securities in 2016. In addition, there were higher net originations of retail loans and direct financing leases of \$87.0 million in 2017 compared to 2016. The outflows were partially offset by lower cash used in the acquisitions of equipment for operating leases of \$166.5 million.

*Financing activities:* Cash used in financing activities was \$393.8 million in 2017 compared to cash used in financing activities of \$823.5 million in 2016. The Company paid \$558.3 million in dividends in 2017 compared to \$829.3 million in 2016; the decrease of \$271.0 million was primarily due to a lower special dividend paid in January 2017 than the special dividend paid in January 2016. In 2016, the Company repurchased 1.4 million shares of common stock for \$70.5 million, while there were no stock repurchases in 2017. In 2017, the Company issued \$1.67 billion of term debt, increased its outstanding commercial paper and short-term bank loans by \$352.1 million and repaid term debt of \$1.90 billion. In 2016, the Company issued \$1.99 billion of term debt, repaid term debt of \$1.63 billion and reduced its outstanding commercial paper and short-term bank loans by \$322.8 million. This resulted in cash provided by borrowing activities of \$125.2 million in 2017, \$78.3 million higher than the cash provided by borrowing activities of \$46.9 million in 2016.

### **Credit Lines and Other:**

The Company has line of credit arrangements of \$3.50 billion, of which \$3.27 billion were unused at December 31, 2018. Included in these arrangements are \$3.00 billion of syndicated bank facilities, of which \$1.00 billion expires in June 2019, \$1.00 billion expires in June 2022 and \$1.00 billion expires in June 2023. The Company intends to replace these credit facilities on or before expiration with facilities of similar amounts and duration. These credit facilities are maintained primarily to provide backup liquidity for commercial paper borrowings and maturing medium-term notes. There were no borrowings under the syndicated bank facilities for the year ended December 31, 2018.

As of June 30, 2018, the Company completed the repurchase of \$300.0 million of the Company's common stock under the authorization approved in September 2015. On July 9, 2018, PACCAR's Board of Directors approved another plan to repurchase up to \$300.0 million of the Company's outstanding common stock. As of December 31, 2018, \$260.1 million of shares have been repurchased under this plan. On December 4, 2018, the Company's Board of Directors approved a plan to repurchase an additional \$500.0 million of PACCAR's outstanding common stock upon completion of the prior plan.

### **Truck, Parts and Other**

The Company provides funding for working capital, capital expenditures, R&D, dividends, stock repurchases and other business initiatives and commitments primarily from cash provided by operations. Management expects this method of funding to continue in the future.

Over the past decade, the Company's combined investments in worldwide capital projects and R&D totaled \$6.04 billion, and have significantly increased the operating capacity and efficiency of its facilities and enhanced the quality and operating efficiency of the Company's premium products.

Capital investments in 2019 are expected to be \$525 to \$575 million, and R&D is expected to be \$320 to \$350 million. The Company is investing for long-term growth in new truck models, integrated powertrains including zero emission electrification and hydrogen fuel cell technologies, enhanced aerodynamic truck designs, advanced driver assistance systems and truck connectivity, and expanded manufacturing and parts distribution facilities.

The Company conducts business in certain countries which have been experiencing or may experience significant financial stress, fiscal or political strain and are subject to the corresponding potential for default. The Company routinely monitors its financial exposure to global financial conditions, global counterparties and operating environments. As of December 31, 2018, the Company's exposures in such countries were insignificant.

### **Financial Services**

The Company funds its financial services activities primarily from collections on existing finance receivables and borrowings in the capital markets. The primary sources of borrowings in the capital markets are commercial paper and medium-term notes issued in the public markets and, to a lesser extent, bank loans. An additional source of funds is loans from other PACCAR companies.



The Company issues commercial paper for a portion of its funding in its Financial Services segment. Some of this commercial paper is converted to fixed interest rate debt through the use of interest-rate swaps, which are used to manage interest-rate risk.

In November 2018, the Company's U.S. finance subsidiary, PACCAR Financial Corp. (PFC), filed a shelf registration under the Securities Act of 1933. The total amount of medium-term notes outstanding for PFC as of December 31, 2018 was \$4.90 billion. The registration expires in November 2021 and does not limit the principal amount of debt securities that may be issued during that period.

As of December 31, 2018, the Company's European finance subsidiary, PACCAR Financial Europe, had €1.35 billion available for issuance under a €2.50 billion medium-term note program listed on the Professional Securities Market of the London Stock Exchange. This program replaced an expiring program in the second quarter of 2018 and is renewable annually through the filing of new listing particulars.

In April 2016, PACCAR Financial Mexico registered a 10.00 billion peso medium-term note and commercial paper program with the Comision Nacional Bancaria y de Valores. The registration expires in April 2021 and limits the amount of commercial paper (up to one year) to 5.00 billion pesos. At December 31, 2018, 7.75 billion pesos were available for issuance.

In August 2018, the Company's Australian subsidiary, PACCAR Financial Pty. Ltd. (PFPL), registered a medium-term note program. The program does not limit the principal amount of debt securities that may be issued under the program. The total amount of medium-term notes outstanding for PFPL as of December 31, 2018 was 150.0 million Australian dollars.

In the event of a future significant disruption in the financial markets, the Company may not be able to issue replacement commercial paper. As a result, the Company is exposed to liquidity risk from the shorter maturity of short-term borrowings paid to lenders compared to the longer timing of receivable collections from customers. The Company believes its cash balances and investments, collections on existing finance receivables, syndicated bank lines and current investment-grade credit ratings of A+/A1 will continue to provide it with sufficient resources and access to capital markets at competitive interest rates and therefore contribute to the Company maintaining its liquidity and financial stability. A decrease in these credit ratings could negatively impact the Company's ability to access capital markets at competitive interest rates and the Company's ability to maintain liquidity and financial stability. PACCAR believes its Financial Services companies will be able to continue funding receivables, servicing debt and paying dividends through internally generated funds, access to public and private debt markets and lines of credit.

### Commitments

The following summarizes the Company's contractual cash commitments at December 31, 2018:

(\$ in millions)	MATURITY				TOTAL
	WITHIN 1 YEAR	1-3 YEARS	3-5 YEARS	MORE THAN 5 YEARS	
Borrowings*	\$ 5,076.8	\$ 4,118.2	\$ 774.8		\$ 9,969.8
Purchase obligations	81.3	126.6	58.0		265.9
Interest on debt**	135.1	157.7	28.5		321.3
Operating leases	18.2	23.1	8.0	\$ 1.2	50.5
Other obligations	51.7	9.8	1.4		62.9
	<u>\$ 5,363.1</u>	<u>\$ 4,435.4</u>	<u>\$ 870.7</u>	<u>\$ 1.2</u>	<u>\$ 10,670.4</u>

\* Commercial paper included in borrowings is at par value.

\*\* Interest on floating-rate debt is based on the applicable market rates at December 31, 2018.

Total cash commitments for borrowings and interest on term debt are \$10.29 billion and were related to the Financial Services segment. As described in Note J of the consolidated financial statements, borrowings consist primarily of term notes and commercial paper issued by the Financial Services segment. The Company expects to fund its maturing Financial Services debt obligations principally from funds provided by collections from customers on loans and lease contracts, as well as from the proceeds of commercial paper and medium-term note borrowings. Purchase obligations are the Company's contractual commitments to acquire future production inventory and capital equipment. Other obligations include deferred cash compensation.



The Company's other commitments include the following at December 31, 2018:

(\$ in millions)	COMMITMENT EXPIRATION				TOTAL
	WITHIN 1 YEAR	1-3 YEARS	3-5 YEARS	MORE THAN 5 YEARS	
Loan and lease commitments	\$ 1,122.3				\$ 1,122.3
Residual value guarantees	356.9	\$ 504.9	\$ 356.4	\$ 78.8	1,297.0
Letters of credit	10.9	.1	.1	2.9	14.0
	<u>\$ 1,490.1</u>	<u>\$ 505.0</u>	<u>\$ 356.5</u>	<u>\$ 81.7</u>	<u>\$ 2,433.3</u>

Loan and lease commitments are for funding new retail loan and lease contracts. Residual value guarantees represent the Company's commitment to acquire trucks at a guaranteed value if the customer decides to return the truck at a specified date in the future.

#### RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES:

This Form 10-K includes "adjusted net income (non-GAAP)" and "adjusted net income per diluted share (non-GAAP)", which are financial measures that are not in accordance with U.S. generally accepted accounting principles ("GAAP"), since they exclude the one-time tax benefit from the Tax Cuts and Jobs Act ("the Tax Act") in 2017 and the non-recurring European Commission charge in 2016. These measures differ from the most directly comparable measures calculated in accordance with GAAP and may not be comparable to similarly titled non-GAAP financial measures used by other companies. In addition, the Form 10-K includes the financial ratios noted below calculated based on non-GAAP measures.

Management utilizes these non-GAAP measures to evaluate the Company's performance and believes these measures allow investors and management to evaluate operating trends by excluding significant non-recurring items that are not representative of underlying operating trends.

Reconciliations from the most directly comparable GAAP measures of adjusted net income (non-GAAP) and adjusted net income per diluted share (non-GAAP) are as follows:

(\$ in millions, except per share amounts)	2017		2016	
<i>Year Ended December 31,</i>				
Net income	\$	1,675.2	\$	521.7
One-time tax benefit from the Tax Act		(173.4)		
Non-recurring European Commission charge				833.0
Adjusted net income (non-GAAP)	\$	1,501.8	\$	1,354.7
<b>Per diluted share:</b>				
Net income	\$	4.75	\$	1.48
One-time tax benefit from the Tax Act		(.49)		
Non-recurring European Commission charge				2.37
Adjusted net income (non-GAAP)	\$	4.26	\$	3.85
After-tax return on revenues		8.6%		3.1%
One-time tax benefit from the Tax Act		(.9)%		
Non-recurring European Commission charge				4.9%
After-tax adjusted return on revenues (non-GAAP) *		7.7%		8.0%
After-tax return on beginning equity		24.7%		7.5%
One-time tax benefit from the Tax Act		(2.5)%		
Non-recurring European Commission charge				12.0%
After-tax adjusted return on beginning equity (non-GAAP) *		22.2%		19.5%

\* Calculated using adjusted net income.

(\$ in millions, except per share amounts)	Three Months Ended December 31, 2017	
Net income	\$	589.2
One-time tax benefit from the Tax Act		(173.4)
Adjusted net income (non-GAAP)	\$	415.8
Per diluted share:		
Net income	\$	1.67
One-time tax benefit from the Tax Act		(.49)
Adjusted net income (non-GAAP)	\$	1.18
Shares used in diluted share calculations:		
GAAP		353.2
Non-GAAP		353.2

### **IMPACT OF ENVIRONMENTAL MATTERS:**

The Company, its competitors and industry in general are subject to various domestic and foreign requirements relating to the environment. The Company believes its policies, practices and procedures are designed to prevent unreasonable risk of environmental damage and that its handling, use and disposal of hazardous or toxic substances have been in accordance with environmental laws and regulations in effect at the time such use and disposal occurred.

The Company is involved in various stages of investigations and cleanup actions in different countries related to environmental matters. In certain of these matters, the Company has been designated as a “potentially responsible party” by domestic and foreign environmental agencies. The Company has accrued the estimated costs to investigate and complete cleanup actions where it is probable that the Company will incur such costs in the future. Expenditures related to environmental activities in the years ended December 31, 2018, 2017 and 2016 were \$1.2 million, \$1.9 million and \$2.2 million, respectively. While the timing and amount of the ultimate costs associated with future environmental cleanup cannot be determined, management expects that these matters will not have a significant effect on the Company's consolidated cash flow, liquidity or financial condition.

## **CRITICAL ACCOUNTING POLICIES:**

The Company's significant accounting policies are disclosed in Note A of the consolidated financial statements. In the preparation of the Company's financial statements, in accordance with U.S. generally accepted accounting principles, management uses estimates and makes judgments and assumptions that affect asset and liability values and the amounts reported as income and expense during the periods presented. The following are accounting policies which, in the opinion of management, are particularly sensitive and which, if actual results are different from estimates used by management, may have a material impact on the financial statements.

### ***Operating Leases***

Trucks sold pursuant to agreements accounted for as operating leases are disclosed in Note F of the consolidated financial statements. In determining its estimate of the residual value of such vehicles, the Company considers the length of the lease term, the truck model, the expected usage of the truck and anticipated market demand. Operating lease terms generally range from three to five years. The resulting residual values on operating leases generally range between 30% and 70% of original equipment cost. If the sales price of the trucks at the end of the term of the agreement differs from the Company's estimated residual value, a gain or loss will result.

Future market conditions, changes in government regulations and other factors outside the Company's control could impact the ultimate sales price of trucks returned under these contracts. Residual values are reviewed regularly and adjusted if market conditions warrant. A decrease in the estimated equipment residual values would increase annual depreciation expense over the remaining lease term.

During 2018, 2017 and 2016, market values on equipment returning upon operating lease maturity were generally lower than the residual values on the equipment, resulting in an increase in depreciation expense of \$31.0 million, \$45.5 million and \$9.6 million, respectively.

At December 31, 2018, the aggregate residual value of equipment on operating leases in the Financial Services segment and residual value guarantee on trucks accounted for as operating leases in the Truck segment was \$2.41 billion. A 10% decrease in used truck values worldwide, if expected to persist over the remaining maturities of the Company's operating leases, would reduce residual value estimates and result in the Company recording an average of approximately \$69 million of additional depreciation per year.

### ***Allowance for Credit Losses***

The allowance for credit losses related to the Company's loans and finance leases is disclosed in Note E of the consolidated financial statements. The Company has developed a systematic methodology for determining the allowance for credit losses for its two portfolio segments, retail and wholesale. The retail segment consists of retail loans and direct and sales-type finance leases, net of unearned interest. The wholesale segment consists of truck inventory financing loans to dealers that are collateralized by trucks and other collateral. The wholesale segment generally has less risk than the retail segment. Wholesale receivables generally are shorter in duration than retail receivables, and the Company requires periodic reporting of the wholesale dealer's financial condition, conducts periodic audits of the trucks being financed and in many cases, obtains guarantees or other security such as dealership assets. In determining the allowance for credit losses, retail loans and finance leases are evaluated together since they relate to a similar customer base, their contractual terms require regular payment of principal and interest, generally over three to five years, and they are secured by the same type of collateral. The allowance for credit losses consists of both specific and general reserves.

The Company individually evaluates certain finance receivables for impairment. Finance receivables that are evaluated individually for impairment consist of all wholesale accounts and certain large retail accounts with past due balances or otherwise determined to be at a higher risk of loss. A finance receivable is impaired if it is considered probable the Company will be unable to collect all contractual interest and principal payments as scheduled. In addition, all retail loans and leases which have been classified as TDRs and all customer accounts over 90 days past due are considered impaired. Generally, impaired accounts are on non-accrual status. Impaired accounts classified as TDRs which have been performing for 90 consecutive days are placed on accrual status if it is deemed probable that the Company will collect all principal and interest payments.

Impaired receivables are generally considered collateral dependent. Large balance retail and all wholesale impaired receivables are individually evaluated to determine the appropriate reserve for losses. The determination of reserves for large balance impaired receivables considers the fair value of the associated collateral. When the underlying collateral fair value exceeds the Company's recorded investment, no reserve is recorded. Small balance impaired receivables with similar risk characteristics are evaluated as a separate pool to determine the appropriate reserve for losses using the historical loss information discussed below.

The Company evaluates finance receivables that are not individually impaired on a collective basis and determines the general allowance for credit losses for both retail and wholesale receivables based on historical loss information, using past due account data and current market conditions. Information used includes assumptions regarding the likelihood of collecting current and past due accounts, repossession rates, the recovery rate on the underlying collateral based on used truck values and other pledged collateral or recourse. The Company has developed a range of loss estimates for each of its country portfolios based on historical experience, taking into account loss frequency and severity in both strong and weak truck market conditions. A projection is made of the range of estimated credit losses inherent in the portfolio from which an amount is determined as probable based on current market conditions and other factors impacting the creditworthiness of the Company's borrowers and their ability to repay. After determining the appropriate level of the allowance for credit losses, a provision for losses on finance receivables is charged to income as necessary to reflect management's estimate of incurred credit losses, net of recoveries, inherent in the portfolio.

The adequacy of the allowance is evaluated quarterly based on the most recent past due account information and current market conditions. As accounts become past due, the likelihood that they will not be fully collected increases. The Company's experience indicates the probability of not fully collecting past due accounts ranges between 30% and 70%. Over the past three years, the Company's year-end 30+ days past due accounts have ranged between .4% and .5% of loan and lease receivables. Historically, a 100 basis point increase in the 30+ days past due percentage has resulted in an increase in credit losses of 3 to 39 basis points of receivables. At December 31, 2018, 30+ days past dues were .4%. If past dues were 100 basis points higher or 1.4% as of December 31, 2018, the Company's estimate of credit losses would likely have increased by a range of \$2 to \$33 million depending on the extent of the past dues, the estimated value of the collateral as compared to amounts owed and general economic factors.

### ***Product Warranty***

Product warranty is disclosed in Note I of the consolidated financial statements. The expenses related to product warranty are estimated and recorded at the time products are sold based on historical and current data and reasonable expectations for the future regarding the frequency and cost of warranty claims, net of recoveries. Management takes actions to minimize warranty costs through quality-improvement programs; however, actual claim costs incurred could materially differ from the estimated amounts and require adjustments to the reserve. Historically those adjustments have not been material. Over the past three years, warranty expense as a percentage of Truck, Parts and Other net sales and revenues has ranged between 1.3% and 1.6%. If the 2018 warranty expense had been .2% higher as a percentage of net sales and revenues in 2018, warranty expense would have increased by approximately \$44.3 million.

### **FORWARD-LOOKING STATEMENTS:**

This report contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include statements relating to future results of operations or financial position and any other statement that does not relate to any historical or current fact. Such statements are based on currently available operating, financial and other information and are subject to risks and uncertainties that may affect actual results. Risks and uncertainties include, but are not limited to: a significant decline in industry sales; competitive pressures; reduced market share; reduced availability of or higher prices for fuel; increased safety, emissions, or other regulations resulting in higher costs and/or sales restrictions; currency or commodity price fluctuations; lower used truck prices; insufficient or under-utilization of manufacturing capacity; supplier interruptions; insufficient liquidity in the capital markets; fluctuations in interest rates; changes in the levels of the Financial Services segment new business volume due to unit fluctuations in new PACCAR truck sales or reduced market shares; changes affecting the profitability of truck owners and operators; price changes impacting truck sales prices and residual values; insufficient supplier capacity or access to raw materials; labor disruptions; shortages of commercial truck drivers; increased warranty costs; litigation, including EC settlement-related claims; or legislative and governmental regulations. A more detailed description of these and other risks is included under the heading Part 1, Item 1A, "Risk Factors" and Item 3, "Legal Proceedings" in the Company's Annual Report on Form 10-K for the year ended December 31, 2018.

## ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

Currencies are presented in millions for the market risks and derivative instruments sections below.

**Interest-Rate Risks** - See Note P for a description of the Company's hedging programs and exposure to interest rate fluctuations.

The Company measures its interest-rate risk by estimating the amount by which the fair value of interest-rate sensitive assets and liabilities, including derivative financial instruments, would change assuming an immediate 100 basis point increase across the yield curve as shown in the following table:

Fair Value (Losses) Gains	2018	2017
<b>CONSOLIDATED:</b>		
<i>Assets</i>		
Cash equivalents and marketable debt securities	\$ (15.9)	\$ (21.0)
<b>FINANCIAL SERVICES:</b>		
<i>Assets</i>		
Fixed rate loans	(79.2)	(69.7)
<i>Liabilities</i>		
Fixed rate term debt	95.7	99.1
Interest-rate swaps	16.3	15.0
Total	<u>\$ 16.9</u>	<u>\$ 23.4</u>

**Currency Risks** - The Company enters into foreign currency exchange contracts to hedge its exposure to exchange rate fluctuations of foreign currencies, particularly the Canadian dollar, the euro, the British pound, the Australian dollar, the Brazilian real and the Mexican peso (see Note P for additional information concerning these hedges). Based on the Company's sensitivity analysis, the potential loss in fair value for such financial instruments from a 10% unfavorable change in quoted foreign currency exchange rates would be a loss of \$101.2 related to contracts outstanding at December 31, 2018, compared to a loss of \$55.7 at December 31, 2017. These amounts would be largely offset by changes in the values of the underlying hedged exposures.

**ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA.**

**CONSOLIDATED STATEMENTS OF INCOME**

<i>Year Ended December 31,</i>	<u>2018</u>	<u>2017</u>	<u>2016</u>
	<i>(millions, except per share data)</i>		
<b>TRUCK, PARTS AND OTHER:</b>			
Net sales and revenues	\$ 22,138.6	\$ 18,187.5	\$ 15,846.6
Cost of sales and revenues	18,925.0	15,628.9	13,533.6
Research and development	306.1	264.7	247.2
Selling, general and administrative	524.9	464.0	442.6
European Commission charge			833.0
Interest and other (income), net	(60.8)	(46.4)	(6.9)
	<u>19,695.2</u>	<u>16,311.2</u>	<u>15,049.5</u>
<i>Truck, Parts and Other Income Before Income Taxes</i>	<b>2,443.4</b>	1,876.3	797.1
<b>FINANCIAL SERVICES:</b>			
Interest and fees	497.7	431.1	426.2
Operating lease, rental and other revenues	859.4	837.8	760.5
Revenues	<u>1,357.1</u>	<u>1,268.9</u>	<u>1,186.7</u>
Interest and other borrowing expenses	186.9	149.6	127.2
Depreciation and other expenses	728.0	727.5	635.2
Selling, general and administrative	119.8	107.8	100.2
Provision for losses on receivables	16.5	22.3	18.4
	<u>1,051.2</u>	<u>1,007.2</u>	<u>881.0</u>
<i>Financial Services Income Before Income Taxes</i>	<b>305.9</b>	261.7	305.7
Investment income	60.9	35.3	27.6
<i>Total Income Before Income Taxes</i>	<b>2,810.2</b>	2,173.3	1,130.4
Income taxes	615.1	498.1	608.7
<i>Net Income</i>	<u>\$ 2,195.1</u>	<u>\$ 1,675.2</u>	<u>\$ 521.7</u>
<b>Net Income Per Share</b>			
Basic	<u>\$ 6.25</u>	<u>\$ 4.76</u>	<u>\$ 1.49</u>
Diluted	<u>\$ 6.24</u>	<u>\$ 4.75</u>	<u>\$ 1.48</u>
<b>Weighted Average Number of Common Shares Outstanding</b>			
Basic	<u>351.0</u>	<u>351.9</u>	<u>351.1</u>
Diluted	<u>351.8</u>	<u>352.9</u>	<u>351.8</u>

*See notes to consolidated financial statements.*

**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

<i>Year Ended December 31,</i>	<u>2018</u>	<u>2017</u>	<u>2016</u>
		<i>(millions)</i>	
Net income	\$ 2,195.1	\$ 1,675.2	\$ 521.7
Other comprehensive income (loss):			
Unrealized gains (losses) on derivative contracts			
Net gain (loss) arising during the period	121.6	(125.5)	(6.5)
Tax effect	(30.7)	33.9	6.7
Reclassification adjustment	(121.5)	133.4	10.8
Tax effect	31.0	(36.3)	(8.9)
	<u>.4</u>	<u>5.5</u>	<u>2.1</u>
Unrealized gains (losses) on marketable debt securities			
Net holding gain (loss)	.2	(1.5)	(.1)
Tax effect	(.1)	.4	.4
Reclassification adjustment	(.2)	(.6)	(3.7)
Tax effect	.1	.2	1.0
		<u>(1.5)</u>	<u>(2.4)</u>
Pension plans			
Net (loss) gain arising during the period	(114.0)	37.1	(50.3)
Tax effect	27.2	(16.7)	7.7
Reclassification adjustment	36.7	26.6	28.9
Tax effect	(8.7)	(8.5)	(10.0)
	<u>(58.8)</u>	<u>38.5</u>	<u>(23.7)</u>
Foreign currency translation (loss) gain	(213.3)	292.0	(87.1)
Net other comprehensive (loss) income	(271.7)	334.5	(111.1)
<i>Comprehensive Income</i>	<u>\$ 1,923.4</u>	<u>\$ 2,009.7</u>	<u>\$ 410.6</u>

*See notes to consolidated financial statements.*

**CONSOLIDATED BALANCE SHEETS**

*December 31.*

	<b>2018</b>	2017
	<i>(millions)</i>	
<b>ASSETS</b>		
<b>TRUCK, PARTS AND OTHER:</b>		
<i>Current Assets</i>		
Cash and cash equivalents	\$ 3,279.2	\$ 2,254.8
Trade and other receivables, net	1,314.4	1,127.9
Marketable debt securities	1,020.4	1,367.1
Inventories, net	1,184.7	928.4
Other current assets	364.7	404.4
<i>Total Truck, Parts and Other Current Assets</i>	<b>7,163.4</b>	6,082.6
Equipment on operating leases, net	786.6	1,265.7
Property, plant and equipment, net	2,480.9	2,464.4
Other noncurrent assets, net	651.9	425.2
<i>Total Truck, Parts and Other Assets</i>	<b>11,082.8</b>	10,237.9
<b>FINANCIAL SERVICES:</b>		
Cash and cash equivalents	156.7	109.9
Finance and other receivables, net	10,840.8	9,697.1
Equipment on operating leases, net	2,855.0	2,876.3
Other assets	547.1	519.0
<i>Total Financial Services Assets</i>	<b>14,399.6</b>	13,202.3
	<b>\$ 25,482.4</b>	\$ 23,440.2



**CONSOLIDATED BALANCE SHEETS**

*December 31.*

	<b>2018</b>	2017
	<i>(millions)</i>	
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>TRUCK, PARTS AND OTHER:</b>		
<i>Current Liabilities</i>		
Accounts payable, accrued expenses and other	\$ 3,027.7	\$ 2,569.5
Dividend payable	695.1	422.1
<i>Total Truck, Parts and Other Current Liabilities</i>	<b>3,722.8</b>	2,991.6
Residual value guarantees and deferred revenues	842.4	1,339.0
Other liabilities	1,145.7	939.8
<i>Total Truck, Parts and Other Liabilities</i>	<b>5,710.9</b>	5,270.4
<b>FINANCIAL SERVICES:</b>		
Accounts payable, accrued expenses and other	523.2	466.2
Commercial paper and bank loans	3,540.8	2,933.9
Term notes	6,409.7	5,945.5
Deferred taxes and other liabilities	704.9	773.7
<i>Total Financial Services Liabilities</i>	<b>11,178.6</b>	10,119.3
<b>STOCKHOLDERS' EQUITY:</b>		
Preferred stock, no par value - authorized 1.0 million shares, none issued		
Common stock, \$1 par value - authorized 1.2 billion shares; issued 346.6 million and 351.8 million shares	346.6	351.8
Additional paid-in capital	69.4	123.2
Retained earnings	9,275.4	8,369.1
Accumulated other comprehensive loss	(1,098.5)	(793.6)
<i>Total Stockholders' Equity</i>	<b>8,592.9</b>	8,050.5
	<b>\$ 25,482.4</b>	\$ 23,440.2

*See notes to consolidated financial statements.*

## CONSOLIDATED STATEMENTS OF CASH FLOWS

<i>Year Ended December 31,</i>	<u>2018</u>	<u>2017</u>	<u>2016</u>
		<i>(millions)</i>	
<b>OPERATING ACTIVITIES:</b>			
<i>Net Income</i>	\$ 2,195.1	\$ 1,675.2	\$ 521.7
<i>Adjustments to reconcile net income to cash provided by operations:</i>			
Depreciation and amortization:			
Property, plant and equipment	337.6	321.4	302.4
Equipment on operating leases and other	716.5	786.1	690.7
Provision for losses on financial services receivables	16.5	22.3	18.4
Deferred taxes	17.5	(173.9)	30.9
Other, net	35.1	43.6	30.3
Pension contributions	(88.9)	(70.6)	(185.7)
<i>Change in operating assets and liabilities:</i>			
(Increase) decrease in assets other than cash and cash equivalents:			
Receivables:			
Trade and other receivables	(242.0)	(207.2)	(61.8)
Wholesale receivables on new trucks	(512.3)	(272.0)	401.6
Sales-type finance leases and dealer direct loans on new trucks	(27.0)	71.9	116.1
Inventories	(332.7)	(149.9)	64.1
Other assets, net	(217.1)	131.4	41.0
Increase (decrease) in liabilities:			
Accounts payable and accrued expenses	528.9	333.6	(8.6)
Residual value guarantees and deferred revenues	275.0	166.3	155.9
Other liabilities, net	290.1	37.6	183.8
<i>Net Cash Provided by Operating Activities</i>	<u>2,992.3</u>	<u>2,715.8</u>	<u>2,300.8</u>
<b>INVESTING ACTIVITIES:</b>			
Originations of retail loans and direct financing leases	(3,858.9)	(3,116.8)	(2,825.9)
Collections on retail loans and direct financing leases	2,914.0	2,713.7	2,509.8
Net (increase) decrease in wholesale receivables on used equipment	(.9)	5.2	9.5
Purchases of marketable debt securities	(615.9)	(970.3)	(1,031.9)
Proceeds from sales and maturities of marketable debt securities	931.5	779.5	1,304.8
Payments for property, plant and equipment	(457.6)	(423.4)	(375.2)
Acquisitions of equipment for operating leases	(1,494.7)	(1,423.2)	(1,589.7)
Proceeds from asset disposals	653.7	470.7	433.8
Other, net	(1.9)	.5	.5
<i>Net Cash Used in Investing Activities</i>	<u>(1,930.7)</u>	<u>(1,964.6)</u>	<u>(1,564.3)</u>
<b>FINANCING ACTIVITIES:</b>			
Payments of cash dividends	(804.3)	(558.3)	(829.3)
Purchases of treasury stock	(354.4)	.0	(70.5)
Proceeds from stock compensation transactions	19.3	39.3	29.4
Net increase (decrease) in commercial paper and short-term bank loans	625.9	352.1	(322.8)
Proceeds from term debt	2,339.9	1,670.2	1,994.8
Payments on term debt	(1,755.3)	(1,897.1)	(1,625.1)
<i>Net Cash Provided by (Used in) Financing Activities</i>	<u>71.1</u>	<u>(393.8)</u>	<u>(823.5)</u>
Effect of exchange rate changes on cash	(61.5)	91.6	(13.7)
<i>Net Increase (Decrease) in Cash and Cash Equivalents</i>	<u>1,071.2</u>	<u>449.0</u>	<u>(100.7)</u>
Cash and cash equivalents at beginning of year	<u>2,364.7</u>	<u>1,915.7</u>	<u>2,016.4</u>
Cash and cash equivalents at end of year	<u>\$ 3,435.9</u>	<u>\$ 2,364.7</u>	<u>\$ 1,915.7</u>

*See notes to consolidated financial statements.*

**CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**

<i>December 31,</i>	<u>2018</u>	<u>2017</u>	<u>2016</u>
	<i>(millions, except per share data)</i>		
<b>COMMON STOCK, \$1 PAR VALUE:</b>			
Balance at beginning of year	\$ 351.8	\$ 350.7	\$ 351.3
Treasury stock retirement	(5.8)		(1.4)
Stock compensation	.6	1.1	.8
Balance at end of year	<u>346.6</u>	<u>351.8</u>	<u>350.7</u>
<b>ADDITIONAL PAID-IN CAPITAL:</b>			
Balance at beginning of year	123.2	70.1	69.3
Treasury stock retirement	(88.3)		(43.4)
Stock compensation and tax benefit	34.5	53.1	44.2
Balance at end of year	<u>69.4</u>	<u>123.2</u>	<u>70.1</u>
<b>TREASURY STOCK, AT COST:</b>			
Balance at beginning of year			
Purchases, shares: 2018 - 5.85; 2017 - nil; 2016 - 1.38	(354.4)		(70.5)
Retirements	354.4		70.5
Balance at end of year	<u></u>	<u></u>	<u></u>
<b>RETAINED EARNINGS:</b>			
Balance at beginning of year	8,369.1	7,484.9	7,536.8
Net income	2,195.1	1,675.2	521.7
Cash dividends declared on common stock, per share: 2018 - \$3.09; 2017 - \$2.19; 2016 - \$1.56	(1,078.8)	(771.1)	(547.9)
Treasury stock retirement	(260.3)		(25.7)
Cumulative effect of change in accounting principles	50.3	(19.9)	
Balance at end of year	<u>9,275.4</u>	<u>8,369.1</u>	<u>7,484.9</u>
<b>ACCUMULATED OTHER COMPREHENSIVE LOSS:</b>			
Balance at beginning of year	(793.6)	(1,128.1)	(1,017.0)
Other comprehensive (loss) income	(271.7)	334.5	(111.1)
Reclassifications to retained earnings in accordance with ASU 2018-02	(33.2)		
Balance at end of year	<u>(1,098.5)</u>	<u>(793.6)</u>	<u>(1,128.1)</u>
<i>Total Stockholders' Equity</i>	<u>\$ 8,592.9</u>	<u>\$ 8,050.5</u>	<u>\$ 6,777.6</u>

*See notes to consolidated financial statements.*

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

### A. SIGNIFICANT ACCOUNTING POLICIES

**Description of Operations:** PACCAR Inc (the Company or PACCAR) is a multinational company operating in three principal segments: (1) the Truck segment includes the design and manufacture of high-quality, light-, medium- and heavy-duty commercial trucks; (2) the Parts segment includes the distribution of aftermarket parts for trucks and related commercial vehicles; and (3) the Financial Services segment (PFS) includes finance and leasing products and services provided to customers and dealers. PACCAR's finance and leasing activities are principally related to PACCAR products and associated equipment. PACCAR's sales and revenues are derived primarily from North America and Europe. The Company also operates in Australia and Brasil and sells trucks and parts to customers in Asia, Africa, the Middle East and South America.

**Principles of Consolidation:** The consolidated financial statements include the accounts of the Company and its wholly owned domestic and foreign subsidiaries. All significant intercompany accounts and transactions are eliminated in consolidation.

**Use of Estimates:** The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

#### **Revenue Recognition:**

**Truck, Parts and Other:** The Company enters into sales contracts with customers associated with purchases of the Company's products and services including trucks, parts, product support, and other related services. Generally, the Company recognizes revenue for the amount of consideration it will receive for delivering a product or service to a customer. Revenue is recognized when the customer obtains control of the product or receives benefits of the service. The Company excludes sales taxes, value added taxes and other related taxes assessed by government agencies from revenue. There are no significant financing components included in product or services revenue since generally customers pay shortly after the products or services are transferred. In the Truck and Parts segment, when the Company grants extended payment terms on selected receivables and charges interest, interest income is recognized when earned.

The Company recognizes truck and parts sales as revenue when control of the products is transferred to customers which generally occurs upon shipment, except for certain truck sales which are subject to a residual value guarantee by the Company. The standard payment term for trucks and aftermarket parts is typically within 30 days, but the Company may grant extended payment terms on selected receivables. The Company recognizes revenue for the invoice amount adjusted for estimated sales incentives and returns. Sales incentives and returns are estimated based on historical experience and are adjusted to current period revenue when the most likely amount of consideration the Company expects to receive changes or becomes fixed. Truck and part sales include a standard product warranty which is included in cost of sales. The Company has elected to treat delivery services as a fulfillment activity with revenues recognized when the customer obtains control of the product. Delivery revenue is included in revenues and the related costs are included in cost of sales. As a practical expedient, the Company is not disclosing truck order backlog, as a significant majority of the backlog has a duration of less than one year.

Truck sales with residual value guarantee (RVG) that allow customers the option to return their truck are accounted for as a sale when the customer does not have an economic incentive to return the truck to the Company, or as an operating lease when the customer does have an economic incentive to return the truck. The estimate of customers' economic incentive to return the trucks is based on an analysis of historical guaranteed buyback value and estimated market value. When truck sales with RVGs are accounted for as a sale, revenue is recognized when the truck is transferred to the customer less an amount for expected returns. Expected return rates are estimated by using a historical weighted average return rate over a four-year period. The estimated value of the truck assets to be returned and the related return liabilities at December 31, 2018 were \$319.8 and \$329.3, respectively. The Company's total commitment to acquire trucks at a guaranteed value for contracts accounted for as a sale was \$705.9 at December 31, 2018.

Revenues from extended warranties, operating leases and other includes optional extended warranty and repair and maintenance service contracts which can be purchased for periods generally ranging up to five years. The Company defers revenue based on stand-alone observable selling prices when it receives payments in advance and generally recognizes the revenue on a straight-line basis over the warranty or repair and maintenance contract periods. See Note I, Product Support Liabilities, in the Notes to the Consolidated Financial Statements for further information. Also included are truck sales with an RVG accounted for as an operating lease. A liability is created for the residual value obligation with the remainder of the proceeds recorded as deferred revenue. The deferred revenue is recognized on a straight-line basis over the guarantee period, which typically ranges from three to five years.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

Aftermarket parts sales allow for returns which are estimated at the time of sale based on historical data. The estimated value of the parts to be returned was \$49.0 and the related return liability was \$104.5 at December 31, 2018. The Company decreased parts sales by \$21.0 in 2018 due to changes in the reserve balance. Parts dealer services and other revenues are recognized as services are performed.

Revenue from winch sales and other is primarily derived from the industrial winch business. Winch sales are recognized when the product is transferred to a customer, which generally occurs upon shipment. Also within this category are other revenues not attributable to a reportable segment.

*Financial Services:* Interest income from finance and other receivables is recognized using the interest method. Certain loan origination costs are deferred and amortized to interest income over the expected life of the contracts, generally 36 to 60 months, using the straight-line method which approximates the interest method. For operating leases, rental revenue is recognized on a straight-line basis over the lease term. Rental revenues for the years ended December 31, 2018, 2017 and 2016 were \$797.1, \$760.9 and \$698.9, respectively. Depreciation and related leased unit operating expenses were \$686.9, \$665.7 and \$581.7 for the years ended December 31, 2018, 2017 and 2016, respectively.

Recognition of interest income and rental revenue is suspended (put on non-accrual status) when the receivable becomes more than 90 days past the contractual due date or earlier if some other event causes the Company to determine that collection is not probable. Accordingly, no finance receivables more than 90 days past due were accruing interest at December 31, 2018 or December 31, 2017. Recognition is resumed if the receivable becomes current by the payment of all amounts due under the terms of the existing contract and collection of remaining amounts is considered probable (if not contractually modified) or if the customer makes scheduled payments for three months and collection of remaining amounts is considered probable (if contractually modified). Payments received while the finance receivable is on non-accrual status are applied to interest and principal in accordance with the contractual terms.

*Cash and Cash Equivalents:* Cash equivalents consist of liquid investments with a maturity at date of purchase of 90 days or less.

*Marketable Debt Securities:* The Company's investments in marketable debt securities are classified as available-for-sale. These investments are stated at fair value with any unrealized gains or losses, net of tax, included as a component of accumulated other comprehensive income (loss) (AOCI).

The Company utilizes third-party pricing services for all of its marketable debt security valuations. The Company reviews the pricing methodology used by the third-party pricing services, including the manner employed to collect market information. On a quarterly basis, the Company also performs review and validation procedures on the pricing information received from the third-party providers. These procedures help ensure that the fair value information used by the Company is determined in accordance with applicable accounting guidance.

The Company evaluates its investment in marketable debt securities at the end of each reporting period to determine if a decline in fair value is other-than-temporary. Realized losses are recognized upon management's determination that a decline in fair value is other-than-temporary. The determination of other-than-temporary impairment is a subjective process, requiring the use of judgments and assumptions regarding the amount and timing of recovery. The Company reviews and evaluates its investments at least quarterly to identify investments that have indications of other-than-temporary impairments. It is reasonably possible that a change in estimate could occur in the near term relating to other-than-temporary impairment. Accordingly, the Company considers several factors when evaluating debt securities for other-than-temporary impairment, including whether the decline in fair value of the security is due to increased default risk for the specific issuer or market interest rate risk.

In assessing default risk, the Company considers the collectability of principal and interest payments by monitoring changes to issuers' credit ratings, specific credit events associated with individual issuers as well as the credit ratings of any financial guarantor, and the extent and duration to which amortized cost exceeds fair value.

In assessing market interest rate risk, including benchmark interest rates and credit spreads, the Company considers its intent for selling the securities and whether it is more likely than not the Company will be able to hold these securities until the recovery of any unrealized losses.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

### **Receivables:**

*Trade and Other Receivables:* The Company's trade and other receivables are recorded at cost, net of allowances. At December 31, 2018 and 2017, respectively, trade and other receivables included trade receivables from dealers and customers of \$1,103.6 and \$962.0 and other receivables of \$210.8 and \$165.9 relating primarily to value added tax receivables and supplier allowances and rebates.

### *Finance and Other Receivables:*

*Loans* – Loans represent fixed or floating-rate loans to customers collateralized by the vehicles purchased and are recorded at amortized cost.

*Finance leases* – Finance leases are retail direct financing leases and sales-type finance leases, which lease equipment to retail customers and dealers. These leases are reported as the sum of minimum lease payments receivable and estimated residual value of the property subject to the contracts, reduced by unearned interest which is shown separately.

*Dealer wholesale financing* – Dealer wholesale financing is floating-rate wholesale loans to PACCAR dealers for new and used trucks and are recorded at amortized cost. The loans are collateralized by the trucks being financed.

*Operating lease receivables and other* – Operating lease receivables and other include monthly rentals due on operating leases, unamortized loan and lease origination costs, interest on loans and other amounts due within one year in the normal course of business.

### **Allowance for Credit Losses:**

*Truck, Parts and Other:* The Company historically has not experienced significant losses or past due amounts on trade and other receivables in its Truck, Parts and Other businesses. Accounts are considered past due once the unpaid balance is over 30 days outstanding based on contractual payment terms. Accounts are charged-off against the allowance for credit losses when, in the judgment of management, they are considered uncollectible. The allowance for credit losses for Truck, Parts and Other was \$1.0 and \$1.5 for the years ended December 31, 2018 and 2017, respectively. Net charge-offs were \$.1 for the years ended December 31, 2018, 2017 and 2016.

*Financial Services:* The Company continuously monitors the payment performance of its finance receivables. For large retail finance customers and dealers with wholesale financing, the Company regularly reviews their financial statements and makes site visits and phone contact as appropriate. If the Company becomes aware of circumstances that could cause those customers or dealers to face financial difficulty, whether or not they are past due, the customers are placed on a watch list.

The Company modifies loans and finance leases in the normal course of its Financial Services operations. The Company may modify loans and finance leases for commercial reasons or for credit reasons. Modifications for commercial reasons are changes to contract terms for customers that are not considered to be in financial difficulty. Insignificant delays are modifications extending terms up to three months for customers experiencing some short-term financial stress, but not considered to be in financial difficulty. Modifications for credit reasons are changes to contract terms for customers considered to be in financial difficulty. The Company's modifications typically result in granting more time to pay the contractual amounts owed and charging a fee and interest for the term of the modification.

When considering whether to modify customer accounts for credit reasons, the Company evaluates the creditworthiness of the customers and modifies those accounts that the Company considers likely to perform under the modified terms. When the Company modifies a loan or finance lease for credit reasons and grants a concession, the modification is classified as a troubled debt restructuring (TDR). The Company does not typically grant credit modifications for customers that do not meet minimum underwriting standards since the Company normally repossesses the financed equipment in these circumstances. When such modifications do occur, they are considered TDRs.

On average, modifications extended contractual terms by approximately six months in 2018 and five months in 2017 and did not have a significant effect on the weighted average term or interest rate of the total portfolio at December 31, 2018 and 2017.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

The Company has developed a systematic methodology for determining the allowance for credit losses for its two portfolio segments, retail and wholesale. The retail segment consists of retail loans and direct and sales-type finance leases, net of unearned interest. The wholesale segment consists of truck inventory financing loans to dealers that are collateralized by trucks and other collateral. The wholesale segment generally has less risk than the retail segment. Wholesale receivables generally are shorter in duration than retail receivables, and the Company requires periodic reporting of the wholesale dealer's financial condition, conducts periodic audits of the trucks being financed and in many cases, obtains guarantees or other security such as dealership assets. In determining the allowance for credit losses, retail loans and finance leases are evaluated together since they relate to a similar customer base, their contractual terms require regular payment of principal and interest, generally over three to five years, and they are secured by the same type of collateral. The allowance for credit losses consists of both specific and general reserves.

The Company individually evaluates certain finance receivables for impairment. Finance receivables that are evaluated individually for impairment consist of all wholesale accounts and certain large retail accounts with past due balances or otherwise determined to be at a higher risk of loss. A finance receivable is impaired if it is considered probable the Company will be unable to collect all contractual interest and principal payments as scheduled. In addition, all retail loans and leases which have been classified as TDRs and all customer accounts over 90 days past due are considered impaired. Generally, impaired accounts are on non-accrual status. Impaired accounts classified as TDRs which have been performing for 90 consecutive days are placed on accrual status if it is deemed probable that the Company will collect all principal and interest payments.

Impaired receivables are generally considered collateral dependent. Large balance retail and all wholesale impaired receivables are individually evaluated to determine the appropriate reserve for losses. The determination of reserves for large balance impaired receivables considers the fair value of the associated collateral. When the underlying collateral fair value exceeds the Company's recorded investment, no reserve is recorded. Small balance impaired receivables with similar risk characteristics are evaluated as a separate pool to determine the appropriate reserve for losses using the historical loss information discussed below.

The Company evaluates finance receivables that are not individually impaired on a collective basis and determines the general allowance for credit losses for both retail and wholesale receivables based on historical loss information, using past due account data and current market conditions. Information used includes assumptions regarding the likelihood of collecting current and past due accounts, repossession rates, the recovery rate on the underlying collateral based on used truck values and other pledged collateral or recourse. The Company has developed a range of loss estimates for each of its country portfolios based on historical experience, taking into account loss frequency and severity in both strong and weak truck market conditions. A projection is made of the range of estimated credit losses inherent in the portfolio from which an amount is determined as probable based on current market conditions and other factors impacting the creditworthiness of the Company's borrowers and their ability to repay. After determining the appropriate level of the allowance for credit losses, a provision for losses on finance receivables is charged to income as necessary to reflect management's estimate of incurred credit losses, net of recoveries, inherent in the portfolio.

In determining the fair value of the collateral, the Company uses a pricing matrix and categorizes the fair value as Level 2 in the hierarchy of fair value measurement. The pricing matrix is reviewed quarterly and updated as appropriate. The pricing matrix considers the make, model and year of the equipment as well as recent sales prices of comparable equipment sold individually, which is the lowest unit of account, through wholesale channels to the Company's dealers (principal market). The fair value of the collateral also considers the overall condition of the equipment.

Accounts are charged-off against the allowance for credit losses when, in the judgment of management, they are considered uncollectible, which generally occurs upon repossession of the collateral. Typically the timing between the repossession and charge-off is not significant. In cases where repossession is delayed (e.g., for legal proceedings), the Company records a partial charge-off. The charge-off is determined by comparing the fair value of the collateral, less cost to sell, to the recorded investment.

**Inventories:** Inventories are stated at the lower of cost or market. Cost of inventories in the U.S. is determined principally by the last-in, first-out (LIFO) method. Cost of all other inventories is determined principally by the first-in, first-out (FIFO) method. Cost of sales and revenues include shipping and handling costs incurred to deliver products to dealers and customers.

**Equipment on Operating Leases:** The Company's Financial Services segment leases equipment under operating leases to its customers. In addition, in the Truck segment, equipment sold to customers in Europe subject to an RVG by the Company may be accounted for as an operating lease. Equipment is recorded at cost and is depreciated on the straight-line basis to the lower of the estimated residual value or guarantee value. Lease and guarantee periods generally range from three to five years. Estimated useful lives of the equipment range from three to nine years. The Company reviews residual values of equipment on operating leases periodically to determine that recorded amounts are appropriate.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

**Property, Plant and Equipment:** Property, plant and equipment are stated at cost. Depreciation is computed principally by the straight-line method based on the estimated useful lives of the various classes of assets. Certain production tooling is amortized on a unit of production basis.

**Long-lived Assets and Goodwill:** The Company evaluates the carrying value of property, plant and equipment when events and circumstances warrant a review. Goodwill is tested for impairment at least on an annual basis. There were no significant impairment charges for the three years ended December 31, 2018. Goodwill was \$112.0 and \$117.4 at December 31, 2018 and 2017, respectively. The decrease in value was mostly due to currency translation.

**Product Support Liabilities:** Product support liabilities include estimated future payments related to product warranties and deferred revenues on optional extended warranties and repair and maintenance (R&M) contracts. The Company generally offers one year warranties covering most of its vehicles and related aftermarket parts. For vehicles equipped with engines manufactured by PACCAR, the Company generally offers two year warranties on the engine. Specific terms and conditions vary depending on the product and the country of sale. Optional extended warranty and R&M contracts can be purchased for periods which generally range up to five years. Warranty expenses and reserves are estimated and recorded at the time products or contracts are sold based on historical data regarding the source, frequency and cost of claims, net of any recoveries. The Company periodically assesses the adequacy of its recorded liabilities and adjusts them as appropriate to reflect actual experience. Revenue from extended warranty and R&M contracts is deferred and recognized to income generally on a straight-line basis over the contract period. Warranty and R&M costs on these contracts are recognized as incurred.

**Derivative Financial Instruments:** As part of its risk management strategy, the Company enters into derivative contracts to hedge against interest rates and foreign currency risk. Certain derivative instruments designated as either cash flow hedges or fair value hedges are subject to hedge accounting. Derivative instruments that are not subject to hedge accounting are held as derivatives not designated as hedged instruments. The Company's policies prohibit the use of derivatives for speculation or trading. At the inception of each hedge relationship, the Company documents its risk management objectives, procedures and accounting treatment. All of the Company's interest-rate and certain foreign-exchange contracts are transacted under International Swaps and Derivatives Association (ISDA) master agreements. Each agreement permits the net settlement of amounts owed in the event of default and certain other termination events. For derivative financial instruments, the Company has elected not to offset derivative positions in the balance sheet with the same counterparty under the same agreements and is not required to post or receive collateral.

Exposure limits and minimum credit ratings are used to minimize the risks of counterparty default. The Company's maximum exposure to potential default of its swap counterparties is limited to the asset position of its swap portfolio. The asset position of the Company's swap portfolio was \$84.5 at December 31, 2018.

The Company uses regression analysis to assess effectiveness of interest-rate contracts at inception and uses quantitative analysis to assess subsequent effectiveness on a quarterly basis. For foreign-exchange contracts, the Company performs quarterly assessments to ensure that critical terms continue to match. All components of the derivative instrument's gain or loss are included in the assessment of hedge effectiveness. Hedge accounting is discontinued prospectively when the Company determines that a derivative financial instrument has ceased to be a highly effective hedge. Cash flows from derivative instruments are included in operating activities in the Consolidated Statements of Cash Flows.

**Foreign Currency Translation:** For most of the Company's foreign subsidiaries, the local currency is the functional currency. All assets and liabilities are translated at year-end exchange rates and all income statement amounts are translated at the weighted average rates for the period. Translation adjustments are recorded in AOCI. The Company uses the U.S. dollar as the functional currency for all but one of its Mexican subsidiaries, which uses the local currency. For the U.S. functional currency entities in Mexico, inventories, cost of sales, property, plant and equipment and depreciation are remeasured at historical rates and resulting adjustments are included in net income.

**Earnings per Share:** Basic earnings per common share are computed by dividing earnings by the weighted average number of common shares outstanding, plus the effect of any participating securities. Diluted earnings per common share are computed assuming that all potentially dilutive securities are converted into common shares under the treasury stock method.



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

### ***New Accounting Pronouncements***

#### ***New Revenue Standard***

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers*, including subsequently issued ASUs to clarify the implementation guidance in ASU 2014-09. Under the new revenue recognition model, a company should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods or services. The Company adopted this ASU for outstanding contracts on a modified retrospective basis on January 1, 2018.

The most significant effect of the standard relates to certain trucks sold in Europe that are subject to an RVG and were accounted for as an operating lease in the Truck, Parts and Other section of the Company's Consolidated Balance Sheets. Prior to the adoption of ASU 2014-09, these sales were recognized on a straight-line basis over the guarantee period. Under the new standard, revenues are recognized upon transfer of control for certain of these RVG contracts that allow customers the option to return their truck and for which there is no economic incentive to do so. The estimate of customers' economic incentive to return the truck is based on an analysis of historical guaranteed buyback value and estimated market value. A return asset and liability is recognized for estimated returns. Return rates are estimated by using a historical weighted average return rate over a four-year period. Also as required by the new standard, the Company recognized an asset for the value of expected returned aftermarket parts which had previously been netted with the related liabilities.

The cumulative effect of the changes made to the Company's Consolidated Balance Sheet on January 1, 2018 for the adoption of ASU 2014-09 was as follows:

	BALANCE AT DECEMBER 31, 2017	CHANGE DUE TO NEW STANDARD	BALANCE AT JANUARY 1, 2018
<b>Consolidated Balance Sheets</b>			
<b>TRUCK, PARTS AND OTHER:</b>			
Other current assets	\$ 404.4	\$ 100.0	\$ 504.4
Equipment on operating leases, net	1,265.7	(668.8)	596.9
Other noncurrent assets, net	425.2	115.0	540.2
Accounts payable, accrued expenses and other	2,569.5	103.1	2,672.6
Residual value guarantees and deferred revenues	1,339.0	(703.8)	635.2
Other liabilities	939.8	129.8	1,069.6
<b>STOCKHOLDERS' EQUITY:</b>			
Retained earnings	8,369.1	17.1	8,386.2

The following reconciles pro forma amounts as they would have been reported under the prior standard to current reporting:

	PRO FORMA UNDER PRIOR STANDARD	EFFECTS OF NEW STANDARD	CURRENTLY REPORTED
<i>Year Ended December 31, 2018</i>			
<b>Consolidated Statements of Comprehensive Income</b>			
<b>TRUCK, PARTS AND OTHER:</b>			
Net sales and revenues	\$ 21,900.5	\$ 238.1	\$ 22,138.6
Cost of sales and revenues	18,718.9	206.1	18,925.0
<i>Truck, Parts and Other Income Before Income Taxes</i>	2,411.4	32.0	2,443.4
<i>Total Income Before Income Taxes</i>	2,778.2	32.0	2,810.2
Income taxes	607.1	8.0	615.1
<i>Net Income</i>	2,171.1	24.0	2,195.1
<i>Comprehensive Income</i>	1,900.7	22.7	1,923.4

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

<i>At December 31, 2018</i>	PRO FORMA UNDER PRIOR STANDARD	EFFECTS OF NEW STANDARD	CURRENTLY REPORTED
<b>Consolidated Balance Sheets</b>			
<b>TRUCK, PARTS AND OTHER:</b>			
Other current assets	\$ 238.6	\$ 126.1	\$ 364.7
Equipment on operating leases, net	1,714.7	(928.1)	786.6
Other noncurrent assets, net	409.1	242.8	651.9
Accounts payable, accrued expenses and other	2,898.7	129.0	3,027.7
Residual value guarantees and deferred revenues	1,835.9	(993.5)	842.4
Other liabilities	880.2	265.5	1,145.7
<b>STOCKHOLDERS' EQUITY:</b>			
<i>Total Stockholders' Equity</i>	8,553.1	39.8	8,592.9

### *New Pension Standard*

In March 2017, the FASB issued ASU 2017-07, *Compensation – Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost*. The amendment disaggregates the service cost component from non-service cost components of pension expense and prescribes where to present the various components of pension cost on the income statement. This ASU also allows only the service cost component to be eligible for capitalization, when applicable (e.g. as a cost of manufactured inventory or self-constructed assets). The Company adopted this ASU in January 2018 and accordingly applied the income statement presentation of service and non-service components of pension expense retrospectively and the capitalization of service cost prospectively. Adoption of this ASU had no impact on net income. The retrospective application of this ASU had the following effects on the Consolidated Statements of Comprehensive Income:

<i>Year Ended December 31, 2017</i>	PREVIOUSLY REPORTED	EFFECTS OF NEW STANDARD	CURRENTLY REPORTED
<b>Consolidated Statements of Comprehensive Income</b>			
<b>TRUCK, PARTS AND OTHER:</b>			
Cost of sales and revenues	\$ 15,593.7	\$ 35.2	\$ 15,628.9
Selling, general and administrative	449.5	14.5	464.0
Interest and other (income), net	5.6	(52.0)	(46.4)
<i>Truck, Parts and Other Income Before Income Taxes</i>	1,874.0	2.3	1,876.3
<b>FINANCIAL SERVICES:</b>			
Selling, general and administrative	105.5	2.3	107.8
<i>Financial Services Income Before Income Taxes</i>	264.0	(2.3)	261.7

<i>Year Ended December 31, 2016</i>	PREVIOUSLY REPORTED	EFFECTS OF NEW STANDARD	CURRENTLY REPORTED
<b>Consolidated Statements of Comprehensive Income</b>			
<b>TRUCK, PARTS AND OTHER:</b>			
Cost of sales and revenues	\$ 13,517.7	\$ 15.9	\$ 13,533.6
Selling, general and administrative	440.8	1.8	442.6
Interest and other (income), net	11.6	(18.5)	(6.9)
<i>Truck, Parts and Other Income Before Income Taxes</i>	796.3	.8	797.1
<b>FINANCIAL SERVICES:</b>			
Selling, general and administrative	99.4	.8	100.2
<i>Financial Services Income Before Income Taxes</i>	306.5	(.8)	305.7

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

### Other New Accounting Pronouncements:

In February 2018, the FASB issued ASU 2018-02, *Income Statement – Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income*. The amendment requires a reclassification from AOCI to retained earnings the difference between the historical corporate income tax rate and the newly enacted income tax rate resulting from the Tax Cuts and Jobs Act. This ASU is effective for annual periods beginning after December 15, 2018, and interim periods within those annual periods. Early adoption is permitted. In December 2018, the Company early adopted this ASU and recorded an entry to reclassify \$33.2 million from AOCI to Retained earnings with no impact to Total Stockholders' Equity.

In June 2016, the FASB issued ASU 2016-13, *Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments*. The amendment in this ASU requires entities having financial assets measured at amortized cost to estimate credit reserves under an expected credit loss model rather than the current incurred loss model. Under this new model, expected credit losses will be based on relevant information about past events, including historical experience, current conditions and reasonable and supportable forecasts that affect collectability. The ASU is effective for annual periods beginning after December 15, 2019 and interim periods within those annual periods. Early adoption is permitted. This amendment should be applied on a modified retrospective basis with a cumulative effect adjustment to retained earnings as of the beginning of the period of adoption. The Company is currently evaluating the impact on its consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*, including subsequently issued ASUs to clarify the implementation guidance in ASU 2016-02. Under the new lease standard, lessees will recognize a right-of-use asset and a lease liability for virtually all leases (other than short-term leases). Lessor accounting is largely unchanged, except for a reduction in the capitalization of certain initial direct costs and the classification of certain cash flows. This ASU may be applied retrospectively in each reporting period presented or modified retrospectively with the cumulative effect adjustment to the opening balance of retained earnings. The Company will adopt this ASU on January 1, 2019 on a modified retrospective basis.

The Company will elect the package of practical expedients for its leases existing prior to the adoption of this ASU that will retain its conclusions about lease identification, lease classification and initial direct costs. Upon adoption, the Company will elect the short-term lease exemption to not recognize right-of-use assets and lease liabilities for any leases with a duration of twelve months or less. The Company expects to add approximately \$45 million in right-of-use assets and lease liabilities to the Consolidated Balance Sheets with no impact to Retained earnings. The Company does not expect the adoption of this ASU to have a material impact on its Consolidated Statements of Income.

ASU 2016-02 requires lessors to classify cash receipts from leases within operating activities. As required, the Company will present cash receipts from direct financing leases as an operating cash inflow rather than the current presentation as an investing cash inflow. For the year ended December 31, 2018 total cash receipts from direct financing leases was \$1.0 billion. On December 19, 2018, the FASB issued a proposed ASU – *Leases (Topic 842): Codification Improvements for Lessors* within the scope of ASC 942, *Financial Services – Depository and Lending*. The proposed ASU would require lessors to classify principal payments received from sales-type and direct financing leases in investing activities in the statement of cash flows. If the proposed ASU is codified, the Company will continue to present cash receipts from direct finance leases as an investing cash inflow and will reclassify cash flows from sales-type leases from operating to investing activities. For the year ended December 31, 2018, total cash originations and cash receipts from sales-type leases were \$159.4 million and \$189.5 million, respectively.

In addition to adopting the ASUs disclosed above, the Company adopted the following standards effective January 1, 2018, none of which had a material impact on the Company's consolidated financial statements.

STANDARD	DESCRIPTION
2016-01 *	<i>Financial Instruments – Overall (Subtopic 825-10): Recognition and Measurement of Financial Assets and Financial Liabilities.</i>
2016-15 *	<i>Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments.</i>
2017-12 **	<i>Derivative and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities.</i>

\* The Company adopted on the effective date of January 1, 2018.

\*\* The Company early adopted in 2018.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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The FASB also issued the following standards, which are not expected to have a material impact on the Company's consolidated financial statements.

STANDARD	DESCRIPTION	EFFECTIVE DATE
2018-07 *	<i>Compensation – Stock Compensation (Topic 718): Improvements to Nonemployee Share-Based Payment Accounting.</i>	January 1, 2019
2018-13 *	<i>Fair Value Measurement (Topic 820): Disclosure Framework – Changes to the Disclosure Requirements for Fair Value Measurement.</i>	January 1, 2020
2018-14 *	<i>Compensation – Retirement Benefits – Defined Benefit Plans – General (Topic 715-20): Disclosure Framework – Changes to the Disclosure Requirements for Defined Benefit Plans.</i>	January 1, 2021
2018-15 *	<i>Intangibles – Goodwill and Other – Internal-Use Software (Subtopic 350-40): Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract.</i>	January 1, 2020

\* The Company will adopt on the effective date.

### B. SALES AND REVENUES

The following table disaggregates Truck, Parts and Other revenues by major sources:

Year Ended December 31,	2018
<b>Truck</b>	
Truck sales	\$ 17,447.8
Revenues from extended warranties, operating leases and other	739.2
	<u>18,187.0</u>
<b>Parts</b>	
Parts sales	3,731.9
Revenues from dealer services and other	107.0
	<u>3,838.9</u>
<b>Winch sales and other</b>	<u>112.7</u>
Truck, Parts and Other sales and revenues	<u>\$ 22,138.6</u>

### C. INVESTMENTS IN MARKETABLE DEBT SECURITIES

Marketable debt securities consisted of the following at December 31:

2018	AMORTIZED COST	UNREALIZED GAINS	UNREALIZED LOSSES	FAIR VALUE
<b>U.S. tax-exempt securities</b>	\$ 326.0	\$ .3	\$ 1.2	\$ 325.1
<b>U.S. corporate securities</b>	147.6	.2	.4	147.4
<b>U.S. government and agency securities</b>	98.9	.2	.4	98.7
<b>Non-U.S. corporate securities</b>	272.5	.4	1.6	271.3
<b>Non-U.S. government securities</b>	55.9	.1	.1	55.9
<b>Other debt securities</b>	122.6	.2	.8	122.0
	<u>\$ 1,023.5</u>	<u>\$ 1.4</u>	<u>\$ 4.5</u>	<u>\$ 1,020.4</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

2017	AMORTIZED COST	UNREALIZED GAINS	UNREALIZED LOSSES	FAIR VALUE
U.S. tax-exempt securities	\$ 537.9		\$ 2.4	\$ 535.5
U.S. corporate securities	89.7	\$ .2	.2	89.7
U.S. government and agency securities	48.9		.2	48.7
Non-U.S. corporate securities	459.4	1.3	1.4	459.3
Non-U.S. government securities	91.5	.3	.1	91.7
Other debt securities	142.8	.1	.7	142.2
	<u>\$ 1,370.2</u>	<u>\$ 1.9</u>	<u>\$ 5.0</u>	<u>\$ 1,367.1</u>

The cost of marketable debt securities is adjusted for amortization of premiums and accretion of discounts to maturity. Amortization, accretion, interest and dividend income and realized gains and losses are included in investment income. The cost of securities sold is based on the specific identification method. Gross realized gains were \$1.1, \$1.4 and \$4.4, and gross realized losses were \$.8, \$.5 and \$.1 for the years ended December 31, 2018, 2017 and 2016, respectively.

Marketable debt securities with continuous unrealized losses and their related fair values were as follows:

<i>At December 31,</i>	2018		2017	
	LESS THAN TWELVE MONTHS	TWELVE MONTHS OR GREATER	LESS THAN TWELVE MONTHS	TWELVE MONTHS OR GREATER
Fair value	\$ 252.8	\$ 397.9	\$ 908.5	\$ 18.4
Unrealized losses	.8	3.7	4.8	.2

For the investment securities in gross unrealized loss positions identified above, the Company does not intend to sell the investment securities. It is more likely than not that the Company will not be required to sell the investment securities before recovery of the unrealized losses, and the Company expects that the contractual principal and interest will be received on the investment securities. As a result, the Company recognized no other-than-temporary impairments during the periods presented.

Contractual maturities on marketable debt securities at December 31, 2018 were as follows:

<i>Maturities:</i>	AMORTIZED COST	FAIR VALUE
Within one year	\$ 285.0	\$ 284.3
One to five years	731.1	728.7
Six to ten years	3.4	3.4
More than ten years	4.0	4.0
	<u>\$ 1,023.5</u>	<u>\$ 1,020.4</u>

### D. INVENTORIES

Inventories include the following:

<i>At December 31,</i>	2018	2017
Finished products	\$ 563.2	\$ 515.7
Work in process and raw materials	803.3	586.2
	<u>1,366.5</u>	<u>1,101.9</u>
Less LIFO reserve	(181.8)	(173.5)
	<u>\$ 1,184.7</u>	<u>\$ 928.4</u>

Inventories valued using the LIFO method comprised 47% of consolidated inventories before deducting the LIFO reserve at December 31, 2018 and 2017.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

### E. FINANCE AND OTHER RECEIVABLES

Finance and other receivables include the following:

<i>At December 31,</i>	2018	2017
Loans	\$ 4,630.5	\$ 4,147.8
Direct financing leases	3,459.4	3,211.7
Sales-type finance leases	735.3	781.1
Dealer wholesale financing	2,342.3	1,880.6
Operating lease receivables and other	174.6	161.1
Unearned interest: Finance leases	(387.5)	(368.0)
	<u>\$ 10,954.6</u>	<u>\$ 9,814.3</u>
Less allowance for losses:		
Loans and leases	(103.8)	(101.9)
Dealer wholesale financing	(6.8)	(6.0)
Operating lease receivables and other	(3.2)	(9.3)
	<u>\$ 10,840.8</u>	<u>\$ 9,697.1</u>

The net activity of sales-type finance leases, dealer direct loans and dealer wholesale financing on new trucks is shown in the operating section of the Consolidated Statements of Cash Flows since those receivables finance the sale of Company inventory.

Annual minimum payments due on finance receivables are as follows:

<i>Beginning January 1, 2019</i>	LOANS	FINANCE LEASES
2019	\$ 1,491.1	\$ 1,343.6
2020	1,203.1	1,016.8
2021	916.1	747.4
2022	616.6	443.1
2023	363.4	246.3
Thereafter	40.2	84.6
	<u>\$ 4,630.5</u>	<u>\$ 3,881.8</u>

Estimated residual values included with finance leases amounted to \$312.9 in 2018 and \$340.9 in 2017. Experience indicates substantially all of dealer wholesale financing will be repaid within one year. In addition, repayment experience indicates that some loans, leases and other finance receivables will be paid prior to contract maturity, while others may be extended or modified.

For the following credit quality disclosures, finance receivables are classified into two portfolio segments, wholesale and retail. The retail portfolio is further segmented into dealer retail and customer retail. The dealer wholesale segment consists of truck inventory financing to PACCAR dealers. The dealer retail segment consists of loans and leases to participating dealers and franchises that use the proceeds to fund customers' acquisition of commercial vehicles and related equipment. The customer retail segment consists of loans and leases directly to customers for the acquisition of commercial vehicles and related equipment. Customer retail receivables are further segregated between fleet and owner/operator classes. The fleet class consists of customer retail accounts operating more than five trucks. All other customer retail accounts are considered owner/operator. These two classes have similar measurement attributes, risk characteristics and common methods to monitor and assess credit risk.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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Allowance for Credit Losses: The allowance for credit losses is summarized as follows:

	2018				
	DEALER		CUSTOMER		TOTAL
	WHOLESALE	RETAIL	RETAIL	OTHER*	
Balance at January 1	\$ 6.0	\$ 9.4	\$ 92.5	\$ 9.3	\$ 117.2
Provision for losses	1.0	.7	13.6	1.2	16.5
Charge-offs			(20.0)	(7.5)	(27.5)
Recoveries			9.9	.4	10.3
Currency translation and other	(.2)	(.1)	(2.2)	(.2)	(2.7)
Balance at December 31	<u>\$ 6.8</u>	<u>\$ 10.0</u>	<u>\$ 93.8</u>	<u>\$ 3.2</u>	<u>\$ 113.8</u>

	2017				
	DEALER		CUSTOMER		TOTAL
	WHOLESALE	RETAIL	RETAIL	OTHER*	
Balance at January 1	\$ 5.5	\$ 9.6	\$ 87.5	\$ 8.6	\$ 111.2
Provision for losses		(.3)	21.1	1.5	22.3
Charge-offs			(24.8)	(1.9)	(26.7)
Recoveries			5.0	.3	5.3
Currency translation and other	.5	.1	3.7	.8	5.1
Balance at December 31	<u>\$ 6.0</u>	<u>\$ 9.4</u>	<u>\$ 92.5</u>	<u>\$ 9.3</u>	<u>\$ 117.2</u>

	2016				
	DEALER		CUSTOMER		TOTAL
	WHOLESALE	RETAIL	RETAIL	OTHER*	
Balance at January 1	\$ 7.3	\$ 10.3	\$ 88.9	\$ 8.3	\$ 114.8
Provision for losses	(1.7)	(.7)	18.6	2.2	18.4
Charge-offs			(22.9)	(2.1)	(25.0)
Recoveries			5.5	.3	5.8
Currency translation and other	(.1)		(2.6)	(.1)	(2.8)
Balance at December 31	<u>\$ 5.5</u>	<u>\$ 9.6</u>	<u>\$ 87.5</u>	<u>\$ 8.6</u>	<u>\$ 111.2</u>

\* Operating lease and other trade receivables.

Information regarding finance receivables evaluated and determined individually and collectively is as follows:

	DEALER		CUSTOMER	TOTAL
	WHOLESALE	RETAIL	RETAIL	
<i>At December 31, 2018</i>				
Recorded investment for impaired finance receivables evaluated individually	\$ .1	\$ 2.5	\$ 36.7	\$ 39.3
Allowance for impaired finance receivables determined individually	.1		5.8	5.9
Recorded investment for finance receivables evaluated collectively	2,342.2	1,462.1	6,936.4	10,740.7
Allowance for finance receivables determined collectively	6.7	10.0	88.0	104.7

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

	DEALER		CUSTOMER	TOTAL
	WHOLESALE	RETAIL	RETAIL	
<i>At December 31, 2017</i>				
Recorded investment for impaired finance receivables evaluated individually	\$ .1	\$ 4.0	\$ 50.8	\$ 54.9
Allowance for impaired finance receivables determined individually	.1		6.6	6.7
Recorded investment for finance receivables evaluated collectively	1,880.5	1,354.7	6,363.1	9,598.3
Allowance for finance receivables determined collectively	5.9	9.4	85.9	101.2

The recorded investment for finance receivables that are on non-accrual status is as follows:

	2018	2017
<i>At December 31,</i>		
Dealer:		
Wholesale	\$ .1	\$ .1
Customer retail:		
Fleet	27.5	44.4
Owner/operator	7.9	6.0
	<u>\$ 35.5</u>	<u>\$ 50.5</u>

*Impaired Loans:* Impaired loans are summarized below. The impaired loans with specific reserve represent the unpaid principal balance. The recorded investment of impaired loans as of December 31, 2018 and 2017 was not significantly different than the unpaid principal balance.

	DEALER		CUSTOMER RETAIL		TOTAL
	WHOLESALE	RETAIL	FLEET	OWNER/ OPERATOR	
<i>At December 31, 2018</i>					
<b>Impaired loans with a specific reserve</b>	<b>\$ .1</b>		<b>\$ 14.5</b>	<b>\$ 3.4</b>	<b>\$ 18.0</b>
<b>Associated allowance</b>	<b>(.1)</b>		<b>(2.3)</b>	<b>(1.0)</b>	<b>(3.4)</b>
			<b>12.2</b>	<b>2.4</b>	<b>14.6</b>
<b>Impaired loans with no specific reserve</b>		<b>\$ 2.5</b>	<b>4.9</b>	<b>.3</b>	<b>7.7</b>
<b>Net carrying amount of impaired loans</b>		<b>\$ 2.5</b>	<b>\$ 17.1</b>	<b>\$ 2.7</b>	<b>\$ 22.3</b>
<b>Average recorded investment</b>	<b>\$ .1</b>	<b>\$ 3.2</b>	<b>\$ 29.3</b>	<b>\$ 2.8</b>	<b>\$ 35.4</b>

	DEALER		CUSTOMER RETAIL		TOTAL
	WHOLESALE	RETAIL	FLEET	OWNER/ OPERATOR	
<i>At December 31, 2017</i>					
Impaired loans with a specific reserve	\$ .1		\$ 18.8	\$ 1.0	\$ 19.9
Associated allowance	(.1)		(3.0)	(.2)	(3.3)
			15.8	.8	16.6
Impaired loans with no specific reserve		\$ 3.9	13.1	.2	17.2
Net carrying amount of impaired loans		\$ 3.9	\$ 28.9	\$ 1.0	\$ 33.8
Average recorded investment	\$ .1	\$ 4.0	\$ 31.3	\$ 1.8	\$ 37.2

During the period the loans above were considered impaired, interest income recognized on a cash basis was as follows:

	2018	2017	2016
<i>Year Ended December 31,</i>			
Fleet	\$ 2.0	\$ 1.6	\$ 1.1
Owner/operator	.2	.1	.4
	<u>\$ 2.2</u>	<u>\$ 1.7</u>	<u>\$ 1.5</u>



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

**Credit Quality:** The Company's customers are principally concentrated in the transportation industry in North America, Europe and Australia. The Company's portfolio assets are diversified over a large number of customers and dealers with no single customer or dealer balances representing over 5% of the total portfolio assets. The Company retains as collateral a security interest in the related equipment.

At the inception of each contract, the Company considers the credit risk based on a variety of credit quality factors including prior payment experience, customer financial information, credit-rating agency ratings, loan-to-value ratios and other internal metrics. On an ongoing basis, the Company monitors credit quality based on past due status and collection experience as there is a meaningful correlation between the past due status of customers and the risk of loss.

The Company has three credit quality indicators: performing, watch and at-risk. Performing accounts pay in accordance with the contractual terms and are not considered high-risk. Watch accounts include accounts 31 to 90 days past due and large accounts that are performing but are considered to be high-risk. Watch accounts are not impaired. At-risk accounts are accounts that are impaired, including TDRs, accounts over 90 days past due and other accounts on non-accrual status. The tables below summarize the Company's finance receivables by credit quality indicator and portfolio class.

	DEALER		CUSTOMER RETAIL		TOTAL
	WHOLESALE	RETAIL	FLEET	OWNER/ OPERATOR	
<i>At December 31, 2018</i>					
<b>Performing</b>	\$ 2,329.5	\$ 1,462.1	\$ 5,759.0	\$ 1,099.3	\$ 10,649.9
<b>Watch</b>	12.6		70.0	8.2	90.8
<b>At-risk</b>	.2	2.5	28.5	8.1	39.3
	\$ 2,342.3	\$ 1,464.6	\$ 5,857.5	\$ 1,115.6	\$ 10,780.0

	DEALER		CUSTOMER RETAIL		TOTAL
	WHOLESALE	RETAIL	FLEET	OWNER/ OPERATOR	
<i>At December 31, 2017</i>					
<b>Performing</b>	\$ 1,874.5	\$ 1,354.7	\$ 5,290.3	\$ 1,005.2	\$ 9,524.7
<b>Watch</b>	6.0		62.9	4.7	73.6
<b>At-risk</b>	.1	4.0	44.7	6.1	54.9
	\$ 1,880.6	\$ 1,358.7	\$ 5,397.9	\$ 1,016.0	\$ 9,653.2

The tables below summarize the Company's finance receivables by aging category. In determining past due status, the Company considers the entire contractual account balance past due when any installment is over 30 days past due. Substantially all customer accounts that were greater than 30 days past due prior to credit modification became current upon modification for aging purposes.

	DEALER		CUSTOMER RETAIL		TOTAL
	WHOLESALE	RETAIL	FLEET	OWNER/ OPERATOR	
<i>At December 31, 2018</i>					
<b>Current and up to 30 days past due</b>	\$ 2,342.1	\$ 1,464.6	\$ 5,835.6	\$ 1,103.1	\$ 10,745.4
<b>31 – 60 days past due</b>	.1		11.2	6.7	18.0
<b>Greater than 60 days past due</b>	.1		10.7	5.8	16.6
	\$ 2,342.3	\$ 1,464.6	\$ 5,857.5	\$ 1,115.6	\$ 10,780.0

	DEALER		CUSTOMER RETAIL		TOTAL
	WHOLESALE	RETAIL	FLEET	OWNER/ OPERATOR	
<i>At December 31, 2017</i>					
<b>Current and up to 30 days past due</b>	\$ 1,880.5	\$ 1,358.7	\$ 5,365.7	\$ 1,007.4	\$ 9,612.3
<b>31 – 60 days past due</b>			14.7	4.0	18.7
<b>Greater than 60 days past due</b>	.1		17.5	4.6	22.2
	\$ 1,880.6	\$ 1,358.7	\$ 5,397.9	\$ 1,016.0	\$ 9,653.2

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

*Troubled Debt Restructurings:* The balance of TDRs was \$20.1 and \$37.9 at December 31, 2018 and 2017, respectively. At modification date, the pre-modification and post-modification recorded investment balances for finance receivables modified during the period by portfolio class are as follows:

	2018		2017	
	RECORDED INVESTMENT		RECORDED INVESTMENT	
	PRE-MODIFICATION	POST-MODIFICATION	PRE-MODIFICATION	POST-MODIFICATION
Fleet	\$ 12.1	\$ 12.1	\$ 19.9	\$ 19.9
Owner/operator	1.0	1.0	.6	.6
	<u>\$ 13.1</u>	<u>\$ 13.1</u>	<u>\$ 20.5</u>	<u>\$ 20.5</u>

The effect on the allowance for credit losses from such modifications was not significant at December 31, 2018 and 2017.

TDRs modified during the previous twelve months that subsequently defaulted (i.e., became more than 30 days past due) in the years ended December 31, 2018 and 2017 were nil and \$4.9, respectively, as shown below by portfolio class:

<i>Year Ended December 31,</i>	2018	2017
Fleet	\$	\$ 4.7
Owner/operator		.2
	<u>\$</u>	<u>\$ 4.9</u>

There were nil and \$1.6 of finance receivables modified as TDRs during the previous twelve months that subsequently defaulted and were charged off for the year ended December 31, 2018 and 2017, respectively.

*Repossessions:* When the Company determines a customer is not likely to meet its contractual commitments, the Company repossesses the vehicles which serve as collateral for the loans, finance leases and equipment under operating leases. The Company records the vehicles as used truck inventory included in Financial Services Other assets on the Consolidated Balance Sheets. The balance of repossessed inventory at December 31, 2018 and 2017 was \$10.8 and \$13.1, respectively. Proceeds from the sales of repossessed assets were \$75.8, \$58.3 and \$51.7 for the years ended December 31, 2018, 2017 and 2016, respectively. These amounts are included in Proceeds from asset disposals in the Consolidated Statements of Cash Flows. Write-downs of repossessed equipment on operating leases are recorded as impairments and included in Financial Services Depreciation and other expenses on the Consolidated Statements of Income.

### F. EQUIPMENT ON OPERATING LEASES

A summary of equipment on operating leases for Truck, Parts and Other and for the Financial Services segment is presented below. Refer to Note A for additional details on the cumulative effect of the changes made to the Company's Consolidated Balance Sheet on January 1, 2018 for the adoption of ASU 2014-09.

<i>At December 31,</i>	TRUCK, PARTS AND OTHER		FINANCIAL SERVICES	
	2018	2017	2018	2017
Equipment on operating leases	\$ 948.1	\$ 1,615.5	\$ 4,098.3	\$ 4,066.3
Less allowance for depreciation	(161.5)	(349.8)	(1,243.3)	(1,190.0)
	<u>\$ 786.6</u>	<u>\$ 1,265.7</u>	<u>\$ 2,855.0</u>	<u>\$ 2,876.3</u>

Annual minimum lease payments due on Financial Services operating leases beginning January 1, 2019 are \$605.4, \$433.7, \$270.1, \$122.4, \$38.5 and \$8.8 thereafter.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

When the equipment is sold subject to an RVG, the full sales price is received from the customer. A liability is established for the residual value obligation with the remainder of the proceeds recorded as deferred lease revenue. These amounts are summarized below:

<i>At December 31,</i>	TRUCK, PARTS AND OTHER	
	2018	2017
Residual value guarantees	\$ 591.1	\$ 909.8
Deferred lease revenues	251.3	429.2
	<u>\$ 842.4</u>	<u>\$ 1,339.0</u>

The deferred lease revenue is amortized on a straight-line basis over the RVG contract period. At December 31, 2018, the annual amortization of deferred revenues beginning January 1, 2019 is \$106.0, \$72.8, \$42.8, \$28.0, \$1.4 and \$3 thereafter. Annual maturities of the RVGs beginning January 1, 2019 are \$177.4, \$141.0, \$127.6, \$101.3, \$27.5 and \$16.3 thereafter.

### G. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment include the following:

<i>At December 31,</i>	USEFUL LIVES	2018	2017
Land		\$ 265.4	\$ 263.3
Buildings and improvements	10 - 40 years	1,329.0	1,315.1
Machinery, equipment and production tooling	3 - 12 years	3,884.5	3,782.1
Construction in progress		308.8	253.8
		<u>5,787.7</u>	<u>5,614.3</u>
Less allowance for depreciation		(3,306.8)	(3,149.9)
		<u>\$ 2,480.9</u>	<u>\$ 2,464.4</u>

### H. ACCOUNTS PAYABLE, ACCRUED EXPENSES AND OTHER

Accounts payable, accrued expenses and other include the following:

<i>At December 31,</i>	2018	2017
<i>Truck, Parts and Other:</i>		
Accounts payable	\$ 1,304.9	\$ 1,154.7
Product support liabilities	446.7	372.1
Accrued expenses	626.5	401.4
Accrued capital expenditures	98.8	120.1
Salaries and wages	267.7	238.9
Other	283.1	282.3
	<u>\$ 3,027.7</u>	<u>\$ 2,569.5</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

### I. PRODUCT SUPPORT LIABILITIES

Changes in product support liabilities are summarized as follows:

WARRANTY RESERVES	2018	2017	2016
Balance at January 1	\$ 298.8	\$ 282.1	\$ 346.2
Cost accruals	331.9	242.1	211.9
Payments	(271.8)	(236.8)	(255.7)
Change in estimates for pre-existing warranties	25.6	(2.0)	(7.3)
Currency translation and other	(4.3)	13.4	(13.0)
Balance at December 31	<u>\$ 380.2</u>	<u>\$ 298.8</u>	<u>\$ 282.1</u>
<b>DEFERRED REVENUES ON EXTENDED WARRANTIES AND R&amp;M CONTRACTS</b>			
Balance at January 1	\$ 653.9	\$ 573.5	\$ 524.8
Deferred revenues	448.2	371.8	347.6
Revenues recognized	(385.0)	(328.2)	(274.3)
Currency translation	(17.2)	36.8	(24.6)
Balance at December 31	<u>\$ 699.9</u>	<u>\$ 653.9</u>	<u>\$ 573.5</u>

The Company expects to recognize approximately \$225.3 of the remaining deferred revenues on extended warranties and R&M contracts in 2019, \$216.4 in 2020, \$136.9 in 2021, \$88.6 in 2022, \$24.6 in 2023 and \$8.1 thereafter.

Product support liabilities are included in the accompanying Consolidated Balance Sheets as follows:

<i>At December 31,</i>	WARRANTY RESERVES		DEFERRED REVENUES	
	2018	2017	2018	2017
<i>Truck, Parts and Other:</i>				
Accounts payable, accrued expenses and other	\$ 233.0	\$ 176.0	\$ 213.7	\$ 196.1
Other liabilities	147.2	122.8	468.8	441.0
<i>Financial Services:</i>				
Deferred taxes and other liabilities			17.4	16.8
	<u>\$ 380.2</u>	<u>\$ 298.8</u>	<u>\$ 699.9</u>	<u>\$ 653.9</u>

### J. BORROWINGS AND CREDIT ARRANGEMENTS

Financial Services borrowings include the following:

<i>At December 31,</i>	2018		2017	
	EFFECTIVE RATE	BORROWINGS	EFFECTIVE RATE	BORROWINGS
Commercial paper	1.9%	\$ 3,256.8	1.3%	\$ 2,723.7
Bank loans	7.2%	284.0	6.9%	210.2
		<u>3,540.8</u>		<u>2,933.9</u>
Term notes	1.8%	6,409.7	1.7%	5,945.5
	<u>2.0%</u>	<u>\$ 9,950.5</u>	<u>1.7%</u>	<u>\$ 8,879.4</u>

Commercial paper and term notes borrowings were \$9,666.5 and \$8,669.2 at December 31, 2018 and 2017, respectively. Unamortized debt issuance costs, unamortized discounts and the net effect of fair value hedges were \$(19.3) and \$(20.9) at December 31, 2018 and 2017, respectively. The effective rate is the weighted average rate as of December 31, 2018 and 2017 and includes the effects of interest-rate contracts.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

The annual maturities of the Financial Services borrowings are as follows:

<i>Beginning January 1, 2019</i>	COMMERCIAL PAPER	BANK LOANS	TERM NOTES	TOTAL
2019	\$ 3,259.8	\$ 47.6	\$ 1,769.4	\$ 5,076.8
2020		120.1	1,730.7	1,850.8
2021		47.2	2,220.2	2,267.4
2022		63.5	405.7	469.2
2023		5.6	300.0	305.6
	<u>\$ 3,259.8</u>	<u>\$ 284.0</u>	<u>\$ 6,426.0</u>	<u>\$ 9,969.8</u>

Interest paid on borrowings was \$166.5, \$127.4 and \$108.2 in 2018, 2017 and 2016, respectively. For the years ended December 31, 2018, 2017 and 2016, the Company capitalized nil interest on borrowings for all periods presented, in Truck, Parts and Other.

The primary sources of borrowings in the capital markets are commercial paper and medium-term notes issued in the public markets, and to a lesser extent, bank loans. The medium-term notes are issued by PACCAR Financial Corp. (PFC), PACCAR Financial Europe, PACCAR Financial Mexico and PACCAR Financial Pty. Ltd. (PFPL).

In November 2018, the Company's U.S. finance subsidiary, PFC, filed a shelf registration under the Securities Act of 1933. The total amount of medium-term notes outstanding for PFC as of December 31, 2018 was \$4,900.0. The registration expires in November 2021 and does not limit the principal amount of debt securities that may be issued during that period.

As of December 31, 2018, the Company's European finance subsidiary, PACCAR Financial Europe, had €1,350.0 available for issuance under a €2,500.0 medium-term note program listed on the Professional Securities Market of the London Stock Exchange. This program replaced an expiring program in the second quarter of 2018 and is renewable annually through the filing of new listing particulars.

In April 2016, PACCAR Financial Mexico registered a 10,000.0 pesos medium-term note and commercial paper program with the Comision Nacional Bancaria y de Valores. The registration expires in April 2021 and limits the amount of commercial paper (up to one year) to 5,000.0 pesos. At December 31, 2018, 7,750.0 pesos remained available for issuance.

In August 2018, the Company's Australian subsidiary, PFPL, registered a medium-term note program. The program does not limit the principal amount of debt securities that may be issued under the program. The total amount of medium-term notes outstanding for PFPL as of December 31, 2018 was 150.0 Australian dollars.

The Company has line of credit arrangements of \$3,500.8, of which \$3,269.0 were unused at December 31, 2018. Included in these arrangements are \$3,000.0 of syndicated bank facilities, of which \$1,000.0 expires in June 2019, \$1,000.0 expires in June 2022 and \$1,000.0 expires in June 2023. The Company intends to replace these credit facilities on or before expiration with facilities of similar amounts and duration. These credit facilities are maintained primarily to provide backup liquidity for commercial paper borrowings and maturing medium-term notes. There were no borrowings under the syndicated bank facilities for the year ended December 31, 2018.

### **K. LEASES**

The Company leases certain facilities and computer equipment under operating leases. Leases expire at various dates through the year 2026. At January 1, 2019, annual minimum rent payments under non-cancelable operating leases having initial or remaining terms in excess of one year are \$18.2, \$14.1, \$9.0, \$5.8, \$2.2 and \$1.2 thereafter. For the years ended December 31, 2018, 2017 and 2016, total rental expenses under all leases amounted to \$35.7, \$30.1 and \$28.8, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

### L. COMMITMENTS AND CONTINGENCIES

At December 31, 2018, PACCAR had standby letters of credit and surety bonds totaling \$49.9, from third-party financial institutions, in the normal course of business, which guarantee various insurance, financing and other activities. At December 31, 2018, PACCAR's financial services companies, in the normal course of business, had outstanding commitments to fund new loan and lease transactions amounting to \$1,122.3. The commitments generally expire in 90 days. The Company had other commitments, primarily to purchase production inventory, equipment and energy amounting to \$132.0, \$75.0, \$59.6, \$58.0 and nil for 2019, 2020, 2021, 2022 and 2023 and beyond, respectively.

The Company is involved in various stages of investigations and cleanup actions in different countries related to environmental matters. In certain of these matters, the Company has been designated as a "potentially responsible party" by domestic and foreign environmental agencies. The Company has accrued the estimated costs to investigate and complete cleanup actions where it is probable that the Company will incur such costs in the future. Expenditures related to environmental activities for the years ended December 31, 2018, 2017 and 2016 were \$1.2, \$1.9 and \$2.2, respectively.

While the timing and amount of the ultimate costs associated with future environmental cleanup cannot be determined, management expects that these matters will not have a significant effect on the Company's consolidated financial position.

On July 19, 2016, the European Commission (EC) concluded its investigation of all major European truck manufacturers and reached a settlement with DAF. Following the settlement, claims and lawsuits have been filed against the Company, DAF and certain DAF subsidiaries and other truck manufacturers. Others may bring EC-related claims and lawsuits against the Company or its subsidiaries. While the Company believes it has meritorious defenses, such claims and lawsuits will likely take a significant period of time to resolve. An adverse outcome of such proceedings could have a material impact on the Company's results of operations.

PACCAR is also a defendant in various other legal proceedings and, in addition, there are various other contingent liabilities arising in the normal course of business. After consultation with legal counsel, management does not anticipate that disposition of these various other proceedings and contingent liabilities will have a material effect on the consolidated financial statements.

### M. EMPLOYEE BENEFITS

*Severance Costs:* The Company incurred severance expense in 2018, 2017 and 2016 of \$.7, \$.8 and \$2.0, respectively.

*Defined Benefit Pension Plans:* The Company has several defined benefit pension plans, which cover a majority of its employees. The Company evaluates its actuarial assumptions on an annual basis and considers changes based upon market conditions and other factors.

The expected return on plan assets is determined by using a market-related value of assets, which is calculated based on an average of the previous five years of asset gains and losses.

Generally, accumulated unrecognized actuarial gains and losses are amortized using the 10% corridor approach. The corridor is defined as the greater of either 10% of the projected benefit obligation or the market-related value of plan assets. The amortization amount is the excess beyond the corridor divided by the average remaining estimated service life of participants on a straight-line basis.

The Company funds its pensions in accordance with applicable employee benefit and tax laws. The Company contributed \$88.9 to its pension plans in 2018 and \$70.6 in 2017. The Company expects to contribute in the range of \$70.0 to \$100.0 to its pension plans in 2019, of which \$23.2 is estimated to satisfy minimum funding requirements. Annual benefits expected to be paid beginning January 1, 2019 are \$88.8, \$92.1, \$99.0, \$105.7, \$111.5 and a total of \$642.0 for the five years thereafter.

Plan assets are invested in global equity and debt securities through professional investment managers with the objective to achieve targeted risk adjusted returns and maintain liquidity sufficient to fund current benefit payments. Typically, each defined benefit plan has an investment policy that includes a target for asset mix, including maximum and minimum ranges for allocation percentages by investment category. The actual allocation of assets may vary at times based upon rebalancing policies and other factors. The Company periodically assesses the target asset mix by evaluating external sources of information regarding the long-term historical return, volatilities and expected future returns for each investment category. In addition, the long-term rates of return assumptions for pension accounting are reviewed annually to ensure they are appropriate. Target asset mix and forecast long-term returns by asset category are considered in determining the assumed long-term rates of return, although historical returns realized are given some consideration.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

The fair value of mutual funds, common stocks and U.S. treasuries is determined using the market approach and is based on the quoted prices in active markets. These securities are categorized as Level 1. The fair value of debt securities is determined using the market approach and is based on the quoted market prices of the securities or other observable inputs. These securities are categorized as Level 2.

The fair value of commingled trust funds is determined using the market approach and is based on the unadjusted net asset value (NAV) per unit as determined by the sponsor of the fund based on the fair values of underlying investments. These assets are collective investment trusts, and substantially all of these investments have no redemption restrictions or unfunded commitments. Securities measured at NAV per unit as a practical expedient are not classified in the fair value hierarchy.

The following information details the allocation of plan assets by investment type. See Note Q for definitions of fair value levels.

<i>At December 31, 2018</i>	TARGET	FAIR VALUE HIERARCHY			MEASURED AT NAV	TOTAL
		LEVEL 1	LEVEL 2	TOTAL		
<i>Equities:</i>						
U.S. equities					\$ 680.2	\$ 680.2
Global equities					772.6	772.6
<b>Total equities</b>	<b>50 - 70%</b>				<b>1,452.8</b>	<b>1,452.8</b>
<i>Fixed income:</i>						
U.S. fixed income		\$ 223.2	\$ 223.4	\$ 446.6	\$ 419.6	\$ 866.2
Non-U.S. fixed income			21.6	21.6	279.0	300.6
<b>Total fixed income</b>	<b>30 - 50%</b>	<b>223.2</b>	<b>245.0</b>	<b>468.2</b>	<b>698.6</b>	<b>1,166.8</b>
Cash and other		9.0	69.0	78.0	1.6	79.6
<b>Total plan assets</b>		<b>\$ 232.2</b>	<b>\$ 314.0</b>	<b>\$ 546.2</b>	<b>\$ 2,153.0</b>	<b>\$ 2,699.2</b>

<i>At December 31, 2017</i>	TARGET	FAIR VALUE HIERARCHY			MEASURED AT NAV	TOTAL
		LEVEL 1	LEVEL 2	TOTAL		
<i>Equities:</i>						
U.S. equities					\$ 768.5	\$ 768.5
Global equities					866.8	866.8
<b>Total equities</b>	<b>50 - 70%</b>				<b>1,635.3</b>	<b>1,635.3</b>
<i>Fixed income:</i>						
U.S. fixed income		\$ 223.3	\$ 238.2	\$ 461.5	\$ 416.0	\$ 877.5
Non-U.S. fixed income			27.4	27.4	299.4	326.8
<b>Total fixed income</b>	<b>30 - 50%</b>	<b>223.3</b>	<b>265.6</b>	<b>488.9</b>	<b>715.4</b>	<b>1,204.3</b>
Cash and other		9.2	70.1	79.3	.7	80.0
<b>Total plan assets</b>		<b>\$ 232.5</b>	<b>\$ 335.7</b>	<b>\$ 568.2</b>	<b>\$ 2,351.4</b>	<b>\$ 2,919.6</b>

The following additional data relates to all pension plans of the Company:

<i>At December 31,</i>	2018	2017
<i>Weighted average assumptions:</i>		
Discount rate	3.9%	3.3%
Rate of increase in future compensation levels	3.8%	3.9%
Assumed long-term rate of return on plan assets	6.3%	6.4%

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

The components of the change in projected benefit obligation and change in plan assets are as follows:

<i>At December 31,</i>	<u>2018</u>	<u>2017</u>
<i>Change in projected benefit obligation:</i>		
Benefit obligation at January 1	\$ 2,820.7	\$ 2,505.6
Service cost	108.3	92.9
Interest cost	85.8	81.1
Benefits paid	(87.6)	(82.6)
Actuarial (gain) loss	(232.6)	154.7
Currency translation and other	(39.6)	68.6
Participant contributions	.4	.4
Projected benefit obligation at December 31	<u>\$ 2,655.4</u>	<u>\$ 2,820.7</u>

*Change in plan assets:*

Fair value of plan assets at January 1	\$ 2,919.6	\$ 2,494.1
Employer contributions	88.9	70.6
Actual return on plan assets	(177.5)	369.8
Benefits paid	(87.6)	(82.6)
Currency translation and other	(44.6)	67.3
Participant contributions	.4	.4
Fair value of plan assets at December 31	<u>\$ 2,699.2</u>	<u>\$ 2,919.6</u>
Funded status at December 31	<u>\$ 43.8</u>	<u>\$ 98.9</u>

*At December 31,*

*Amounts recorded on Balance Sheet:*

	<u>2018</u>	<u>2017</u>
Other noncurrent assets	\$ 174.7	\$ 228.9
Other liabilities	130.9	130.0
Accumulated other comprehensive loss:		
Actuarial loss	471.5	372.9
Prior service cost	6.2	2.6
Net initial transition amount	.1	.1

Of the December 31, 2018 amounts in accumulated other comprehensive loss, \$17.5 of unrecognized actuarial loss and \$1.4 of unrecognized prior service cost are expected to be amortized into net pension expense in 2019.

The accumulated benefit obligation for all pension plans of the Company was \$2,356.2 and \$2,492.4 at December 31, 2018 and 2017, respectively.

Information for all plans with an accumulated benefit obligation in excess of plan assets is as follows:

<i>At December 31,</i>	<u>2018</u>	<u>2017</u>
Projected benefit obligation	\$ 138.3	\$ 142.5
Accumulated benefit obligation	124.0	124.0
Fair value of plan assets	22.0	23.5



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

The components of pension expense are as follows:

<i>Year Ended December 31,</i>	2018	2017	2016
Service cost	\$ 108.3	\$ 92.9	\$ 88.6
Interest on projected benefit obligation	85.8	81.1	94.3
Expected return on assets	(177.2)	(159.7)	(141.7)
Amortization of prior service costs	1.4	1.2	1.2
Recognized actuarial loss	35.3	25.4	27.7
Net pension expense	<u>\$ 53.6</u>	<u>\$ 40.9</u>	<u>\$ 70.1</u>

*Multi-employer Plans:* The Company participates in multi-employer plans in the U.S. and Europe. These are typically under collective bargaining agreements and cover its union-represented employees. The Company's participation in the following multi-employer plans for the years ended December 31 are as follows:

PENSION PLAN	EIN	PENSION PLAN NUMBER	COMPANY CONTRIBUTIONS		
			2018	2017	2016
Metal and Electrical Engineering Industry Pension Fund		135668	\$ 27.9	\$ 25.0	\$ 23.1
Western Metal Industry Pension Plan	91-6033499	001	2.7	1.4	1.5
Other plans			1.2	.8	.7
			<u>\$ 31.8</u>	<u>\$ 27.2</u>	<u>\$ 25.3</u>

The Company contributions shown in the table above approximate the multi-employer pension expense for each of the years ended December 31, 2018, 2017 and 2016, respectively.

Metal and Electrical Engineering Industry Pension Fund is a multi-employer union plan incorporating all DAF employees in the Netherlands and is covered by a collective bargaining agreement which expired on May 31, 2018; a new agreement is currently under negotiation. The Company's contributions were less than 5% of the total contributions to the plan for the last two reporting periods ending December 2018. The plan is required by law (the Netherlands Pension Act) to have a coverage ratio in excess of 104.3%. Because the coverage ratio of the plan was 97.6% at December 31, 2018, a funding improvement plan effective through 2027 is in place. The funding improvement plan includes a possible reduction in pension benefits and delays in future benefit increases.

The Western Metal Industry Pension Plan is located in the U.S. and is covered by a collective bargaining agreement that will expire on November 1, 2020. In accordance with the U.S. Pension Protection Act of 2006, the plan was certified as critical (red) status as of December 31, 2018, and a funding improvement plan was implemented requiring additional contributions through 2022 as long as the plan remains in critical status. Contributions by the Company were 14% and 7% of the total contributions to the plan for the years ended December 31, 2018 and 2017, respectively.

Other plans are principally located in the U.S. for the last two reporting periods, none were under funding improvement plans and Company contributions to these plans are less than 5% of each plan's total contributions.

There were no significant changes for the multi-employer plans in the periods presented that affected comparability between periods.

*Defined Contribution Plans:* The Company maintains several defined contribution benefit plans whereby it contributes designated amounts on behalf of participant employees. The largest plan is for U.S. salaried employees where the Company matches a percentage of employee contributions up to an annual limit. The match was 5% of eligible pay in 2018, 2017 and 2016. Other plans are located in Australia, Brasil, Canada, the Netherlands, Belgium and Germany. Expenses for these plans were \$45.3, \$37.9 and \$34.1 in 2018, 2017 and 2016, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

### N. INCOME TAXES

The Company's tax rate is based on income and statutory tax rates in the various jurisdictions in which the Company operates. Tax law requires certain items to be included in the Company's tax returns at different times than the items reflected in the Company's financial statements. As a result, the Company's annual tax rate reflected in its financial statements is different than that reported in its tax returns. Some of these differences are permanent, such as expenses that are not deductible in the Company's tax return, and some differences reverse over time, such as depreciation expense. These temporary differences create deferred tax assets and liabilities. The Company establishes valuation allowances for its deferred tax assets if, based on the available evidence, it is more likely than not that some portion or all of the deferred tax assets will not be realized.

The components of the Company's income before income taxes include the following:

<i>Year Ended December 31,</i>	<u>2018</u>	<u>2017</u>	<u>2016</u>
Domestic	\$ 1,775.2	\$ 1,347.8	\$ 1,190.7
Foreign	1,035.0	825.5	(60.3)
	<u>\$ 2,810.2</u>	<u>\$ 2,173.3</u>	<u>\$ 1,130.4</u>

The components of the Company's provision for income taxes include the following:

<i>Year Ended December 31,</i>	<u>2018</u>	<u>2017</u>	<u>2016</u>
<b>Current provision:</b>			
Federal	\$ 267.1	\$ 397.7	\$ 322.9
State	67.5	63.8	41.7
Foreign	263.0	210.5	213.2
	<u>597.6</u>	<u>672.0</u>	<u>577.8</u>
<b>Deferred provision (benefit):</b>			
Federal	22.6	(173.8)	31.5
State	1.3	2.3	4.8
Foreign	(6.4)	(2.4)	(5.4)
	<u>17.5</u>	<u>(173.9)</u>	<u>30.9</u>
	<u>\$ 615.1</u>	<u>\$ 498.1</u>	<u>\$ 608.7</u>

Tax benefits recognized for net operating loss carryforwards were \$5.0, \$4.3 and \$1.2 for the years ended 2018, 2017 and 2016, respectively.

A reconciliation of the statutory U.S. federal tax rate to the effective income tax rate is as follows:

	<u>2018</u>	<u>2017</u>	<u>2016</u>
Statutory rate	21.0%	35.0%	35.0%
Effect of:			
Rate change on deferred taxes		(14.0)	
Transition tax	(.2)	6.0	
Non-deductible EC charge			25.8
State	2.2	1.8	2.9
Federal domestic production deduction		(1.1)	(2.6)
Tax on foreign earnings	1.0	(4.0)	(7.4)
Other, net	(2.1)	(.8)	.1
	<u>21.9%</u>	<u>22.9%</u>	<u>53.8%</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

On December 22, 2017, the U.S. enacted new federal income tax legislation, the Tax Cuts and Jobs Act (“the Tax Act”). The Tax Act lowered the U.S. statutory income tax rate from 35% to 21%, imposed a one-time transition tax on the Company’s foreign earnings, which previously had been deferred from U.S. income tax and created a modified territorial system. As a result, the Company recorded a provisional amount of \$304.0 of deferred tax benefits, due to the re-measurement of net deferred tax liabilities at the new lower statutory tax rate. In addition, the Company recorded a provisional amount of \$130.6 of tax expense on the Company’s foreign earnings, which previously had been deferred from U.S. income tax. As of December 31, 2018, the Company does not expect any further adjustments for the provisional amounts recorded.

Based on the Company’s current operations, the Company does not expect that the repatriation of future foreign earnings will be subject to significant income tax as a result of the U.S. modified territorial system.

Included in domestic taxable income for 2016 are \$180.4 of foreign earnings which are not indefinitely reinvested, for which domestic taxes of \$7.1 were provided to account for the difference between the domestic and foreign tax rate on those earnings.

At December 31, 2018, the Company had net operating loss carryforwards of \$393.3, of which \$297.2 related to foreign subsidiaries and \$96.1 related to states in the U.S. The related deferred tax asset was \$102.1, for which an \$89.0 valuation allowance has been provided. The carryforward periods range from three years to indefinite, subject to certain limitations under applicable laws. The future tax benefits of net operating loss carryforwards are evaluated on a regular basis, including a review of historical and projected operating results.

The tax effects of temporary differences representing deferred tax assets and liabilities are as follows:

<i>At December 31,</i>	2018	2017
<i>Assets:</i>		
Accrued expenses	\$ 179.4	\$ 183.9
Net operating loss and tax credit carryforwards	112.1	102.1
Allowance for losses on receivables	30.7	35.6
Goodwill and intangibles	24.2	34.4
Other	102.0	89.2
	<u>448.4</u>	<u>445.2</u>
Valuation allowance	(118.3)	(118.6)
	<u>330.1</u>	<u>326.6</u>
<i>Liabilities:</i>		
Financial Services leasing depreciation	(676.4)	(608.2)
Depreciation and amortization	(145.2)	(165.1)
Postretirement benefit plans	(8.0)	(39.5)
Other	(32.9)	(28.8)
	<u>(862.5)</u>	<u>(841.6)</u>
Net deferred tax liability	<u>\$ (532.4)</u>	<u>\$ (515.0)</u>

The balance sheets classification of the Company’s deferred tax assets and liabilities are as follows:

<i>At December 31,</i>	2018	2017
<i>Truck, Parts and Other:</i>		
Other noncurrent assets, net	\$ 97.1	\$ 71.0
Other liabilities	(2.5)	(1.9)
<i>Financial Services:</i>		
Other assets	37.7	45.2
Deferred taxes and other liabilities	(664.7)	(629.3)
Net deferred tax liability	<u>\$ (532.4)</u>	<u>\$ (515.0)</u>

Cash paid for income taxes was \$607.6, \$661.4 and \$499.4 in 2018, 2017 and 2016, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

A reconciliation of the beginning and ending amount of unrecognized tax benefits is as follows:

	2018	2017	2016
Balance at January 1	\$ 22.9	\$ 17.3	\$ 19.1
Additions for tax positions related to the current year	11.2	5.6	3.9
Reductions for tax positions related to prior years			(.3)
Reductions related to settlements	(5.7)		(5.4)
Lapse of statute of limitations	(7.2)		
Balance at December 31	<u>\$ 21.2</u>	<u>\$ 22.9</u>	<u>\$ 17.3</u>

The Company had \$21.2, \$22.9 and \$17.3 of unrecognized tax benefits, of which \$18.9, \$16.8 and \$13.9 would impact the effective tax rate, if recognized, as of December 31, 2018, 2017 and 2016, respectively.

The Company recognized \$(.1), \$.2 and \$1.9 of income related to interest in 2018, 2017 and 2016, respectively. Accrued interest expense and penalties were \$1.1, \$1.1 and \$.9 as of December 31, 2018, 2017 and 2016, respectively. Interest and penalties are classified as income taxes in the Consolidated Statements of Income.

As of December 31, 2018, the United States Internal Revenue Service has completed examinations of the Company's tax returns for all years through 2014. The Company's tax returns for other major jurisdictions remain subject to examination for the years ranging from 2010 through 2018.

### O. STOCKHOLDERS' EQUITY

*Accumulated Other Comprehensive Income (Loss)*: The components of AOCI and the changes in AOCI, net of tax, included in the Consolidated Balance Sheets and the Consolidated Statements of Stockholders' Equity, consisted of the following:

	DERIVATIVE CONTRACTS	MARKETABLE DEBT SECURITIES	PENSION PLANS	FOREIGN CURRENCY TRANSLATION	TOTAL
Balance at January 1, 2018	\$ 1.2	\$ (1.8)	\$ (375.6)	\$ (417.4)	\$ (793.6)
Recorded into AOCI	90.9	.1	(86.8)	(213.3)	(209.1)
Reclassified out of AOCI	(90.5)	(.1)	28.0		(62.6)
Net other comprehensive income (loss)	.4		(58.8)	(213.3)	(271.7)
Reclassifications to retained earnings in accordance with ASU 2018-02	.4	(.5)	(43.4)	10.3	(33.2)
Balance at December 31, 2018	<u>\$ 2.0</u>	<u>\$ (2.3)</u>	<u>\$ (477.8)</u>	<u>\$ (620.4)</u>	<u>\$ (1,098.5)</u>

	DERIVATIVE CONTRACTS	MARKETABLE DEBT SECURITIES	PENSION PLANS	FOREIGN CURRENCY TRANSLATION	TOTAL
Balance at January 1, 2017	\$ (4.3)	\$ (.3)	\$ (414.1)	\$ (709.4)	\$ (1,128.1)
Recorded into AOCI	(91.6)	(1.1)	20.4	292.0	219.7
Reclassified out of AOCI	97.1	(.4)	18.1		114.8
Net other comprehensive income (loss)	5.5	(1.5)	38.5	292.0	334.5
Balance at December 31, 2017	<u>\$ 1.2</u>	<u>\$ (1.8)</u>	<u>\$ (375.6)</u>	<u>\$ (417.4)</u>	<u>\$ (793.6)</u>

	DERIVATIVE CONTRACTS	MARKETABLE DEBT SECURITIES	PENSION PLANS	FOREIGN CURRENCY TRANSLATION	TOTAL
Balance at January 1, 2016	\$ (6.4)	\$ 2.1	\$ (390.4)	\$ (622.3)	\$ (1,017.0)
Recorded into AOCI	.2	.3	(42.6)	(87.1)	(129.2)
Reclassified out of AOCI	1.9	(2.7)	18.9		18.1
Net other comprehensive income (loss)	2.1	(2.4)	(23.7)	(87.1)	(111.1)
Balance at December 31, 2016	<u>\$ (4.3)</u>	<u>\$ (.3)</u>	<u>\$ (414.1)</u>	<u>\$ (709.4)</u>	<u>\$ (1,128.1)</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

Reclassifications out of AOCI during the years ended December 31, 2018, 2017 and 2016 are as follows:

AOCI COMPONENTS	LINE ITEM IN THE CONSOLIDATED STATEMENTS OF INCOME	AMOUNT RECLASSIFIED OUT OF AOCI		
		2018	2017	2016
Unrealized losses and (gains) on derivative contracts:				
<i>Truck, Parts and Other</i>				
Foreign-exchange contracts	Net sales and revenues	\$ 5.4	\$ 12.1	\$ (27.9)
	Cost of sales and revenues	(6.6)	3.9	.6
	Interest and other (income), net	(1.6)	1.8	1.3
<i>Financial Services</i>				
Interest-rate contracts	Interest and other borrowing expenses	(118.7)	115.6	36.8
	Pre-tax expense (reduction) increase	(121.5)	133.4	10.8
	Tax expense (benefit)	31.0	(36.3)	(8.9)
	After-tax expense (reduction) increase	(90.5)	97.1	1.9
Unrealized gains on marketable debt securities:				
Marketable debt securities	Investment income	(.2)	(.6)	(3.7)
	Tax expense	.1	.2	1.0
	After-tax income increase	(.1)	(.4)	(2.7)
Unrealized losses on pension plans:				
<i>Truck, Parts and Other</i>				
Actuarial loss	Interest and other (income), net	35.3	25.4	27.7
Prior service costs	Interest and other (income), net	1.4	1.2	1.2
	Pre-tax expense increase	36.7	26.6	28.9
	Tax benefit	(8.7)	(8.5)	(10.0)
	After-tax expense increase	28.0	18.1	18.9
Total reclassifications out of AOCI		<u>\$ (62.6)</u>	<u>\$ 114.8</u>	<u>\$ 18.1</u>

*Other Capital Stock Changes:* The Company purchased treasury shares of 5.8 million, nil and 1.4 million in 2018, 2017 and 2016, respectively. The Company retired treasury shares of 5.8 million in 2018, nil in 2017 and 1.4 million in 2016.

### P. DERIVATIVE FINANCIAL INSTRUMENTS

As part of its risk management strategy, the Company enters into derivative contracts to hedge against interest rate and foreign currency risk.

*Interest-Rate Contracts:* The Company enters into various interest-rate contracts, including interest-rate swaps and cross currency interest-rate swaps. Interest-rate swaps involve the exchange of fixed for floating rate or floating for fixed rate interest payments based on the contractual notional amounts in a single currency. Cross currency interest-rate swaps involve the exchange of notional amounts and interest payments in different currencies. The Company is exposed to interest-rate and exchange-rate risk caused by market volatility as a result of its borrowing activities. The objective of these contracts is to mitigate the fluctuations on earnings, cash flows and fair value of borrowings. Net amounts paid or received are reflected as adjustments to interest expense.

At December 31, 2018, the notional amount of the Company's interest-rate contracts was \$3,348.1. Notional maturities for all interest-rate contracts are \$907.3 for 2019, \$647.9 for 2020, \$1,230.0 for 2021, \$414.4 for 2022, \$67.4 for 2023 and \$81.1 thereafter.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

*Foreign-Exchange Contracts:* The Company enters into foreign-exchange contracts to hedge certain anticipated transactions and assets and liabilities denominated in foreign currencies, particularly the Canadian dollar, the euro, the British pound, the Australian dollar, the Brazilian real and the Mexican peso. The objective is to reduce fluctuations in earnings and cash flows associated with changes in foreign currency exchange rates. At December 31, 2018, the notional amount of the outstanding foreign-exchange contracts was \$674.6. Foreign-exchange contracts mature within one year.

The following table presents the balance sheet classification, fair value, gross and pro forma net amounts of derivative financial instruments:

<i>At December 31,</i>	2018		2017	
	ASSETS	LIABILITIES	ASSETS	LIABILITIES
<b>Derivatives designated under hedge accounting:</b>				
<i>Interest-rate contracts:</i>				
Financial Services:				
Other assets	\$ 84.5		\$ 53.3	
Deferred taxes and other liabilities		\$ 18.5		\$ 98.3
<i>Foreign-exchange contracts:</i>				
Truck, Parts and Other:				
Other current assets	8.9		3.8	
Accounts payable, accrued expenses and other		4.2		1.9
	<u>\$ 93.4</u>	<u>\$ 22.7</u>	<u>\$ 57.1</u>	<u>\$ 100.2</u>
<b>Derivatives not designated as hedging instruments:</b>				
<i>Interest-rate contracts:</i>				
Financial Services:				
Deferred taxes and other liabilities				
<i>Foreign-exchange contracts:</i>				
Truck, Parts and Other:				
Other current assets	\$ .4		\$ .6	
Accounts payable, accrued expenses and other		\$ .9		\$ .6
Financial Services:				
Other assets	.9		.1	
Deferred taxes and other liabilities		1.0		2.2
	<u>\$ 1.3</u>	<u>\$ 1.9</u>	<u>\$ .7</u>	<u>\$ 2.8</u>
Gross amounts recognized in Balance Sheet	\$ 94.7	\$ 24.6	\$ 57.8	\$ 103.0
<b>Less amounts not offset in financial instruments:</b>				
Truck, Parts and Other:				
Foreign-exchange contracts	(.9)	(.9)	(.4)	(.4)
Financial Services:				
Interest-rate contracts	(3.9)	(3.9)	(8.7)	(8.7)
Pro forma net amount	<u>\$ 89.9</u>	<u>\$ 19.8</u>	<u>\$ 48.7</u>	<u>\$ 93.9</u>

### Fair Value Hedges

Changes in the fair value of derivatives designated as fair value hedges are recorded in earnings together with the changes in fair value of the hedged item attributable to the risk being hedged. As of December 31, 2018, the following amounts were recorded on the Consolidated Balance Sheets related to cumulative basis adjustments for fair value hedges:

<u>Hedged Balance Sheet Line Item</u>	<u>CARRYING AMOUNT OF THE HEDGED LIABILITIES</u>	<u>CUMULATIVE BASIS AMOUNT INCLUDED IN THE CARRYING AMOUNT</u>
Medium-term notes	\$ 188.7	\$ (1.3)

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

The above table excludes the cumulative basis adjustments on discounted hedge relationships of (\$2.9) million as of December 31, 2018.

The following table presents the location and amount of (income) expense on fair value hedges recognized in the Consolidated Statements of Comprehensive Income. The loss (gain) on fair value hedges for foreign-exchange contracts was nil for the years ended December 31, 2018 and 2017. The amounts related to interest-rate contracts were as follows:

<i>Year Ended December 31,</i>	<u>2018</u>	<u>2017</u>	<u>2016</u>
<b>Financial Services:</b>			
Interest and other borrowing expenses:			
Derivatives	\$ (4)	\$ 2.3	\$ 5.5
Hedged term notes	2.2	(1.5)	(6.4)
	<u>\$ 1.8</u>	<u>\$ .8</u>	<u>\$ (.9)</u>

### Cash Flow Hedges

Substantially all of the Company's interest-rate contracts and some foreign-exchange contracts have been designated as cash flow hedges. Changes in the fair value of derivatives designated as cash flow hedges are recorded in AOCI. Amounts in AOCI are reclassified into net income in the same period in which the hedged transaction affects earnings. The maximum length of time over which the Company is hedging its exposure to the variability in future cash flows is 9.5 years.

The following table presents the pre-tax effects of derivative instruments recognized in other comprehensive income (loss) (OCI):

<i>Year Ended December 31,</i>	<u>2018</u>		<u>2017</u>		<u>2016</u>	
	<u>INTEREST- RATE CONTRACTS</u>	<u>FOREIGN- EXCHANGE CONTRACTS</u>	<u>INTEREST- RATE CONTRACTS</u>	<u>FOREIGN- EXCHANGE CONTRACTS</u>	<u>INTEREST- RATE CONTRACTS</u>	<u>FOREIGN- EXCHANGE CONTRACTS</u>
<b>Gain (loss) recognized in OCI:</b>						
Truck, Parts and Other		\$ 4.5		\$ (17.4)		\$ 24.4
Financial Services	\$ 117.1		\$ (108.1)		\$ (30.9)	
	<u>\$ 117.1</u>	<u>\$ 4.5</u>	<u>\$ (108.1)</u>	<u>\$ (17.4)</u>	<u>\$ (30.9)</u>	<u>\$ 24.4</u>

The following presents the amount of (gain) loss from cash flow hedges reclassified from AOCI into income:

<i>Year Ended December 31,</i>	<u>2018</u>		<u>2017</u>		<u>2016</u>	
	<u>INTEREST- RATE CONTRACTS</u>	<u>FOREIGN- EXCHANGE CONTRACTS</u>	<u>INTEREST- RATE CONTRACTS</u>	<u>FOREIGN- EXCHANGE CONTRACTS</u>	<u>INTEREST- RATE CONTRACTS</u>	<u>FOREIGN- EXCHANGE CONTRACTS</u>
<b>Truck, Parts and Other:</b>						
Net sales and revenues		\$ 5.4		\$ 12.1		\$ (27.9)
Cost of sales and revenues		(6.6)		3.9		.6
Interest and other (income), net		(1.6)		1.8		1.3
<b>Financial Services:</b>						
Interest and other borrowing expenses	\$ (118.7)		\$ 115.6		\$ 36.8	
	<u>\$ (118.7)</u>	<u>\$ (2.8)</u>	<u>\$ 115.6</u>	<u>\$ 17.8</u>	<u>\$ 36.8</u>	<u>\$ (26.0)</u>

The amount of gain recorded in AOCI at December 31, 2018 that is estimated to be reclassified into earnings in the following 12 months if interest rates and exchange rates remain unchanged is approximately \$9.8, net of taxes. The fixed interest earned on finance receivables will offset the amount recognized in interest expense, resulting in a stable interest margin consistent with the Company's risk management strategy.



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

The amount of gains or losses reclassified out of AOCI into net income based on the probability that the original forecasted transactions would not occur was nil for the year ended December 31, 2018, nil for the year ended December 31, 2017 and a loss of \$.3 for the year ended December 31, 2016.

### Derivatives Not Designated As Hedging Instruments

For other risk management purposes, the Company enters into derivative instruments that do not qualify for hedge accounting. These derivative instruments are used to mitigate the risk of market volatility arising from borrowings and foreign currency denominated transactions. Changes in the fair value of derivatives not designated as hedging instruments are recorded in earnings in the period in which the change occurs.

The expense (income) recognized in earnings related to derivatives not designated as hedging instruments was as follows:

<u>Year Ended December 31,</u>	2018		2017		2016	
	INTEREST- RATE CONTRACTS	FOREIGN- EXCHANGE CONTRACTS	INTEREST- RATE CONTRACTS	FOREIGN- EXCHANGE CONTRACTS	INTEREST- RATE CONTRACTS	FOREIGN- EXCHANGE CONTRACTS
<b>Truck, Parts and Other:</b>						
Net sales and revenues					\$	(.4)
Cost of sales and revenues		\$ (.3)		\$ .3		.4
Interest and other (income), net		6.9		2.1		14.9
<b>Financial Services:</b>						
Interest and other borrowing expenses		(14.9)	\$ (.1)	49.1	\$ .1	(28.4)
Selling, general and administrative		1.7		.5		1.8
	<u>\$ (6.6)</u>		<u>\$ (.1)</u>	<u>\$ 52.0</u>	<u>\$ .1</u>	<u>\$ (11.7)</u>

### Q. FAIR VALUE MEASUREMENTS

Fair value represents the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Inputs to valuation techniques used to measure fair value are either observable or unobservable. These inputs have been categorized into the fair value hierarchy described below.

Level 1 – Valuations are based on quoted prices that the Company has the ability to obtain in actively traded markets for identical assets or liabilities. Since valuations are based on quoted prices that are readily and regularly available in an active market or exchange traded market, valuation of these instruments does not require a significant degree of judgment.

Level 2 – Valuations are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market.

Level 3 – Valuations are based on model-based techniques for which some or all of the assumptions are obtained from indirect market information that is significant to the overall fair value measurement and which require a significant degree of management judgment.

There were no transfers of assets or liabilities between Level 1 and Level 2 of the fair value hierarchy during the year ended December 31, 2018. The Company's policy is to recognize transfers between levels at the end of the reporting period.

The Company uses the following methods and assumptions to measure fair value for assets and liabilities subject to recurring fair value measurements.

*Marketable Securities:* The Company's marketable debt securities consist of municipal bonds, government obligations, investment-grade corporate obligations, commercial paper, asset-backed securities and term deposits. The fair value of U.S. government obligations is determined using the market approach and is based on quoted prices in active markets and are categorized as Level 1.



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)

The fair value of U.S. government agency obligations, non-U.S. government bonds, municipal bonds, corporate bonds, asset-backed securities, commercial paper and term deposits is determined using the market approach and is primarily based on matrix pricing as a practical expedient which does not rely exclusively on quoted prices for a specific security. Significant inputs used to determine fair value include interest rates, yield curves, credit rating of the security and other observable market information and are categorized as Level 2.

*Derivative Financial Instruments:* The Company's derivative contracts consist of interest-rate swaps, cross currency swaps and foreign currency exchange contracts. These derivative contracts are traded over the counter and their fair value is determined using industry standard valuation models, which are based on the income approach (i.e., discounted cash flows). The significant observable inputs into the valuation models include interest rates, yield curves, currency exchange rates, credit default swap spreads and forward rates and are categorized as Level 2.

### Assets and Liabilities Subject to Recurring Fair Value Measurement

The Company's assets and liabilities subject to recurring fair value measurements are either Level 1 or Level 2 as follows:

<i>At December 31, 2018</i>	LEVEL 1	LEVEL 2	TOTAL
<b>Assets:</b>			
<b>Marketable debt securities</b>			
U.S. tax-exempt securities		\$ 325.1	\$ 325.1
U.S. corporate securities		147.4	147.4
U.S. government and agency securities	\$ 97.1	1.6	98.7
Non-U.S. corporate securities		271.3	271.3
Non-U.S. government securities		55.9	55.9
Other debt securities		122.0	122.0
<b>Total marketable debt securities</b>	<b>\$ 97.1</b>	<b>\$ 923.3</b>	<b>\$ 1,020.4</b>
<b>Derivatives</b>			
Cross currency swaps		\$ 75.4	\$ 75.4
Interest-rate swaps		9.1	9.1
Foreign-exchange contracts		10.2	10.2
<b>Total derivative assets</b>		<b>\$ 94.7</b>	<b>\$ 94.7</b>
<b>Liabilities:</b>			
<b>Derivatives</b>			
Cross currency swaps		\$ 11.2	\$ 11.2
Interest-rate swaps		7.3	7.3
Foreign-exchange contracts		6.1	6.1
<b>Total derivative liabilities</b>		<b>\$ 24.6</b>	<b>\$ 24.6</b>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

<i>At December 31, 2017</i>	LEVEL 1	LEVEL 2	TOTAL
<b>Assets:</b>			
Marketable debt securities			
U.S. tax-exempt securities		\$ 535.5	\$ 535.5
U.S. corporate securities		89.7	89.7
U.S. government and agency securities	\$ 48.7		48.7
Non-U.S. corporate securities		459.3	459.3
Non-U.S. government securities		91.7	91.7
Other debt securities		142.2	142.2
Total marketable debt securities	\$ 48.7	\$ 1,318.4	\$ 1,367.1
Derivatives			
Cross currency swaps		\$ 44.2	\$ 44.2
Interest-rate swaps		9.1	9.1
Foreign-exchange contracts		4.5	4.5
Total derivative assets		\$ 57.8	\$ 57.8
<b>Liabilities:</b>			
Derivatives			
Cross currency swaps		\$ 93.0	\$ 93.0
Interest-rate swaps		5.3	5.3
Foreign-exchange contracts		4.7	4.7
Total derivative liabilities		\$ 103.0	\$ 103.0

### Fair Value Disclosure of Other Financial Instruments

For financial instruments that are not recognized at fair value, the Company uses the following methods and assumptions to determine the fair value. These instruments are categorized as Level 2, except cash which is categorized as Level 1 and fixed rate loans which are categorized as Level 3.

*Cash and Cash Equivalents:* Carrying amounts approximate fair value.

*Financial Services Net Receivables:* For floating-rate loans, wholesale financing, and operating lease and other trade receivables, carrying values approximate fair values. For fixed rate loans, fair values are estimated using the income approach by discounting cash flows to their present value based on assumptions regarding the credit and market risks to approximate current rates for comparable loans. Finance lease receivables and related allowance for credit losses have been excluded from the accompanying table.

*Debt:* The carrying amounts of financial services commercial paper, variable rate bank loans and variable rate term notes approximate fair value. For fixed rate debt, fair values are estimated using the income approach by discounting cash flows to their present value based on current rates for comparable debt.

The Company's estimate of fair value for fixed rate loans and debt that are not carried at fair value was as follows:

<i>At December 31,</i>	2018		2017	
	CARRYING AMOUNT	FAIR VALUE	CARRYING AMOUNT	FAIR VALUE
<b>Assets:</b>				
Financial Services fixed rate loans	\$ 4,265.4	\$ 4,269.5	\$ 3,793.8	\$ 3,804.8
<b>Liabilities:</b>				
Financial Services fixed rate debt	5,419.2	5,396.4	5,397.6	5,387.0

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

### R. STOCK COMPENSATION PLANS

PACCAR has certain plans under which officers and key employees may be granted options to purchase shares of the Company's authorized but unissued common stock under plans approved by stockholders. Non-employee directors and certain officers may be granted restricted shares of the Company's common stock under plans approved by stockholders. Options outstanding under these plans were granted with exercise prices equal to the fair market value of the Company's common stock at the date of grant. Options expire no later than ten years from the grant date and generally vest after three years. Restricted stock awards generally vest over three years or earlier upon meeting certain age and service requirements.

The Company recognizes compensation cost on these options and restricted stock awards on a straight-line basis over the requisite period the employee is required to render service less estimated forfeitures based on historical experience. The maximum number of shares of the Company's common stock authorized for issuance under these plans is 46.7 million shares, and as of December 31, 2018, the maximum number of shares available for future grants was 13.3 million.

The estimated fair value of each option award is determined on the date of grant using the Black-Scholes-Merton option pricing model that uses assumptions noted in the following table. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant. Expected volatility is based on historical volatility. The dividend yield is based on an estimated future dividend yield using projected net income for the next five years, implied dividends and Company stock price. The expected term is based on the period of time that options granted are expected to be outstanding based on historical experience.

	2018	2017	2016
Risk-free interest rate	2.64%	1.97%	1.37%
Expected volatility	23%	23%	26%
Expected dividend yield	3.8%	3.1%	4.0%
Expected term	6 years	5 years	5 years
Weighted average grant date fair value of options per share	\$ 10.67	\$ 10.56	\$ 7.51

The fair value of options granted was \$6.3, \$6.4 and \$6.0 for the years ended December 31, 2018, 2017 and 2016, respectively. The fair value of options vested during the years ended December 31, 2018, 2017 and 2016 was \$5.3, \$5.2 and \$7.8, respectively.

A summary of activity under the Company's stock plans is presented below:

	2018	2017	2016
Intrinsic value of options exercised	\$ 13.4	\$ 22.0	\$ 10.4
Cash received from stock option exercises	19.7	40.0	29.4
Tax benefit related to stock award exercises	2.4	4.9	1.0
Stock-based compensation	13.2	12.7	13.1
Tax benefit related to stock-based compensation	1.9	4.6	4.7

The summary of options as of December 31, 2018 and changes during the year then ended are presented below:

	NUMBER OF SHARES	PER SHARE EXERCISE PRICE*	REMAINING CONTRACTUAL LIFE IN YEARS*	AGGREGATE INTRINSIC VALUE
<b>Options outstanding at January 1</b>	<b>4,056,200</b>	<b>\$ 51.57</b>		
Granted	586,500	68.69		
Exercised	(492,500)	40.02		
Cancelled	(59,300)	58.22		
<b>Options outstanding at December 31</b>	<b>4,090,900</b>	<b>\$ 55.32</b>	<b>5.71</b>	<b>\$ 23.1</b>
<b>Vested and expected to vest</b>	<b>3,968,800</b>	<b>\$ 54.93</b>	<b>5.61</b>	<b>\$ 23.1</b>
<b>Exercisable</b>	<b>2,254,600</b>	<b>\$ 50.46</b>	<b>3.81</b>	<b>\$ 18.1</b>

\* Weighted Average

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions, except per share data)*

The fair value of restricted shares is determined based upon the stock price on the date of grant. The summary of nonvested restricted shares as of December 31, 2018 and changes during the year then ended is presented below:

<b>NONVESTED SHARES</b>	<b>NUMBER OF SHARES</b>	<b>GRANT DATE FAIR VALUE*</b>
<b>Nonvested awards outstanding at January 1</b>	<b>211,700</b>	<b>\$ 60.16</b>
<b>Granted</b>	<b>185,700</b>	<b>67.41</b>
<b>Vested</b>	<b>(207,900)</b>	<b>63.27</b>
<b>Nonvested awards outstanding at December 31</b>	<b><u>189,500</u></b>	<b><u>\$ 63.85</u></b>

\* Weighted Average

As of December 31, 2018, there was \$5.5 of total unrecognized compensation cost related to nonvested stock options, which is recognized over a remaining weighted average vesting period of 1.50 years. Unrecognized compensation cost related to nonvested restricted stock awards of \$3.1 is expected to be recognized over a remaining weighted average vesting period of 1.52 years.

The dilutive and antidilutive options are shown separately in the table below:

<i>Year Ended December 31,</i>	<b>2018</b>	<b>2017</b>	<b>2016</b>
<b>Additional shares</b>	<b>785,100</b>	<b>1,038,400</b>	<b>694,700</b>
<b>Antidilutive options</b>	<b>1,176,600</b>	<b>696,400</b>	<b>1,943,500</b>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*December 31, 2018, 2017 and 2016 (currencies in millions)*

### S. SEGMENT AND RELATED INFORMATION

PACCAR operates in three principal segments: Truck, Parts and Financial Services. The Company evaluates the performance of its Truck and Parts segments based on operating profits, which excludes investment income, other income and expense, the EC charge, and income taxes. The Financial Services segment's performance is evaluated based on income before income taxes. Geographic revenues from external customers are presented based on the country of the customer. The accounting policies of the reportable segments are the same as those applied in the consolidated financial statements as described in Note A.

*Truck and Parts:* The Truck segment includes the design and manufacture of high-quality, light-, medium- and heavy-duty commercial trucks and the Parts segment includes the distribution of aftermarket parts for trucks and related commercial vehicles, both of which are sold through the same network of independent dealers. These segments derive a large proportion of their revenues and operating profits from operations in North America and Europe. The Truck segment incurs substantial costs to design, manufacture and sell trucks to its customers. The sale of new trucks provides the Parts segment with the basis for parts sales that may continue over the life of the truck, but are generally concentrated in the first five years after truck delivery. To reflect the benefit the Parts segment receives from costs incurred by the Truck segment, certain expenses are allocated from the Truck segment to the Parts segment. The expenses allocated are based on a percentage of the average annual expenses for factory overhead, engineering, research and development and SG&A expenses for the preceding five years. The allocation is based on the ratio of the average parts direct margin dollars (net sales less material and labor costs) to the total truck and parts direct margin dollars for the previous five years. The Company believes such expenses have been allocated on a reasonable basis. Truck segment assets related to the indirect expense allocation are not allocated to the Parts segment.

*Financial Services:* The Financial Services segment derives its earnings primarily from financing or leasing of PACCAR products and services provided to truck customers and dealers. Revenues are primarily generated from operations in North America and Europe.

*Other:* Included in Other is the Company's industrial winch manufacturing business as well as sales, income and expense not attributable to a reportable segment. Other also includes non-service cost components of pension (income) expense, a portion of corporate expenses and the EC charge in 2016. Intercompany interest (expense) income on cash advances to the financial services companies is included in Other and was \$(.3), nil and \$.4 for 2018, 2017 and 2016, respectively.

<i>Geographic Area Data</i>	2018	2017	2016
<b>Net sales and revenues:</b>			
United States	\$ 13,165.7	\$ 10,530.1	\$ 9,221.3
Europe	6,071.9	5,354.6	4,903.3
Other	4,258.1	3,571.7	2,908.7
	<u>\$ 23,495.7</u>	<u>\$ 19,456.4</u>	<u>\$ 17,033.3</u>
<b>Property, plant and equipment, net:</b>			
United States	\$ 1,353.8	\$ 1,238.1	\$ 1,187.0
The Netherlands	397.8	464.5	406.7
Other	729.3	761.8	666.3
	<u>\$ 2,480.9</u>	<u>\$ 2,464.4</u>	<u>\$ 2,260.0</u>
<b>Equipment on operating leases, net:</b>			
United States	\$ 1,405.1	\$ 1,530.8	\$ 1,458.0
Germany	361.0	385.1	318.3
United Kingdom	130.3	343.1	309.7
Mexico	306.4	316.1	304.8
Other	1,438.8	1,566.9	1,247.0
	<u>\$ 3,641.6</u>	<u>\$ 4,142.0</u>	<u>\$ 3,637.8</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2018, 2017 and 2016 (currencies in millions)

<i>Business Segment Data</i>	2018	2017	2016
<b>Net sales and revenues:</b>			
Truck	\$ 18,863.1	\$ 15,543.7	\$ 13,652.7
Less intersegment	(676.1)	(768.9)	(885.4)
External customers	18,187.0	14,774.8	12,767.3
Parts	3,896.2	3,380.2	3,052.9
Less intersegment	(57.3)	(53.2)	(47.2)
External customers	3,838.9	3,327.0	3,005.7
Other	112.7	85.7	73.6
	<u>22,138.6</u>	<u>18,187.5</u>	<u>15,846.6</u>
Financial Services	1,357.1	1,268.9	1,186.7
	<u>\$ 23,495.7</u>	<u>\$ 19,456.4</u>	<u>\$ 17,033.3</u>
<b>Income before income taxes:</b>			
Truck	\$ 1,672.1	\$ 1,253.8	\$ 1,107.4
Parts	768.6	610.0	542.1
Other*	2.7	12.5	(852.4)
	<u>2,443.4</u>	<u>1,876.3</u>	<u>797.1</u>
Financial Services	305.9	261.7	305.7
Investment income	60.9	35.3	27.6
	<u>\$ 2,810.2</u>	<u>\$ 2,173.3</u>	<u>\$ 1,130.4</u>
<b>Depreciation and amortization:</b>			
Truck	\$ 406.2	\$ 468.2	\$ 432.8
Parts	9.2	8.1	7.3
Other	18.4	18.1	15.8
	<u>433.8</u>	<u>494.4</u>	<u>455.9</u>
Financial Services	620.3	613.1	537.2
	<u>\$ 1,054.1</u>	<u>\$ 1,107.5</u>	<u>\$ 993.1</u>
<b>Expenditures for long-lived assets:</b>			
Truck	\$ 778.5	\$ 769.7	\$ 735.6
Parts	29.4	23.4	16.9
Other	38.8	54.0	25.5
	<u>846.7</u>	<u>847.1</u>	<u>778.0</u>
Financial Services	1,085.1	1,008.0	1,214.4
	<u>\$ 1,931.8</u>	<u>\$ 1,855.1</u>	<u>\$ 1,992.4</u>
<b>Segment assets:</b>			
Truck	\$ 5,347.3	\$ 5,159.7	\$ 4,429.4
Parts	1,090.9	950.7	805.1
Other	345.0	505.6	287.0
Cash and marketable securities	4,299.6	3,621.9	2,922.6
	<u>11,082.8</u>	<u>10,237.9</u>	<u>8,444.1</u>
Financial Services	14,399.6	13,202.3	12,194.8
	<u>\$ 25,482.4</u>	<u>\$ 23,440.2</u>	<u>\$ 20,638.9</u>

\* Other includes the \$833.0 European Commission charge in 2016.

**MANAGEMENT’S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING**

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The management of PACCAR Inc (the Company) is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

Internal control over financial reporting may not prevent or detect misstatements because of its inherent limitations. Projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies and procedures may deteriorate.

Management assessed the Company’s internal control over financial reporting as of December 31, 2018, based on criteria for effective internal control over financial reporting described in Internal Control–Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework). Based on this assessment, management concluded that the Company maintained effective internal control over financial reporting as of December 31, 2018.

Ernst & Young LLP, the Independent Registered Public Accounting Firm that audited the financial statements included in this Annual Report, has issued an attestation report on the Company’s internal control over financial reporting. The attestation report is included on page 81.

Ronald E. Armstrong  
*Chief Executive Officer*

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

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To the Stockholders and the Board of Directors of PACCAR Inc

### Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheets of PACCAR Inc (the Company) as of December 31, 2018 and 2017, the related consolidated statements of income, comprehensive income, stockholders' equity, and cash flows for each of the three years in the period ended December 31, 2018, and the related notes (collectively referred to as the "consolidated financial statements"). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company at December 31, 2018 and 2017, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2018, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of December 31, 2018, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) and our report dated February 21, 2019, expressed an unqualified opinion thereon.

### Basis for Opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

/s/ Ernst & Young LLP

We have served as the Company's auditor since 1945

Seattle, Washington  
February 21, 2019



## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Stockholders and the Board of Directors of PACCAR Inc

### **Opinion on Internal Control Over Financial Reporting**

We have audited PACCAR Inc's internal control over financial reporting as of December 31, 2018, based on criteria established in Internal Control–Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria). In our opinion, PACCAR Inc (the Company) maintained, in all material respects, effective internal control over financial reporting as of December 31, 2018, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheets of the Company as of December 31, 2018 and 2017, the related consolidated statements of income, comprehensive income, stockholders' equity and cash flows for each of the three years in the period ended December 31, 2018, and the related notes and our report dated February 21, 2019, expressed an unqualified opinion thereon.

### **Basis for Opinion**

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects.

Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

### **Definition and Limitations of Internal Control Over Financial Reporting**

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Seattle, Washington  
February 21, 2019

/s/ Ernst & Young LLP

**QUARTERLY RESULTS (UNAUDITED)**

	QUARTER			
	FIRST	SECOND	THIRD	FOURTH
	<i>(millions except per share data)</i>			
<b>2018</b>				
<b>Truck, Parts and Other:</b>				
Net sales and revenues	\$ 5,321.8	\$ 5,467.2	\$ 5,416.9	\$ 5,932.7
Cost of sales and revenues	4,535.5	4,647.3	4,653.6	5,088.6
Research and development	76.0	76.7	72.9	80.5
<b>Financial Services:</b>				
Revenues	332.2	338.0	339.9	347.0
Interest and other borrowing expenses	41.3	45.7	49.0	50.9
Depreciation and other expenses	186.4	185.5	178.5	177.6
<b>Net Income</b>	<b>512.1</b>	<b>559.6</b>	<b>545.3</b>	<b>578.1</b>
<b>Net Income Per Share:</b>				
Basic	\$ 1.45	\$ 1.59	\$ 1.55	\$ 1.66
Diluted	1.45	1.59	1.55	1.65
<b>2017</b>				
<b>Truck, Parts and Other:</b>				
Net sales and revenues	\$ 3,935.7	\$ 4,397.9	\$ 4,731.5	\$ 5,122.4
Cost of sales and revenues	3,390.9	3,764.0	4,055.6	4,418.4
Research and development	61.0	66.1	67.0	70.6
<b>Financial Services:</b>				
Revenues	302.2	306.3	328.2	332.2
Interest and other borrowing expenses	34.1	37.4	38.3	39.8
Depreciation and other expenses	179.7	172.8	186.2	188.8
<b>Net Income</b>	<b>310.3</b>	<b>373.0</b>	<b>402.7</b>	<b>589.2</b>
<b>Adjusted Net Income *</b>				<b>415.8</b>
<b>Net Income Per Share:</b>				
Basic **	\$ .88	\$ 1.06	\$ 1.14	\$ 1.67
Diluted	.88	1.06	1.14	1.67
<b>Adjusted Diluted *</b>				<b>1.18</b>

\* See Reconciliation of GAAP to Non-GAAP Financial Measures for 2017 on pages 33-34.

\*\* The sum of quarterly per share amounts do not equal per share amounts reported for year-to-date periods. This is due to changes in the number of weighted shares outstanding and the effects of rounding for each period.

**ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE.**

The registrant has not had any disagreements with its independent auditors on accounting or financial disclosure matters.

**ITEM 9A. CONTROLS AND PROCEDURES.**

*Disclosure Controls and Procedures.*

The Company's management, with the participation of the Principal Executive Officer and Principal Financial Officer, conducted an evaluation of the effectiveness of the Company's disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) as of the end of the period covered by this report. Based on that evaluation, the Principal Executive Officer and Principal Financial Officer concluded that the Company's disclosure controls and procedures were effective as of the end of the period covered by this report.

*Management's Report on Internal Control over Financial Reporting.*

Management's Report on Internal Control over Financial Reporting on page 79 and Report of Independent Registered Public Accounting Firm on the Company's internal control over financial reporting on page 81 for the year ended December 31, 2018, are included in this Form 10-K.

There have been no changes in the Company's internal controls over financial reporting during the fourth quarter of 2018 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**ITEM 9B. OTHER INFORMATION.**

Not applicable.

### **PART III**

#### **ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE.**

Item 401(a), (d), and (e) of Regulation S-K:

The following information is included in the proxy statement for the annual stockholders meeting of April 30, 2019 and is incorporated herein by reference:

Identification of directors, family relationships, and business experience is included under the caption “ITEM 1: ELECTION OF DIRECTORS.”

Item 401(b) of Regulation S-K:

Executive Officers of the registrant as of February 21, 2019:

<b>Name and Age</b>	<b>Present Position and Other Position(s) Held During Last Five Years</b>
Mark C. Pigott (65)	Executive Chairman of the Board of Directors since April 2014; Chairman and Chief Executive Officer from 1997 to April 2014. Mr. Pigott is the brother of John M. Pigott, a director of the Company.
Ronald E. Armstrong (63)	Chief Executive Officer since April 2014; President from January 2011 to April 2014.
Harrie C.A.M. Schippers (56)	President and Chief Financial Officer since January 2018; Executive Vice President and Chief Financial Officer from February 2017 to December 2017; Senior Vice President from April 2016 to February 2017; Vice President of PACCAR and President of DAF Trucks N.V. from April 2010 to April 2016.
R. Preston Feight (51)	Executive Vice President since September 2018; Vice President of PACCAR and President of DAF Trucks N.V. from April 2016 to August 2018; Vice President and General Manager, Kenworth from January 2015 to April 2016; Assistant General Manager, Sales and Marketing, Kenworth from April 2012 to December 2014.
Gary L. Moore (63)	Executive Vice President since January 2016; Senior Vice President from January 2015 to December 2015; Vice President and General Manager, Kenworth from January 2012 to December 2014.
Michael T. Barkley (63)	Senior Vice President and Controller since January 2016; Vice President and Controller from January 2007 to December 2015.
T. Kyle Quinn (57)	Senior Vice President and Chief Technology Officer since April 2018; Senior Vice President and General Manager, Peterbilt from January 2017 to March 2018; Senior Vice President from January 2016 to January 2017; Senior Vice President and Chief Information Officer from January 2014 to December 2015.
Darrin C. Siver (52)	Senior Vice President since January 2017; Vice President and General Manager, Peterbilt from June 2013 to December 2016.
David J. Danforth (58)	Vice President of PACCAR and General Manager, PACCAR Parts since 2014.
Marco A. Davila (60)	Vice President since March 2015; General Manager, DAF Caminhões Brasil Indústria Ltda. from June 2011 to February 2015.
C. Michael Dozier (53)	Vice President of PACCAR and General Manager, Kenworth since April 2016; Managing Director, PACCAR Australia from April 2013 to March 2016.
Douglas S. Grandstaff (58)	Vice President and General Counsel since November 2017; Vice President and General Counsel , Professional Instrumentation at Fortive Corporation from July 2016 to October 2017; Vice President and General Counsel, Test and Measurement at Danaher Corporation from November 2011 to June 2016.
Todd R. Hubbard (56)	Vice President, Global Financial Services since February 2019; President, PACCAR Financial Corp. from April 2011 to January 2019.
Jack K. LeVier (59)	Vice President, Human Resources since June 2007.
A. Lily Ley (53)	Vice President and Chief Information Officer since January 2017; General Manager and Chief Information Officer from January 2016 to December 2016; Assistant General Manager - Global Applications, Information Technology Division (ITD) from January 2015 to December 2015; Senior Director - Global Applications, ITD from May 2010 to December 2014.
Jason P. Skoog (47)	Vice President of PACCAR & General Manager of Peterbilt since April 2018; Assistant General Manager – Operations, Kenworth from January 2017 to March 2018; Assistant General Manager – Sales and Marketing, Kenworth from January 2015 to December 2016; General Sales Manager - West, Kenworth from February 2012 to December 2014.
Harry M.B. Wolters (48)	Vice President of PACCAR and President of DAF Trucks N.V. since September 2018; European Sales Director, DAF Trucks, from October 2017 to August 2018; Operations Director, DAF Trucks from October 2014 to September 2017; Human Resources Director, DAF Trucks from May 2013 to September 2014.

Officers are elected annually but may be appointed or removed on interim dates.

Item 405 of Regulation S-K:

The information required by this item is included in the proxy statement for the annual stockholders meeting of April 30, 2019 and is incorporated herein by reference.

Item 406 of Regulation S-K:

The Company has adopted a Code of Ethics applicable to the registrant's senior financial officers including the Chief Executive Officer and Chief Financial Officer. The Company, in accordance with Item 406 of Regulation S-K, has posted this Code of Ethics on its website at [www.paccar.com](http://www.paccar.com). The Company intends to disclose on its website any amendments to, or waivers from, its Code of Ethics that are required to be publicly disclosed pursuant to the rules of the Securities and Exchange Commission. The information on the Company's website is not incorporated by reference into this report.

Item 407(d)(4) and 407(d)(5) of Regulation S-K:

The following information is included in the proxy statement for the annual stockholders meeting of April 30, 2019 and is incorporated herein by reference:

- Identification of the audit committee is included under the caption "THE AUDIT COMMITTEE."
- Identification of audit committee financial experts is included under the caption "AUDIT COMMITTEE REPORT."

#### **ITEM 11. EXECUTIVE COMPENSATION.**

The following information is included in the proxy statement for the annual stockholders meeting of April 30, 2019 and is incorporated herein by reference:

- Compensation of Directors is included under the caption "COMPENSATION OF DIRECTORS."
- Compensation of Executive Officers and Related Matters is included under the caption "COMPENSATION OF EXECUTIVE OFFICERS."
- Compensation Committee Report is under the caption "COMPENSATION COMMITTEE REPORT."

#### **ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS.**

Stock ownership information is included under the captions "STOCK OWNERSHIP OF CERTAIN BENEFICIAL OWNERS" and "STOCK OWNERSHIP OF DIRECTORS AND EXECUTIVE OFFICERS" in the proxy statement for the annual stockholders meeting of April 30, 2019 and is incorporated herein by reference.

Information regarding equity compensation plans required by Regulation S-K Item 201(d) is provided in Item 5 of this Form 10-K.

#### **ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE.**

No transactions with management and others as defined by Item 404 of Regulation S-K occurred in 2018.

Information concerning director independence is included under the caption "BOARD GOVERNANCE" in the proxy statement for the annual stockholders meeting of April 30, 2019 and is incorporated herein by reference.

#### **ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES.**

Principal accounting fees and services information is included under the caption "INDEPENDENT AUDITORS" in the proxy statement for the annual stockholders meeting of April 30, 2019 and is incorporated herein by reference.

## PART IV

### ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES.

(a) (1) Listing of financial statements

The following consolidated financial statements of PACCAR Inc are included in Item 8:

Consolidated Statements of Income  
— Years Ended December 31, 2018, 2017 and 2016

Consolidated Statements of Comprehensive Income  
— Years Ended December 31, 2018, 2017 and 2016

Consolidated Balance Sheets  
— December 31, 2018 and 2017

Consolidated Statements of Cash Flows  
— Years Ended December 31, 2018, 2017 and 2016

Consolidated Statements of Stockholders' Equity  
— Years Ended December 31, 2018, 2017 and 2016

Notes to Consolidated Financial Statements  
— December 31, 2018, 2017 and 2016

(2) Listing of financial statement schedules

All schedules are omitted because the required matter or conditions are not present or because the information required by the schedules is submitted as part of the consolidated financial statements and notes thereto.

(3) Listing of Exhibits (in order of assigned index numbers):

Exhibit Number	Exhibit Description	Form	Date of First Filing	Exhibit Number	File Number
(3) (i)	Articles of Incorporation: Amended and Restated Certificate of Incorporation of PACCAR Inc	8-K	May 4, 2018	3(i)	001-14817
(ii)	Bylaws: Sixth Amended and Restated Bylaws of PACCAR Inc	8-K	December 7, 2018	3(ii)	001-14817
(4)	Instruments defining the rights of security holders, including indentures**:				
(a)	Indenture for Senior Debt Securities dated as of November 20, 2009 between PACCAR Financial Corp. and The Bank of New York Mellon Trust Company, N.A.	S-3	November 20, 2009	4.1	333-163273
(b)	Forms of Medium-Term Note, Series N (PACCAR Financial Corp.)	S-3	November 7, 2012	4.2 and 4.3	333-184808
(c)	Forms of Medium-Term Note, Series O (PACCAR Financial Corp.)	S-3	November 5, 2015	4.2 and 4.3	333-207838
(d)	Forms of Medium-Term Note, Series P (PACCAR Financial Corp.)	S-3	November 2, 2018	4.2 and 4.3	333-228141
(e)	Terms and Conditions of the Notes applicable to the €1,500,000,000 Euro Medium Term Note Programme of PACCAR Financial Europe B.V. set forth in the Base Prospectus dated May 9, 2014	10-Q	November 6, 2014	4(h)	001-14817

<u>Exhibit Number</u>	<u>Exhibit Description</u>	<u>Form</u>	<u>Date of First Filing</u>	<u>Exhibit Number</u>	<u>File Number</u>
(f)	Terms and Conditions of the Notes applicable to the €2,500,000,000 Euro Medium Term Note Programme of PACCAR Financial Europe B.V. set forth in the Listing Particulars dated May 9, 2016	10-K	February 21, 2017	4(i)	001-14817
(g)	Terms and Conditions of the Notes applicable to the €2,500,000,000 Medium Term Note Programme of PACCAR Financial Europe B.V. set forth in the Listing Particulars dated May 10, 2017	10-Q	August 4, 2017	4(h)	001-14817
(h)	Terms and Conditions of the Notes applicable to the €2,500,000,000 Medium Term Note Programme of PACCAR Financial Europe B.V. set forth in the Listing Particulars dated May 9, 2018	10-Q	August 3, 2018	4(h)	001-14817
**	Pursuant to the Instructions to Exhibits, certain instruments defining the rights of holders of long-term debt securities of the Company and its wholly owned subsidiaries are not filed because the total amount of securities authorized under any such instrument does not exceed 10 percent of the Company's total assets. The Company will file copies of such instruments upon request of the Commission.				
(10)	Material Contracts:				
(a)	PACCAR Inc Amended and Restated Supplemental Retirement Plan	10-K	February 27, 2009	10(a)	001-14817
(b)	Amended and Restated Deferred Compensation Plan	10-Q	May 5, 2012	10(b)	001-14817
(c)	Deferred Incentive Compensation Plan (Amended and Restated as of December 31, 2004)	10-K	February 27, 2006	10(b)	001-14817
(d)	Second Amended and Restated PACCAR Inc Restricted Stock and Deferred Compensation Plan for Non-Employee Directors	DEF14 A	March 14, 2014	Appendix A	001-14817
(e)	PACCAR Inc Restricted Stock and Deferred Compensation Plan for Non-Employee Directors, Form of Deferred Restricted Stock Unit Agreement for Non-Employee Directors	8-K	December 10, 2007	99.3	001-14817
(f)	Amendment to Compensatory Arrangement with Non-Employee Directors	10-K	February 26, 2015	10(g)	001-14817
(g)	PACCAR Inc Senior Executive Yearly Incentive Compensation Plan (effective 01/01/16)	10-Q	August 6, 2015	10(i)	001-14817
(h)	PACCAR Inc Long Term Incentive Plan	8-K	September 19, 2016	10(j)	001-14817
(i)	PACCAR Inc Long Term Incentive Plan, Nonstatutory Stock Option Agreement and Form of Option Grant Agreement	8-K	January 25, 2005	99.1	001-14817
(j)	Amendment One to PACCAR Inc Long Term Incentive Plan, Nonstatutory Stock Option Agreement and Form of Option Grant Agreement	10-Q	August 7, 2013	10(k)	001-14817
(k)	PACCAR Inc Long Term Incentive Plan, 2014 Form of Nonstatutory Stock Option Agreement	10-Q	August 7, 2013	10(l)	001-14817
(l)	PACCAR Inc Long Term Incentive Plan, 2016 Form of Restricted Stock Award Agreement	10-Q	August 6, 2015	10(q)	001-14817
(m)	PACCAR Inc Long Term Incentive Plan, 2018 Form of Restricted Stock Award Agreement*				
(n)	PACCAR Inc Long Term Incentive Plan, Form of Restricted Stock Unit Agreement*				
(o)	PACCAR Inc Savings Investment Plan, Amendment and Restatement effective September 1, 2016	10-Q	November 4, 2016	10(q)	001-14817



<u>Exhibit Number</u>	<u>Exhibit Description</u>	<u>Form</u>	<u>Date of First Filing</u>	<u>Exhibit Number</u>	<u>File Number</u>
(p)	Memorandum of Understanding, dated as of May 11, 2007, by and among PACCAR Engine Company, the State of Mississippi and certain state and local supporting governmental entities	8-K	May 16, 2007	10.1	001-14817
(q)	Letter Waiver Dated as of July 22, 2008 amending the Memorandum of Understanding, dated as of May 11, 2007, by and among PACCAR Engine Company, the State of Mississippi and certain state and local supporting governmental entities	10-Q	October 27, 2008	10(o)	001-14817
(r)	Second Amendment to Memorandum of Understanding dated as of September 26, 2013, by and among PACCAR Engine Company, the Mississippi Development Authority and the Mississippi Major Economic Impact Authority	10-Q	November 7, 2013	10(u)	001-14817
(s)	Second Amended and Restated PACCAR Inc Restricted Stock and Deferred Compensation Plan for Non-Employee Directors, Form of Amended Deferred Restricted Stock Unit Grant Agreement	10-K	February 26, 2015	10(t)	001-14817
(t)	Second Amended and Restated PACCAR Inc Restricted Stock and Deferred Compensation Plan for Non-Employee Directors, Form of Amended Restricted Stock Grant Agreement	10-K	February 26, 2015	10(u)	001-14817
(21)	Subsidiaries of the registrant*				
(23)	Consent of the independent registered public accounting firm*				
(24)	Power of attorney – Powers of attorney of certain directors*				
(31)	Rule 13a-14(a)/15d-14(a) Certifications:				
	(a) Certification of Principal Executive Officer*				
	(b) Certification of Principal Financial Officer*				
(32)	Section 1350 Certifications:				
	Certification pursuant to rule 13a-14(b) and section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. section 1350)*				
(101.INS)	XBRL Instance Document*				
(101.SCH)	XBRL Taxonomy Extension Schema Document*				
(101.CAL)	XBRL Taxonomy Extension Calculation Linkbase Document*				
(101.DEF)	XBRL Taxonomy Extension Definition Linkbase Document*				
(101.LAB)	XBRL Taxonomy Extension Label Linkbase Document*				
(101.PRE)	XBRL Taxonomy Extension Presentation Linkbase Document*				

\* filed herewith

(b) Exhibits (Exhibits filed with the Securities and Exchange Commission are not included herein. Copies of exhibits will be furnished to stockholders at a cost of 25¢ per page upon written request addressed to Corporate Secretary, PACCAR Inc, P.O. Box 1518, Bellevue, Washington 98009).

(c) Financial Statement Schedules – All schedules are omitted because the required matter or conditions are not present or because the information required by the schedules is submitted as part of the consolidated financial statements and notes thereto.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

PACCAR Inc  
Registrant

Date: February 21, 2019

/s/ Ronald E. Armstrong  
Ronald E. Armstrong  
Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities indicated.

<u>Signature</u>	<u>Title</u>
<u>/s/ R. E. Armstrong</u> R. E. Armstrong	Chief Executive Officer and Director (Principal Executive Officer)
<u>/s/ H. C. A. M. Schippers</u> H. C. A. M. Schippers	President and Chief Financial Officer (Principal Financial Officer)
<u>/s/ M. T. Barkley</u> M. T. Barkley	Senior Vice President and Controller (Principal Accounting Officer)
<u>/s/ M. C. Pigott</u> M. C. Pigott	Executive Chairman and Director
<u>*s/ A. J. Carnwath</u> A. J. Carnwath	Director
<u>*s/ F. L. Feder</u> F. L. Feder	Director
<u>*s/ B. E. Ford</u> B. E. Ford	Director
<u>*s/ K. S. Hachigian</u> K. S. Hachigian	Director
<u>*s/ R. C. McGeary</u> R. C. McGeary	Director
<u>*s/ J. M. Pigott</u> J. M. Pigott	Director
<u>*s/ M. A. Schulz</u> M. A. Schulz	Director
<u>*s/ G. M. E. Spierkel</u> G. M. E. Spierkel	Director
<u>*s/ C. R. Williamson</u> C. R. Williamson	Director
*By <u>/s/ M. C. Pigott</u> M. C. Pigott Attorney-in-Fact	



## LONG TERM INCENTIVE PLAN

### RESTRICTED STOCK AWARD AGREEMENT

THIS <award\_date> RESTRICTED STOCK AWARD AGREEMENT (the "Agreement"), is entered into as of this <award\_date> (the "Award Date") between PACCAR Inc, a Delaware corporation (the "Company"), and <first\_name> <last\_name> (the "Recipient").

WHEREAS, The Company has established the PACCAR Inc Long Term Incentive Plan (the "LTIP") in order to provide key employees of the Company and its subsidiaries with an opportunity to acquire shares of the Company's common stock, par value \$1 per share (the "Common Shares"); and

WHEREAS, the committee of the Board of Directors charged with administering the LTIP (the "Committee") has determined that it would be in the best interests of the Company and its stockholders to grant the Restricted Shares described in this Agreement to the Recipient as an inducement to enter into or remain in the service of the Company and as an incentive for extraordinary efforts during such service;

NOW, THEREFORE, in consideration of the mutual covenants herein contained, it is agreed as follows:

1. Award. The Company hereby grants the Recipient <shares\_awarded> Common Shares (the "Restricted Shares"), subject to the terms and conditions of the LTIP and this Agreement (the "Award"). The provisions of the LTIP are incorporated into this Agreement by this reference. The Recipient acknowledges having received a copy of the LTIP, read it, and understood its provisions.
2. Rights as Stockholder. On and after the Award Date, and except to the extent provided in the LTIP and this Agreement, the Recipient will be entitled to all of the rights of a stockholder with respect to the Restricted Shares, including the right to vote the Restricted Shares and to receive dividends and other distributions payable with respect to the Restricted Shares.
3. Vesting.
  - (a) Conditions. The Award of Restricted Shares shall vest according to the schedule set forth below provided that the Recipient has been continuously employed in an LTIP-eligible position through the applicable vesting date:

One-fourth shall vest in the calendar year of the Award Date on the first day of the month following certification of the performance goal, and an additional one-fourth on each succeeding first of January, so as to be 100% vested on the third January 1 following the certification.
  - (b) Retirement, Death. If Recipient's employment in an LTIP-eligible position terminates by reason of Recipient's (i) retirement on or after age 62, (ii) retirement on or after age 55 with 15 years of service (with years of service determined under the terms of the Company's defined benefit plan) or (iii) death, then all Restricted Shares held by the Grantee shall become fully vested, notwithstanding the provisions of Section 3(a) hereof, provided, however, that in case of Section 3(b)(i) and/or 3(b)(ii) no such vesting shall occur if a Recipient's employment in an LTIP-eligible position

terminates on account of Cause or if the Recipient becomes an employee of, or other service provider to, a Competitor.

For purposes of this Section 3(b), “Cause” shall mean any of the following conduct: (1) an act of embezzlement, fraud or theft; (2) deliberate disregard of the rules of the Company or a Subsidiary, (3) unauthorized disclosure of any of the secrets or confidential information of the Company or a Subsidiary; (4) any conduct which constitutes unfair competition with the Company or a Subsidiary; (5) inducing any customers of the Company to breach any contracts with the Company or a Subsidiary. For purposes of this Section 3(b), “Competitor” shall mean any company actively engaged in the manufacture, financing or leasing of vehicles or after-market truck parts or any company that provides technology or components to vehicle companies at the time Recipient’s employment in an LTIP-eligible position terminates.

- (c) Change in Control; Disability. Notwithstanding anything in this agreement to the contrary, in the event of (i) a Change in Control as provided in Section 17.4 of the LTIP, or (ii) Recipient’s disability as determined under the Company’s long-term disability plan (“Disability”) that, in each case, occurs during the Recipient’s employment in an LTIP-eligible position, the Restricted Shares shall immediately vest in full.
  - (d) Ownership. On the Vesting Date, Grantee shall own the vested shares of Restricted Stock free and clear of all restrictions imposed by this Agreement (except those imposed by Section 8).
  - (e) Forfeiture of Restricted Shares. Except as set forth herein, if Recipient’s employment in an LTIP-eligible position terminates by reason of resignation or termination by the Company voluntarily or involuntarily, all Restricted Shares will be immediately forfeited.
4. Terms and Conditions of Distribution. The Company is not required to issue or deliver any certificates for the vested Shares before completing the steps necessary to comply with applicable federal and state securities laws (including any registration requirements and regulations governing short swing trading of securities) and applicable stock exchange rules and practices. The Company will use commercially reasonable efforts to cause compliance with those laws, rules and practices.
- If the Recipient dies before the Company has distributed any vested Shares, the Company will distribute certificates to the beneficiary or beneficiaries the Recipient designated, in the proportions the Recipient specified. To be effective, a beneficiary designation must be made in accordance with the applicable Company procedures. If the Recipient failed to designate a beneficiary or beneficiaries, the Company will distribute certificates for the Common Shares to the Recipient's surviving spouse or, if there is none, to his or her estate.
5. Stock Certificates. The Company will set up a book entry Restricted Shares account for the Recipient with the Company's transfer agent for the Restricted Shares as soon as practicable. The Company will distribute share certificates to the Recipient or, if applicable, his or her beneficiary, when the Restricted Stock becomes vested in accordance with Section 3 of this Agreement.
6. Payment for Shares. The Committee has determined that the services rendered by Recipient to the Company provided value equal to the \$1.00 par value of the Vested Shares awarded and, therefore, no cash payment to the Company is required.

7. Withholding of Tax. To the extent that this Award results in tax withholding for any federal or state income tax purposes, no later than the date as of which such tax withholding is first required, Recipient shall pay to the Company in cash any federal or state tax required to be withheld with respect to such amount. If the Recipient fails to do so, the Company will withhold Common Shares subject to this Award having a fair market value on the date of withholding equal to the minimum tax withholding obligation. In addition, the Recipient shall be permitted to satisfy the Company's tax withholding requirements by making a written election (in accordance with such rules and regulations and in such form as the Company may determine) to have the Company withhold Common Shares subject to this Award having a fair market value on the date as of which such tax withholding is first required equal to the minimum tax withholding obligation. With respect to any individual subject to Section 16(b) of the Securities Act of 1934, the Company shall not have any discretion over whether the individual satisfies such tax withholding obligations under this Award with cash or through the withholding of Common Shares subject to the award and such obligation shall be satisfied through the withholding of Common Shares subject to the Award (with no sale of Common Shares on behalf of the holder to satisfy such withholding obligations) or by using cash, as elected by such individual.
8. Legality of Issuance; Restrictions on Transfer. No Vested Shares shall be issued unless and until the Company has determined that:
  - (a) it and the Recipient have taken any actions required to register the Common Shares under the Securities Act of 1933, as amended (the "Securities Act") or to perfect an exemption from the registration requirements thereof;
  - (b) any applicable listing requirement of any stock exchange on which Common Shares are listed has been satisfied; and
  - (c) any other applicable provision of state or federal law has been satisfied.
  - (d) Regardless of whether the offering and sale of Common Shares under the LTIP have been registered under the Securities Act or have been registered or qualified under the securities laws of any state, the Company may impose restrictions upon the sale, pledge or other transfer of such Common Shares (including the placement of appropriate legends on stock certificates) if, in the judgment of the Company and its counsel, such restrictions are necessary or desirable in order to achieve compliance with the Securities Act, the securities laws of any state or any other law or with restrictions imposed by the Company's underwriters.
9. No Registration Rights. The Company may, but shall not be obligated to, register or qualify the issuance of Restricted Shares under the Securities Act or any other applicable law. The Company shall not be obligated to take any affirmative action in order to cause the issuance of Restricted Shares under this Agreement to comply with any law.
10. Removal of Legends. If, in the opinion of the Company and its counsel, any legend placed on a stock certificate representing Common Shares is no longer required, the holder of such certificate shall be entitled to exchange such certificate for a certificate representing the same number of Common Shares but lacking such legend.

11. Investment Intent. In the event that the issuance of Restricted Shares under the LTIP is not registered under the Securities Act but an exemption is available which requires an investment representation or other representation, the Recipient shall represent and agree at the time of exercise that the Common Shares being acquired upon exercising this option are being acquired for investment, and not with a view to the sale or distribution thereof, and shall make such other representations as are deemed necessary or appropriate by the Company and its counsel.
12. No Employment Rights. Nothing in this Agreement shall be construed as giving the Recipient the right to be retained as an employee. The Company reserves the right to terminate the Recipient's service at any time, with or without cause (subject to any employment agreement between the Recipient and the Company).
13. Administration. The Committee administers the LTIP and this Agreement. The Committee shall have sole discretion to interpret the LTIP and this Agreement, amend and rescind rules relating to its implementation and make all determinations necessary for administration of the LTIP and this Agreement. The Recipient's rights under this Agreement are expressly subject to the terms and conditions of the LTIP, including continued shareholder approval of the LTIP, and to any guidelines the Company adopts from time to time.
14. Entire Agreement. The Award is in all respects subject to the provisions set forth in the LTIP to the same extent and with the same effect as if the provisions of the LTIP were set forth fully herein. In the event that the terms of this Award conflict with the terms of the LTIP, the LTIP shall control. This Agreement is the entire Agreement between the parties to it, and any and all prior oral and written representations are merged into and superseded by this Agreement. This Agreement may be amended only by written agreement between the Recipient and the Company.
15. No Limitation on Rights of the Company. The award of Restricted Shares does not and will not in any way affect the right or power of the Company to make adjustments, reclassifications or changes in its capital or business structure, or to merge, consolidate, dissolve, liquidate, sell or transfer all or any part of its business or assets.
16. Share Adjustments. If there are any changes in the number or value of shares of Common Shares by reason of stock dividends, stock splits, reverse stock splits, recapitalizations, mergers or other events as stated in Article 10 of the LTIP, then proportionate adjustments shall be made to the number of shares of Common Stock (i) issued pursuant to Section 1 and (ii) covered by an unvested grant of restricted stock, in order to prevent dilution or enlargement of rights. This provision does not, however, authorize the delivery of fractional Common Shares under the LTIP.
17. Notices. Any notice or other communication required or permitted under the LTIP or this Agreement may be given pursuant to the online or other administrative procedures established by the Company from time to time that are communicated to the Recipient in writing (including electronically). Notice may also be given in writing and must be delivered personally, sent by certified, registered or express mail, or sent by overnight courier, at the sender's expense. Notice will be deemed given when delivered personally or, if mailed, three days after the date of deposit in the United States mail or, if sent by overnight courier, on the regular business day following the date sent. Notice to the Company should be sent to PACCAR Inc, Attention: Corporate Compensation. Notice to the Recipient should be sent to his or her business address.
18. Data Privacy. By entering into this Agreement, Recipient:

- (a) agrees to disclose certain personal data requested by the Company to administer the LTIP and expressly consents to the Company's processing such data for purposes of the implementation or administration of the LTIP and this Agreement;
  - (b) waives any data privacy rights Recipient may have with respect to such data; and
  - (c) authorizes the Company and any of its authorized agents to store and transmit such information in electronic form.
19. Successors. All obligations of the Company under this Agreement will be binding on any successor to the Company, whether the existence of the successor results from a direct or indirect purchase of all or substantially all of the business and/or assets of the Company, or a merger, consolidation, or other event.
20. Governing Law. To the extent not preempted by federal law, this Agreement will be construed and enforced in accordance with, and governed by, the laws of the State of Washington as such laws are applied to contracts entered into and performed in such State.
21. Limitation on Rights; No Right to Future Awards; Extraordinary Item of Compensation. By entering into this Agreement and accepting the grant of an award evidenced hereby, Recipient acknowledges:
- (a) that the LTIP is discretionary in nature and may be suspended or terminated by the Company at any time;
  - (b) that the Award of Restricted Stock is a one-time benefit which does not create any contractual or other right to receive future awards, grants of stock options, or benefits in lieu thereof;
  - (c) that all determinations with respect to any such future Awards, including, but not limited to, the times when Awards shall be made, the number of Common Shares to be awarded, and the vesting of any Restricted Stock there under, will be at the sole discretion of the Company;
  - (d) that the Recipient's participation in the LTIP is voluntary;
  - (e) that the value of the Award is an extraordinary item of compensation which is outside the scope of the Recipient's employment contract, if any;
  - (f) that the Award is not part of normal or expected compensation for purposes of calculating any severance, resignation, redundancy, end of service payments, bonuses, long-service awards, pension or retirement benefits or similar payments; and
  - (g) that the future value of the Commons Shares is unknown and cannot be predicted with certainty.

I agree to the terms and conditions of this restricted stock agreement and acknowledge having received the PACCAR Long Term Incentive Plan.

OPTIONEE SIGNATURE:

PACCAR Inc:

By:

\_\_\_\_\_  
 <first\_name> <last\_name>      <award\_date>  
 Date

\_\_\_\_\_  
 <award\_date>  
 Date

**VP Human Resources**  
 Company's Address:  
 777 - 106th Avenue N.E.  
 P.O. Box 1518

Bellevue, WA 98009





**LONG TERM INCENTIVE PLAN**  
**RESTRICTED STOCK UNIT AGREEMENT**

THIS <award\_date> RESTRICTED STOCK UNIT AGREEMENT (the "Agreement"), is entered into as of this <award\_date> (the "Award Date") between PACCAR Inc, a Delaware corporation (the "Company"), and <first\_name> <last\_name> (the "Recipient").

WHEREAS, The Company has established the PACCAR Inc Long Term Incentive Plan (the "LTIP") in order to provide key employees of the Company and its subsidiaries with an opportunity to acquire shares of the Company's common stock, par value \$1 per share (the "Common Shares"); and

WHEREAS, the committee of the Board of Directors charged with administering the LTIP (the "Committee") has determined that it would be in the best interests of the Company and its stockholders to grant the Restricted Stock Units described in this Agreement to the Recipient as an inducement to enter into or remain in the service of the Company and as an incentive for extraordinary efforts during such service;

NOW, THEREFORE, in consideration of the mutual covenants herein contained, it is agreed as follows:

1. Award. The Company hereby grants the Recipient <stock\_units\_awarded> stock units (the "Restricted Stock Units"), subject to the terms and conditions of the LTIP and this Agreement (the "Award"). The provisions of the LTIP are incorporated into this Agreement by this reference. The Recipient acknowledges having received a copy of the LTIP, read it, and understood its provisions. Each Restricted Stock Unit constitutes the right, subject to the satisfaction of the terms and conditions of the Plan and this Agreement, to the issuance to the Recipient of one (1) vested Common Share.
2. Rights as Stockholder. Prior to the issuance of Common Shares to the Recipient following the satisfaction of the terms and conditions of the Plan and this Agreement, the Recipient has none of the rights and privileges of a stockholder with respect to the Award and has no right to vote or to receive dividends (but may be eligible to receive dividend equivalents as described in Section 4 hereof). A holder of Restricted Stock Units shall have no rights other than those of a general creditor of the Company.
3. Vesting.
  - (a) Conditions. The Award of Restricted Stock Units shall vest according to the schedule set forth below provided that the Recipient has been continuously employed in an LTIP-eligible position through the applicable vesting date:  
  
One-fourth shall vest in the calendar year of the Award Date on the first day of the month following certification of the performance goal, and an additional one-fourth on each succeeding first of January, so as to be 100% vested on the third January 1 following the certification.
  - (b) Retirement; Death. If Recipient's employment in an LTIP-eligible position terminates by reason of (i) retirement on or after age 62, (ii) retirement on or after age 55 with 15

years of service (with years of service determined under the terms of the Company's defined benefit plan) or (iii) death, then all Restricted Stock Units held by the Grantee shall become fully vested, notwithstanding the provisions of Section 3(a) hereof; provided, however, that in the case of Section 3(b)(i) and/or 3(b)(ii) no such vesting shall occur if a Recipient's employment in an LTIP-eligible position terminates on account of Cause or if the Recipient becomes an employee of, or other service provider to, a Competitor.

For purposes of this Section 3(b), "Cause" shall mean any of the following conduct: (1) an act of embezzlement, fraud or theft; (2) deliberate disregard of the rules of the Company or a Subsidiary, (3) unauthorized disclosure of any of the secrets or confidential information of the Company or a Subsidiary; (4) any conduct which constitutes unfair competition with the Company or a Subsidiary; (5) inducing any customers of the Company to breach any contracts with the Company or a Subsidiary. For purposes of this Section 3(b), "Competitor" shall mean any company actively engaged in the manufacture, financing or leasing of vehicles or after-market truck parts or any company that provides technology or components to vehicle companies at the time Recipient's employment in an LTIP-eligible position terminates.

- (c) Change in Control; Disability. Notwithstanding anything in this agreement to the contrary, in the event of (i) a Change in Control as provided in Section 17.4 of the LTIP or (ii) Recipient's disability as determined under the Company's long-term disability plan ("Disability") that, in each case, occurs during the Recipient's employment in an LTIP-eligible position, the Restricted Stock Units shall immediately vest in full.
- (d) Forfeiture of Restricted Stock Units. Except as set forth herein, if Recipient's employment in an LTIP-eligible position terminates by reason of resignation or termination by the Company voluntarily or involuntarily, all unvested Restricted Stock Units will be immediately forfeited.

- 4. Dividend Equivalents. Restricted Stock Units will accrue dividend equivalents in the event cash dividends are paid with respect to the Common Shares having a record date on or after the Award Date and prior to the date on which the Restricted Stock Units are settled. Such dividend equivalents will be paid in cash without interest and paid only if and when the underlying Restricted Stock Units vest and are settled. For purposes of clarity, no dividend equivalents shall be paid with respect to any Restricted Stock Units that are settled or terminated prior to the applicable dividend record date.

5. Terms and Conditions of Settlement.

- (a) With respect to Recipients for whom it is not possible to attain age 65 (or age 55 with 15 years of service) during the vesting schedule of this Award, Restricted Stock Units that vest in accordance with the terms hereof will be settled in the form of Common Shares within thirty (30) days of the applicable date of vesting.
- (b) Restricted Stock Units that vest in accordance with the terms hereof will be settled in the form of Common Shares within thirty (30) days following the earliest to occur of the following: (i) the normal vesting dates provided for in Section 3(a), (ii) Recipient's separation from service within the meaning of Section 409A of the Code on account of retirement on or after age 62, (iii) Recipient's Disability that qualifies as a disability within the meaning of Section 409A of the Code, (iv) Recipient's death or (v) a Change

in Control that qualifies as a change in control event within the meaning of the Treasury Regulations promulgated under Section 409A of the Code; provided, however, that with respect to Section 5(b)(ii), if Recipient is a “specified employee” within the meaning of Section 409A at the time of such separation from service, then settlement of such Recipient’s Restricted Stock Units will instead be made on the date that is six (6) months and one (1) day following the date of Recipient’s separation from service, unless Recipient dies following his or her separation from service prior to such time, in which case, the Restricted Stock Units will be paid in accordance with Section 5(d) hereof. Fractional Shares will not be issued upon the vesting of Restricted Stock Units. Where a fractional Share would be owed to the Employee upon the vesting of Restricted Stock Units, a cash payment equivalent will be paid in place of any such fractional Share using the Fair Market Value on the relevant settlement date.

- (c) Subject to Section 409A of the Code, the Company is not required to issue or deliver any Common Share certificates before completing the steps necessary to comply with applicable federal and state securities laws (including any registration requirements and regulations governing short swing trading of securities) and applicable stock exchange rules and practices. The Company will use commercially reasonable efforts to cause compliance with those laws, rules and practices.
- (d) If the Recipient dies before the Company has issued any Common Shares, the Company will issue Common Share certificates to the beneficiary or beneficiaries the Recipient designated, in the proportions the Recipient specified. To be effective, a beneficiary designation must be made in accordance with applicable Company procedures. If the Recipient failed to designate a beneficiary or beneficiaries, the Company will issue Common Share certificates to the Recipient’s surviving spouse or, if there is none, to his or her estate.

- 6. Withholding of Tax. To the extent that this Award results in tax withholding for any federal or state tax purposes, no later than the date as of which such tax withholding is first required, Recipient shall pay to the Company in cash any federal or state tax required to be withheld with respect to such amount. If the Recipient fails to do so, the Company will withhold Common Shares subject to this Award having a fair market value on the date of withholding equal to the minimum tax withholding obligation. In addition, the Recipient shall be permitted to satisfy the Company’s tax withholding requirements by making a written election (in accordance with such rules and regulations and in such form as the Company may determine) to have the Company withhold Common Shares subject to this Award having a fair market value on the date as of which such tax withholding is first required equal to the minimum tax withholding obligation. With respect to any individual subject to Section 16(b) of the Securities Act of 1934, the Company shall not have any discretion over whether the individual satisfies such tax withholding obligations under this Award with cash or through the withholding of Common Shares subject to the award and such obligation shall be satisfied through the withholding of Common Shares subject to the Award (with no sale of Common Shares on behalf of the holder to satisfy such withholding obligations) or by using cash, as elected by such individual.
- 7. Legality of Issuance; Restrictions on Transfer. Subject to Section 409A of the Code, no Common Shares shall be issued unless and until the Company has determined that:

- (a) it and the Recipient have taken any actions required to register the Common Shares under the Securities Act of 1933, as amended (the "Securities Act") or to perfect an exemption from the registration requirements thereof;
  - (b) any applicable listing requirement of any stock exchange on which Common Shares are listed has been satisfied; and
  - (c) any other applicable provision of state or federal law has been satisfied.
  - (d) Regardless of whether the offering and sale of Common Shares under the LTIP have been registered under the Securities Act or have been registered or qualified under the securities laws of any state, the Company may impose restrictions upon the sale, pledge or other transfer of such Common Shares (including the placement of appropriate legends on stock certificates) if, in the judgment of the Company and its counsel, such restrictions are necessary or desirable in order to achieve compliance with the Securities Act, the securities laws of any state or any other law or with restrictions imposed by the Company's underwriters.
8. Non-transferability. This Award shall be subject to the transfer restrictions of Article 14 of the LTIP.
9. No Registration Rights. The Company may, but shall not be obligated to, register or qualify the issuance of Common Shares under the Securities Act or any other applicable law. The Company shall not be obligated to take any affirmative action in order to cause the issuance of Common Shares under this Agreement to comply with any law.
10. Removal of Legends. If, in the opinion of the Company and its counsel, any legend placed on a stock certificate representing Common Shares is no longer required, the holder of such certificate shall be entitled to exchange such certificate for a certificate representing the same number of Common Shares but lacking such legend.
11. Investment Intent. In the event that the issuance of Common Shares under the LTIP is not registered under the Securities Act but an exemption is available which requires an investment representation or other representation, the Recipient shall represent and agree at the time of exercise that the Common Shares being acquired upon exercising this option are being acquired for investment, and not with a view to the sale or distribution thereof, and shall make such other representations as are deemed necessary or appropriate by the Company and its counsel.
12. No Employment Rights. Nothing in this Agreement shall be construed as giving the Recipient the right to be retained as an employee. The Company reserves the right to terminate the Recipient's service at any time, with or without cause (subject to any employment agreement between the Recipient and the Company).
13. Administration. The Committee administers the LTIP and this Agreement. The Committee shall have sole discretion to interpret the LTIP and this Agreement, amend and rescind rules relating to its implementation and make all determinations necessary for administration of the LTIP and this Agreement. The Recipient's rights under this Agreement are expressly subject to the terms and conditions of the LTIP, including continued shareholder approval of the LTIP, and to any guidelines the Company adopts from time to time.
14. Entire Agreement. The Award is in all respects subject to the provisions set forth in the LTIP to the same extent and with the same effect as if the provisions of the LTIP were set forth fully herein. Subject to compliance with Section 409A of the Code, in the event that the terms

of this Award conflict with the terms of the LTIP, the LTIP shall control. This Agreement is the entire Agreement between the parties to it, and any and all prior oral and written representations are merged into and superseded by this Agreement. This Agreement may be amended only by written agreement between the Recipient and the Company.

15. No Limitation on Rights of the Company. The award of Restricted Stock Units does not and will not in any way affect the right or power of the Company to make adjustments, reclassifications or changes in its capital or business structure, or to merge, consolidate, dissolve, liquidate, sell or transfer all or any part of its business or assets.
16. Share Adjustments. If there are any changes in the number or value of shares of Common Shares by reason of stock dividends, stock splits, reverse stock splits, recapitalizations, mergers or other events as stated in Article 10 of the LTIP, then proportionate adjustments shall be made to the number of Common Shares and dividend equivalents issuable hereunder in order to prevent dilution or enlargement of rights. This provision does not, however, authorize the delivery of fractional Common Shares under the LTIP.
17. Notices. Any notice or other communication required or permitted under the LTIP or this Agreement may be given pursuant to the online or other administrative procedures established by the Company from time to time that are communicated to the Recipient in writing (including, electronically). Notice may also be given in writing and must be delivered personally, sent by certified, registered or express mail, or sent by overnight courier, at the sender's expense. Notice will be deemed given when delivered personally or, if mailed, three days after the date of deposit in the United States mail or, if sent by overnight courier, on the regular business day following the date sent. Notice to the Company should be sent to PACCAR Inc, Attention: Corporate Compensation. Notice to the Recipient should be sent to his or her business address.
18. Data Privacy. By entering into this Agreement, Recipient:
  - (a) agrees to disclose certain personal data requested by the Company to administer the LTIP and expressly consents to the Company's processing such data for purposes of the implementation or administration of the LTIP and this Agreement;
  - (b) waives any data privacy rights Recipient may have with respect to such data; and
  - (c) authorizes the Company and any of its authorized agents to store and transmit such information in electronic form.
19. Successors. All obligations of the Company under this Agreement will be binding on any successor to the Company, whether the existence of the successor results from a direct or indirect purchase of all or substantially all of the business and/or assets of the Company, or a merger, consolidation, or other event.
20. Governing Law. To the extent not preempted by federal law, this Agreement will be construed and enforced in accordance with, and governed by, the laws of the State of Washington as such laws are applied to contracts entered into and performed in such State.
21. Limitation on Rights; No Right to Future Awards; Extraordinary Item of Compensation. By entering into this Agreement and accepting the grant of an award evidenced hereby, Recipient acknowledges:
  - (a) that the LTIP is discretionary in nature and may be suspended or terminated by the Company at any time;

- (b) that the Award of Restricted Stock Units is a one-time benefit which does not create any contractual or other right to receive future awards, grants of stock options, or benefits in lieu thereof;
- (c) that all determinations with respect to any such future Awards, including, but not limited to, the times when Awards shall be made, the number of Common Shares to be awarded, and the vesting of any Restricted Stock Units there under, will be at the sole discretion of the Company;
- (d) that the Recipient's participation in the LTIP is voluntary;
- (e) that the value of the Award is an extraordinary item of compensation which is outside the scope of the Recipient's employment contract, if any;
- (f) that the Award is not part of normal or expected compensation for purposes of calculating any severance, resignation, redundancy, end of service payments, bonuses, long-service awards, pension or retirement benefits or similar payments; and
- (g) that the future value of the Commons Shares is unknown and cannot be predicted with certainty.

22. Section 409A of the Internal Revenue Code. In the event any amendments to this Agreement or the Plan are reasonably necessary or advisable in order to comply with Section 409A of the Internal Revenue Code, the parties hereby agree to such amendments.

I agree to the terms and conditions of this restricted stock unit agreement and acknowledge having received the PACCAR Long Term Incentive Plan.

RECIPIENT  
SIGNATURE:

PACCAR  
Inc:

By:

\_\_\_\_\_ <award\_date>  
<first\_name> Date  
<last\_name>

\_\_\_\_\_ <award\_date>  
**VP HumanDate**  
**Resources**

Company's  
Address:  
777 - 106th  
Avenue  
N.E.  
P.O. Box  
1518  
Bellevue,  
WA 98009

## SUBSIDIARIES OF THE REGISTRANT (a)

Name	State or Country of Incorporation	Names Under Which Company Or Subsidiaries Do Business
PACCAR of Canada Ltd.	Canada	PACCAR of Canada Ltd. Canadian Kenworth Co. Peterbilt of Canada PACCAR Parts of Canada
PACCAR Australia Pty. Ltd.	Australia	PACCAR Australia Pty. Ltd. Kenworth Trucks PACCAR Parts DAF Trucks Australia
PACCAR Financial Pty. Ltd. (b)	Australia	PACCAR Financial Pty. Ltd.
PACCAR Mexico, S.A. de C.V.	Mexico	PACCAR Mexico, S.A. de C.V.
Kenworth Mexicana, S.A. de C.V. (c)	Mexico	Kenworth Mexicana, S.A. de C.V. Kenmex
PACCAR Capital Mexico, S.A. de C.V. (c)	Mexico	PACCAR Capital Mexico, S.A. de C.V.
PACCAR Parts Mexico, S.A. de C.V. (c)	Mexico	PACCAR Parts Mexico, S.A. de C.V.
PacLease Mexicana, S.A. de C.V. (c)	Mexico	PacLease Mexicana, S.A. de C.V. PacLease
PACCAR Financial Mexico, S.A. de C.V. (d)	Mexico	PACCAR Financial Mexico, S.A. de C.V.
DAF Caminhões Brasil Indústria Ltda. (e)	Brasil	DAF Brasil
DAF Trucks N.V. (e)	Netherlands	DAF Trucks N.V. PACCAR Parts Europe
DAF Trucks Vlaanderen N.V. (f)	Belgium	DAF Trucks Vlaanderen N.V.
DAF Trucks Limited (U.K.) (f)	United Kingdom	DAF Trucks Limited (U.K.)
DAF Trucks Deutschland GmbH (f)	Germany	DAF Trucks Deutschland GmbH
DAF Trucks France, S.A.R.L. (f)	France	DAF Trucks France, S.A.R.L.
DAF Trucks Norge AS (f)	Norway	DAF Trucks Norge AS
DAF Vehiculos Industriales S.A.U. (f)	Spain	DAF Vehiculos Industriales S.A.U.
DAF Veicoli Industriali S.P.A. (f)	Italy	DAF Veicoli Industriali S.P.A.
DAF Trucks Polska SP.Z.O.O. (f)	Poland	DAF Trucks Polska SP.Z.O.O.
PACCAR Trucks U.K. Ltd. (e)	England and Wales	PACCAR Trucks U.K. Ltd.
PACCAR Parts U.K. Limited (g)	England and Wales	PACCAR Parts U.K. Limited
Leyland Trucks Limited (h)	England and Wales	Leyland Trucks Limited
PACCAR Engine Company	Mississippi	PACCAR Engine Company
PACCAR Machinery Corporation	Delaware	PACCAR Machinery Corporation
PACCAR Winch Inc.	Delaware	PACCAR Winch
PACCAR Financial Corp.	Washington	PACCAR Financial Corp. PACCAR Leasing Company

## SUBSIDIARIES OF THE REGISTRANT (a)

Name	State or Country of Incorporation	Names Under Which Company Or Subsidiaries Do Business
PACCAR Financial Services Ltd. (i)	Canada	PACCAR Financial Services Ltd. PACCAR Leasing of Canada a division of PACCAR Financial Services Ltd.
PACCAR Financial Ltd. (j)	Canada	PACCAR Financial Ltd.
PACCAR Sales North America, Inc.	Delaware	PACCAR Sales North America, Inc.
PACCAR Holding B.V. (k)	Netherlands	PACCAR Holding B.V.
PACCAR Financial Europe B.V. (e)	Netherlands	PACCAR Financial Europe B.V.
PACCAR Financial Holdings Europe B.V. (l)	Netherlands	PACCAR Financial Holdings Europe B.V.
PACCAR Financial Belux BVBA (m)	Belgium	PACCAR Financial Belux BVBA
PACCAR Financial Deutschland GmbH (m)	Germany	PACCAR Financial Deutschland GmbH
PACCAR Leasing GmbH (m)	Germany	PACCAR Leasing Europe
PACCAR Financial Espana S.L.U. (m)	Spain	PACCAR Financial Espana S.L.U.
PACCAR Financial France S.A.S. (m)	France	PACCAR Financial France S.A.S.
PACCAR Financial Italia S.r.l. (m)	Italy	PACCAR Financial Italia S.r.l.
PACCAR Financial PLC (m)	United Kingdom	PACCAR Financial PLC
PACCAR Financial Nederland B.V. (m)	Netherlands	PACCAR Financial Nederland B.V.
PACCAR Financial Services Europe B.V. (m)	Netherlands	PACCAR Financial Services Europe B.V.
PACCAR Participações Ltda. (l)	Brasil	PACCAR Participações Ltda.
PACCAR Representações S.A. (n)	Brasil	PACCAR Representações S.A.
PACCAR Holdings Panamá, S.A. (k)	Panama	PACCAR Holdings Panamá, S.A.
PACCAR Colombia S.A.S. (k)	Columbia	PACCAR Colombia S.A.S.

- (a) The names of some subsidiaries have been omitted. Considered in the aggregate, omitted subsidiaries would not constitute a significant subsidiary
- (b) A wholly owned subsidiary of PACCAR Australia Pty. Ltd.
- (c) A wholly owned subsidiary of PACCAR Mexico, S.A. de C.V.
- (d) A wholly owned subsidiary of Truck Acceptance LLC, which is a wholly owned subsidiary of PACCAR Capital Mexico, S.A. de C.V.
- (e) A wholly owned subsidiary of PACCAR Holding B.V.
- (f) A wholly owned subsidiary of DAF Trucks N.V.
- (g) A wholly owned subsidiary of PACCAR Trucks U.K. Ltd.
- (h) A wholly owned subsidiary of PACCAR Parts U.K. Limited
- (i) A wholly owned subsidiary of PACCAR of Canada Ltd.
- (j) A wholly owned subsidiary of PACCAR Financial Services Ltd.
- (k) A wholly owned subsidiary of PACCAR Sales North America, Inc.
- (l) A wholly owned subsidiary of PACCAR Financial Europe B.V.
- (m) A wholly owned subsidiary of PACCAR Financial Holdings Europe B.V.
- (n) A wholly owned subsidiary of PACCAR Participações Ltda.



**CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

We consent to the incorporation by reference in the following Registration Statements:

- A. the Registration Statement (Form S-8 No. 333-190467) pertaining to the PACCAR Inc Savings Investment Plan,
- B. the Registration Statement (Form S-8 No. 333-139544) pertaining to the PACCAR Inc Savings Investment Plan,
- C. the Registration Statement (Form S-8 No. 333-120238) pertaining to the PACCAR Inc Restricted Stock and Deferred Compensation Plan for Non-Employee Directors,
- D. the Registration Statement (Form S-8 No. 333-103706) pertaining to the Long Term Incentive Plan of PACCAR Inc,
- E. the Registration Statement (Form S-8 No. 333-52230) pertaining to the PACCAR Inc Savings Investment Plan,
- F. the Registration Statement (Form S-8 No. 333-36712) pertaining to the PACCAR Inc Restricted Stock and Deferred Compensation Plan for Non-Employee Directors,
- G. the Registration Statement (Form S-8 No. 333-39161) pertaining to the 1991 Long Term Incentive Plan of PACCAR Inc, and
- H. the Registration Statement (Form S-8 No. 333-47763) pertaining to the 1991 Long Term Incentive Plan of PACCAR Inc;

of our reports dated February 21, 2019, with respect to the consolidated financial statements of PACCAR Inc, and the effectiveness of internal control over financial reporting of PACCAR Inc included in this Annual Report (Form 10-K) of PACCAR Inc for the year ended December 31, 2018.

/s/ Ernst & Young LLP

Seattle, Washington  
February 21, 2019

**POWER OF ATTORNEY**

We, the undersigned directors of PACCAR Inc (the “Company”), a Delaware corporation, hereby severally constitute and appoint M. C. Pigott our true and lawful attorney-in-fact, to sign for us, in our names and in our capacity as directors, an Annual Report on Form 10-K on behalf of the Company for the year ending December 31, 2018 and any amendments thereto, and to file the same with the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended.

IN WITNESS WHEREOF, each of the undersigned has executed this power of attorney as of this 4<sup>th</sup> day of December, 2018.

/s/ R. E. Armstrong  
\_\_\_\_\_  
R. E. Armstrong  
Director, PACCAR Inc

/s/ R. C. McGeary  
\_\_\_\_\_  
R. C. McGeary  
Director, PACCAR Inc

/s/ A. J. Carnwath  
\_\_\_\_\_  
A. J. Carnwath  
Director, PACCAR Inc

/s/ J. M. Pigott  
\_\_\_\_\_  
J. M. Pigott  
Director, PACCAR Inc

/s/ F. L. Feder  
\_\_\_\_\_  
F. L. Feder  
Director, PACCAR Inc

/s/ M. A. Schulz  
\_\_\_\_\_  
M. A. Schulz  
Director, PACCAR Inc

/s/ B. E. Ford  
\_\_\_\_\_  
B. E. Ford  
Director, PACCAR Inc

/s/ G. M. E. Spierkel  
\_\_\_\_\_  
G. M. E. Spierkel  
Director, PACCAR Inc

/s/ K. S. Hachigian  
\_\_\_\_\_  
K. S. Hachigian  
Director, PACCAR Inc

/s/ C. R. Williamson  
\_\_\_\_\_  
C. R. Williamson  
Director, PACCAR Inc

**CERTIFICATION**

I, Ronald E. Armstrong, certify that:

1. I have reviewed this annual report on Form 10-K of PACCAR Inc;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls over financial reporting.

Date February 21, 2019

/s/ Ronald E. Armstrong  
Ronald E. Armstrong  
Chief Executive Officer  
(Principal Executive Officer)

## CERTIFICATION

I, Harrie C.A.M. Schippers, certify that:

1. I have reviewed this annual report on Form 10-K of PACCAR Inc;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls over financial reporting.

Date February 21, 2019

/s/ Harrie C.A.M. Schippers  
Harrie C.A.M. Schippers  
President and Chief Financial Officer  
(Principal Financial Officer)

**CERTIFICATION PURSUANT TO SECTION 906  
OF THE SARBANES-OXLEY ACT OF 2002 (18 U.S.C. SECTION 1350)**

In connection with the Annual Report of PACCAR Inc (the “Company”) on Form 10-K for the year ended December 31, 2018 as filed with the Securities and Exchange Commission on the date hereof (the “Report”), the undersigned certify, pursuant to section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. section 1350), that to the best of our knowledge and belief:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date February 21, 2019

By /s/ Ronald E. Armstrong  
Ronald E. Armstrong  
Chief Executive Officer  
PACCAR Inc  
(Principal Executive Officer)

By /s/ Harrie C.A.M. Schippers  
Harrie C.A.M. Schippers  
President and Chief Financial Officer  
PACCAR Inc  
(Principal Financial Officer)

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.