



ASR Vermogensbeheer N.V.  
Annual Report 2025

## General information ASR Vermogensbeheer N.V.

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Commercial Register of the Chamber of Commerce in Utrecht no 30227237

**Postal address**

PO Box 2072

3500 HB Utrecht

**External Auditor**

KPMG Accountants N.V.

Papendorpseweg 83

3528 BJ Utrecht

**Tax consultant**

ASR Nederland N.V.

Afdeling Fiscale Zaken

PO Box 2072

3500 HB Utrecht

**Date of incorporation**

8 June 2007

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# Management Board's report

## General

ASR Vermogensbeheer N.V. (hereinafter: a.s.r. vermogensbeheer) has its registered office in Utrecht and is listed in the Commercial Register of the Chamber of Commerce in Utrecht under number 30227237. a.s.r. vermogensbeheer is wholly owned by ASR Nederland N.V. (hereinafter a.s.r.).

a.s.r. vermogensbeheer's objective is to manage investment institutions and to provide investment services to group companies of a.s.r. and on behalf of third parties. a.s.r. vermogensbeheer offers investment services for pension funds, insurers, guarantee and donor-advised funds, charitable organizations, regional authorities, healthcare and educational institutions, network companies, housing associations, etc. a.s.r. vermogensbeheer offers institutional investment funds and individual asset management mandates as well. The product range consists of European corporate bonds, interest rate overlay, European government bonds, global and regional equities, balanced mandates and tailored bond portfolios. Other investment categories are purchased by a.s.r. vermogensbeheer in accordance with a.s.r.'s Policy for Responsible Investing.

a.s.r. vermogensbeheer does not employ any staff members. All activities are carried out by employees of a.s.r. on the basis of an employee loan agreement.

## Review of developments in 2025

### Developments in equity

The other reserves were supplemented in 2025 with the profit from the 2024 financial year of € 14.0 million and decreased with the dividend distribution to a.s.r. of € 13.0 million. There were no other changes in equity in 2025.

### Developments in income

Total income decreased in 2025 by € 7.2 million to € 118.4 million as compared to the same period in 2024. The decrease was largely due to lower fees of € 14.6 million related to the management of funds and mandate clients, mainly because the management of the mortgage portfolios has been transferred to Aegon AM as of 1 July 2024. Furthermore, interest income decreased by € 2.0 million, caused by a temporarily high liquidity position in 2024 and a decrease in interest rates for the bank accounts. The management fees of a.s.r. increased by € 9.2 million and other income increased by € 0.2 million.

### Developments in costs

In 2025, the total costs of € 95.7 million were € 11.1 million lower compared to the previous year. This decrease in costs is due to a decrease of fees for asset management and administrative services (€ 16.0 million). The decrease in costs is partly offset by an increase in personnel expenses (€ 0.4 million), an increase in license fee and other indirect costs (€ 2.3 million) and an increase of other operating expenses and other expenses (€ 2.2 million).

## Assets under management

The assets managed by a.s.r. vermogensbeheer as at 31 December 2025 can be broken down as follows (x € 1 billion):

Assets under management	31-12-2025	31-12-2024
<b>Total funds and pools</b>	<b>30.3</b>	<b>27.7</b>
Mandate clients	3.2	3.8
Mandate clients – a.s.r. and subsidiaries	98.9	98.5
<b>Total mandates</b>	<b>102.1</b>	<b>102.3</b>
<b>Subtotal assets under management</b>	<b>132.4</b>	<b>130.0</b>
Elimination of participation in ASR funds*	-29.5	-26.4
<b>Total assets under management</b>	<b>102.9</b>	<b>103.6</b>

\* To avoid double counting in the total assets under management, assets that are in turn invested in other ASR funds are eliminated.

## License

a.s.r. vermogensbeheer holds a license as manager of alternative investment institutions as referred to in Section 2:65 (1) (a) of the Financial Supervision Act (Wet op het financieel toezicht, "Wft"). This relates to the license under the AIFMD (Alternative Investment Fund Managers Directive). Pursuant to Section 1: 102, paragraph 2, of the Wft, the scope of the license is limited to the offering of participations in:

- investment institutions that invest in financial instruments;
- investment institutions that invest in mortgage claims; and
- investment institutions that invest in private loans (non-tradeable bonds or other non-tradeable debt instruments).

Under this license, a.s.r. vermogensbeheer acts as the manager of amongst other the following alternative investment funds: ASR Amerikaanse Aandelen Fonds, ASR Vooruit Mixfondsen, ASR IndexPlus Institutionele Fondsen, ASR Kapitaalmarkt Fonds and ASR Wereldwijd Impact Aandelen Fonds.

The license of a.s.r. vermogensbeheer has been extended with a license to manage or offer money market funds (MMFs), on the basis of Article 4 of the Money Market Fund Regulation (MMFR).

a.s.r. vermogensbeheer also acts as the manager of a number of investment funds which are not subject to a license obligation. Pursuant to Section 1:13a (1) (g) of the Wft, the management of these investment vehicles is exempt from the obligations set out in the Wft and derived regulations, and the management is therefore not subject to supervision by the Dutch Authority for the Financial Markets (AFM). These are investment funds in which group companies of a.s.r. invest, such as ASR Pensioen Mixfondsen, ASR Pensioen Staatsobligatiefonds 15+ Jaar, ASR Pensioen Staatsobligatiefonds 10-15 Jaar, ASR Pensioen Staatsobligatiefonds 20+ Jaar, ASR Institutioneel Vermogensbeheer Beleggingsfondsen, ASR Beleggingsmixfondsen, ASR Beleggingspools, ASR Paraplufonds, ASR Wereldwijd Aandelen Fonds, and ASR Azië Aandelen Fonds.

Pursuant to Section 2:67a(2), paragraphs (a), (b) and (d), of the Financial Supervision Act (Wft), a.s.r. vermogensbeheer is also permitted to offer the following investment services to both professional and non-professional investors:

- (a) Managing individual assets;
- (b) Providing investment advice on financial instruments;
- (d) Receiving and forwarding orders with regard to financial instruments.

These services are regulated in the Wft and the MiFID II (Markets In Financial Instruments Directive). On this basis, a.s.r. vermogensbeheer acts as an individual asset manager on behalf of the group companies of a.s.r., such as insurance entities subject to supervision (OTSOs) and for third parties with external mandates.

The AIFMD sets out requirements which relate to the following processes:

**(i) Portfolio and risk management**

Under AIFMD, an Alternative Investment Fund (AIF) manager performs at least the portfolio and risk management of one or more AIFs (AIFMD Article 4, paragraph 1, under w). Under AIFMD paragraph 31 it is allowed to outsource one of these main tasks to another service provider. In 2025 a.s.r. vermogensbeheer has not outsourced one of these main tasks.

**(ii) Administrative duties**

In addition to the collective management of an AIF, an AIF manager can perform various administrative tasks such as are described in Annex 1, paragraph 2, of the AIFMD. The administrative tasks are carried out by a.s.r. vermogensbeheer and are not outsourced.

**(iii) Independent depository: depository and custodian**

As a result of the AIFMD legislation a.s.r. vermogensbeheer is obliged to appoint an independent custodian for funds under supervision. The depository is an entity under legal supervision whose legal duties include monitoring cash flows, determining compliance with the investment policy and ownership verification with regard to the financial assets of the investment funds.

The AIFMD requirements and the corresponding arrangements within a.s.r. vermogensbeheer per fund can be summarized as follows:

Fund	Depository	Custodian	Legal owner
ASR IndexPlus Institutionele fondsen	CACEIS Bank, Netherlands Branch	CACEIS Bank, Netherlands Branch	Stichting Juridisch Eigenaar ASR IndexPlus Institutionele Fondsen
ASR IndexPlusfondsen (liquidated)	CACEIS Bank, Netherlands Branch	CACEIS Bank, Netherlands Branch	Stichting Juridisch Eigenaar ASR IndexPlus Fondsen
ASR Kapitaalmarkt Fonds	CACEIS Bank, Netherlands Branch	CACEIS Bank, Netherlands Branch	Stichting Juridisch Eigenaar ASR Vermogensbeheer Fondsen
ASR Amerikaanse Aandelen Fonds	BNP Paribas S.A., Netherlands Branch	BNP Paribas S.A., Netherlands Branch	Stichting Juridisch Eigenaar ASR Amerikaanse Aandelen Fonds
ASR Vooruit Mixfondsen	CACEIS Bank, Netherlands Branch	CACEIS Bank, Netherlands Branch	Stichting Juridisch Eigenaar ASR Vooruit Mixfondsen
ASR Wereldwijd Impact Aandelen Fonds	J.P. Morgan SE, Amsterdam Branch	J.P. Morgan SE, Amsterdam Branch	Stichting Juridisch Eigenaar ASR Wereldwijd Impact Aandelen Fonds

**(iv) Personnel and remuneration policy**

The Management Board of a.s.r. vermogensbeheer consists of three Directors. In addition, the company itself does not employ any members of staff. All activities are carried out by employees at a.s.r. As at 31 December 2025, 253 employees (243 FTEs) were subcontracted by a.s.r. vermogensbeheer pursuant to an employee loan agreement with a.s.r. The remuneration policy of a.s.r. applies to these employees. The remuneration policy of a.s.r. has been determined by the Supervisory Board of a.s.r. and meets all the (legal) requirements with regard to the remuneration policy.

The policy of a.s.r. vermogensbeheer regarding conflicts of interest has been assessed by the Compliance department of a.s.r. and is in line with the requirements of AIFMD. All employees of a.s.r. vermogensbeheer must be at all times independent and objective in performing their activities. Every act and/or decision must be in the best interest of the (fund) investor. That is why a.s.r. vermogensbeheer has several procedures which every employee must abide by and which are aimed at preventing conflicts of interest. These include the policy concerning incentives, additional functions, handling company-sensitive information, handling price-sensitive information and private transactions in investments.

a.s.r. vermogensbeheer issues an ISAE 3402 Type II report, which has been examined by an external auditor. The ISAE 3402 assurance guideline provides a framework for ensuring a thorough and full understanding of the processes implemented, including the execution and control of those processes. It enables management to determine whether the processes meet the applicable standards. Various (internal control) processes of a.s.r. vermogensbeheer and the funds, including the (assessment) calculation of capital requirements for the manager, the daily calculation of the net asset value and the publication requirements are included in the ISAE controls. Quarterly reports are issued on the progress and outcome of the ISAE activities, to enable a.s.r. vermogensbeheer's Management Board to monitor and evaluate the implementation of key processes and their related controls.

### **Risk management governance**

Risk management involves continuous and systematic monitoring of the organization and its activities for risks in order to reduce the chance of risks occurring and/or restrict their consequences. In this way, business objectives can be achieved in a controlled environment, based on sound business operations while ensuring compliance with legislation and regulations. These aspects are all in the interest of the (fund) investor (for the AIFs as well as the investment funds which do not qualify as AIF which are managed by a.s.r. vermogensbeheer and the individual asset management mandates managed by a.s.r. vermogensbeheer). The essence of this is that significant risks affecting management are identified and made understandable so that suitable control measures can be taken and the effectiveness of these measures can be monitored.

a.s.r. vermogensbeheer has a permanent risk management function that operates independently from the operational departments and investment departments. The structure is in line with the three lines model used within a.s.r. The independence of the risk management function is ensured through a functional reporting line to the Management Board of a.s.r. vermogensbeheer and escalation lines and standard reporting line with the risk management function (CRO) of a.s.r. Additionally, independence is ensured because the remuneration of risk management employees is not based on commercial objectives (including performances) of the (non)AIFs).

With regards to financial risk management, a.s.r. vermogensbeheer has distinguished and defined risks such as market risk (for instance interest rate risk, concentration risk and credit risk), counterparty risk and liquidity risk among others. These risks are controlled by means of risk thresholds which are monitored by Risk Management (limit controls). The risk limits are set up such that the risk profile of the AIFs and the funds which do not qualify as such can be monitored effectively. Every AIF and each fund that does not qualify as an AIF, has its own set of risk limits, depending on the type of investment and fund based on the applicable internal mandates. These mandate limits are formulated with stricter rules than the prospectus limits and serve as an indicator.

a.s.r. vermogensbeheer adheres to a.s.r.'s policy on controlling unethical behavior. A fraud coordinator is appointed and a.s.r. vermogensbeheer investigates signals of unethical behavior, including corruption and fraud. Should integrity be compromised, including through corruption and / or fraud, a.s.r. vermogensbeheer will take appropriate measures, with due regard for the applicable laws and regulations. By performing systematic integrity risk analyses (SIRA), a.s.r. vermogensbeheer maps integrity risks and determines which additional control measures must be taken if the risk falls outside the risk appetite. The SIRA contributes to recognising and preventing that a.s.r. gets involved in violations of laws and regulations or other socially undesirable acts. The fraud and corruption risks are part of the SIRA.

Compliance officers have been appointed to support a.s.r. vermogensbeheer. The compliance officers operate from competence centers to carry out generic activities and participate in projects. Periodic consultations take place between the compliance officers and a.s.r. vermogensbeheer regarding compliance risks, the extent to which these risks are managed, and the progress of the controls to be implemented to enhance compliance awareness.

The Risk Management department compiles a risk management report on a quarterly basis. This report covers all the activities of a.s.r. vermogensbeheer, including the (non)AIFs and discusses the operational, reputational and compliance risks. Part of the report is the incidents registration. This report is discussed in the Business Risk Committee of a.s.r. vermogensbeheer.

### **Risk management and regular assessment of the risk management system**

a.s.r. vermogensbeheer has established an appropriate risk management system in accordance with Article 15 of the AIFM Directive, Article 4:14, paragraphs 1 and 2 of the Wft, and Articles 23 and 24b of the Prudential Rules Decree (Bpr) to adequately identify, measure, manage, and monitor all relevant risks associated with the activities, processes, and systems of the investment firm.

With regards to operational risk management aimed at preventing losses arising from deficient or interrupted internal processes, persons or systems or as a result of external events (including legal risk), the ISAE 3402 assurance standard is applied. The major risks in the daily processes are systematically identified through Operational Risk Assessments and the control environment accordingly being setup in such a manner that risks are mitigated. The key control measures are periodically tested for their operational effectiveness. The outcome of the test results and the extent of being 'in control' are reported, within a.s.r. vermogensbeheer as well as to the central risk function. In addition to the periodic testing, a self-assessment with regard to the internal control risk is carried out at a.s.r. vermogensbeheer annually. With this assessment, major risks are taken into account which might jeopardise the formulated objectives. The result of this assessment concerns an overview of all major risks identified and a list of required actions to mitigate these risks. The risk-mitigating actions must be carried out within a year.

### **Capital adequacy**

Investment companies must periodically conduct an assessment of the risks to which they are exposed, the extent to which the risks are mitigated and the amount of capital and liquidity required to hedge the residual risk. This 'Internal Capital Adequacy and Risk Assessment Process' (ICARAP) is a comprehensive risk assessment by the company regarding all the risks to which it is or could be exposed.

The required capital under the AIFMD and IFR regulations is annually assessed and reported to DNB. Based on internal or external developments, the required capital can also be adjusted. According to the ICARAP assessments a.s.r. vermogensbeheer has sufficient capital to manage counterparty risk, credit risk, concentration risk, operational risk, risk related to any significant organisational changes and claim risk. The amount of capital for these risks has been substantiated in the ICARAP documentation. a.s.r. vermogensbeheer has a Risk Appetite Statement to which a.s.r. vermogensbeheer endeavours to be capitalised amply above the minimum required capital. Dividends are exclusively paid on condition that the capital position remains amply above the required capital.

### **Prospects for 2026**

The trend in the company's results depends strongly on the movements in the assets under management. This is heavily influenced by external factors such as (geo)political and economic developments, investor behavior and price movements on the stock-, currency- and interest rate markets.

Global economic growth in 2026 is expected to be around 3%, similar to recent years. In the U.S., protectionist policies weigh on the economy and through strong consumer spending. In Europe, U.S. trade measures and a strong euro particularly affect Germany, while higher government spending is expected to gradually support its recovery. Emerging markets, led by China, remain resilient, though China struggles with weak domestic demand and deflation risk. Geopolitical tensions remain a key global risk.

Eurozone inflation is expected to stay near 2% through 2027, barring disruptions from trade policy, currency moves, or energy volatility. Recent escalation in the Middle East illustrates how quickly energy-driven inflation can rise, complicating ECB policy. Modest growth supports keeping the policy rate at 2%, but a prolonged conflict could force earlier tightening. In the U.S., inflation is expected to remain above the Fed's target—just under 3% in 2026 and around 2.5% in 2027. The Fed is likely to keep rates broadly unchanged, though uncertainty around tariffs and increasing political pressure make policymaking more difficult.

For investors, 2026 is challenging: many risk assets look expensive despite significant geopolitical uncertainty. Traditional safe havens provide less protection, as precious metals have become costly and government bonds appear less risk-free due to rising public debt. This environment strengthens the case for active tactical asset allocation.

**Objectives for 2026**

The objectives in 2026 will remain to further expand the asset management activities via current clients and new propositions. Key elements include supporting clients with integrated solutions, as well as responsible LDI, corporate bond and equity funds and the pension strategy.

In addition, 2026 will be focused on the optimization phase following the completion of the integration process of the investment portfolios relating to the Aegon Dutch operations in 2025.

**Reporting under the EU Sustainable Finance Disclosure Regulation (SFDR)**

For information on a.s.r. asset management's Policy for Responsible Investments (PRI), please visit [asrvermogensbeheer.nl](https://asrvermogensbeheer.nl).

Detailed information on responsible investing for each a.s.r. fund is available in the respective prospectus or information memorandum, in accordance with the EU SFDR requirements.

Utrecht, 31 March 2026

ASR Vermogensbeheer N.V.

On behalf of the management,

Mr. P. Klijnsmit (Director)

Mr. M.R. Lavooi (Director)

Mrs. J.H.L. de Jong-Kortman (Director)

## Financial Statements for 2025

## Balance sheet

Balance sheet as at 31 December 2025 (before appropriation of profit, in euros)

Balance sheet	31-12-2025	31-12-2024	Reference
<b>Fixed assets</b>			
Financial fixed assets	-	2	1
<b>Total fixed assets</b>	<b>-</b>	<b>2</b>	
<b>Current assets</b>			
Receivables	9,724,649	12,733,006	2
Cash and cash equivalents	84,960,884	80,858,707	3
<b>Total current assets</b>	<b>94,685,533</b>	<b>93,591,713</b>	
<b>Total assets</b>	<b>94,685,533</b>	<b>93,591,715</b>	
<b>Equity</b>			
Issued share capital	45,000	45,000	
Share premium reserve	31,985,000	31,985,000	
Other reserves	27,502,697	26,543,447	
Undistributed result	16,859,517	13,959,250	
<b>Total equity</b>	<b>76,392,214</b>	<b>72,532,697</b>	<b>4</b>
Current liabilities	18,293,319	21,059,018	5
<b>Total liabilities</b>	<b>18,293,319</b>	<b>21,059,018</b>	
<b>Total equity and liabilities</b>	<b>94,685,533</b>	<b>93,591,715</b>	

## Profit and loss account

Profit and loss account for the period from 1 January 2025 until 31 December 2025 (in euros)

Profit and Loss Account	01-01-2025 to 31-12-2025	01-01-2024 to 31-12-2024	Reference
<b>Income</b>			
Fees received	116,194,038	121,652,443	6
Interest income	1,899,551	3,929,201	
Other income	323,888	73,034	
<b>Total Income</b>	<b>118,417,477</b>	<b>125,654,678</b>	
<b>Expenses</b>			
Fees paid	11,812,011	27,811,773	7
Administration and management expenses	74,447,417	71,794,226	8
Other operating expenses	9,259,887	7,155,748	9
Interest expenses	1,728	2,614	
Other expenses	174,713	77,312	
<b>Total expenses</b>	<b>95,695,756</b>	<b>106,841,673</b>	
<b>Profit before tax</b>	<b>22,721,721</b>	<b>18,813,005</b>	
Taxes	-5,862,204	-4,853,755	10
<b>Profit after tax</b>	<b>16,859,517</b>	<b>13,959,250</b>	

## Principles of valuation and determination of results

### General

ASR Vermogensbeheer N.V. (hereinafter: a.s.r. vermogensbeheer) has its registered office in Utrecht and is listed in the Commercial Register of the Chamber of Commerce in Utrecht under number 30227237. a.s.r. vermogensbeheer is wholly owned by ASR Nederland N.V. (hereinafter: a.s.r.)

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The financial statements of a.s.r. vermogensbeheer have been prepared according to the legal provisions of Title 9 Book 2 of the Dutch Civil Code and the Dutch Financial Supervision Act (Wet op het financieel toezicht: hereafter 'Wft'). All amounts included in the annual report are expressed in euros unless otherwise stated. The Board approved the financial statements on 31 March 2026.

### Reporting period and comparative figures

The period of the financial statements runs from 1 January 2025 to 31 December 2025. The figures for the period from 1 January 2024 to 31 December 2024 are included as comparative figures.

### Foreign currency translation

Transactions denominated in foreign currencies are initially carried at the functional exchange rates at the date of transaction. Assets and liabilities denominated in foreign currencies are translated into euros at the exchange rate on the balance sheet date. Any exchange differences arising from the translation are recognized in the profit and loss account.

### Basis of preparation

The annual report is prepared on a going concern basis. The accounting principles used in the preparation of the financial statements remained unchanged compared to the previous year. References to the notes are included in the balance sheet and the profit and loss account. The principles applied to the valuation of assets and liabilities and the determination of the result are based on historic costs. An asset will be recognized in the balance sheet if it is probable that the future economic benefits will flow to the Manager and its value can be reliably determined. A liability will be recognized in the balance sheet if it is probable that its settlement can be associated with an outflow of funds and the extent of the amount can be reliably determined.

Income is recognized in the profit and loss account if an increase in the economic potential associated with an increase in an asset or a decrease in a liability has taken place the extent of which can be reliably determined. Expenses are recognized if a decrease in the economic potential associated with a decrease in an asset or an increase in a liability has taken place, the extent of which can be reliably determined.

If a transaction results in (practically) all future economic benefits and risks with regard to an asset or a liability being transferred to a third party, the asset or the liability will no longer be recognized in the balance sheet. Furthermore, assets are no longer recognized in the balance sheet from the moment in time when the probability conditions of the future economic benefits and reliability of the value assessment can no longer be satisfied. A liability will no longer be entered into the balance sheet from the moment in time when the probability conditions of the expected outflow of funds and reliability of the value assessment can no longer be satisfied.

Income and expenses are allocated to the period to which they relate. The result is determined as the difference between the income and expenses.

#### **Offsetting**

A financial asset and a financial liability are netted and recognised in the balance sheet as a net amount if there is a legal or contractual right to settle the asset and the liability whilst being netted at the same time, and there is in addition the intention to settle the assets and liabilities in this manner. The interest income and interest expenses associated with the financial assets and liabilities recognised on a net basis will also be recognized as netted.

#### **Related party transactions**

A related party is a party that can exert significant influence on another party or can exert a significant influence on the financial and business policy of another party. Transactions with related parties are effected at arm's length rates.

#### **Financial fixed assets - participating interests without significant influence over financial and operating policies**

Participating interests over whose financial and operating policies no significant influence is exercised are carried at cost less any impairment. Dividends received are classified as income and recognized under financial income and expense.

#### **Cash and cash equivalents**

Any credit balances at banks are considered as cash and cash equivalents.

#### **Receivables**

Receivables are initially stated at fair value, including transaction costs. After initial recognition the receivables will be recognized at amortized cost based on the effective interest method less provision for doubtful debts. If there are no premium, discount or transaction costs, the amortized cost price will be equal to the nominal value of the receivable.

#### **Current liabilities**

Current liabilities, accruals and deferred income are initially stated at fair value. After their initial recognition the short-term debts are valued at amortized costs on the basis of the effective interest method. If there are no premium, discount or transaction expenses, the amortized cost price will be equal to the nominal value of the liability.

#### **Revenue recognition**

The company includes the revenue from providing services in the net turnover when the provision of the service has taken place, the price has been determined or can reasonably be estimated and there is a reasonable certainty that this amount can be collected. Normally these criteria are met at the moment that the service has been provided and acceptance, if required, has been obtained.

#### **Taxes**

The taxes on the profits include the taxes to be offset in the short term as well as the deferred taxes, taking into account tax rules and non-deductible expenses. No taxes are deducted from profits if and to the extent that setoff of these profits against losses suffered in previous years is possible. Taxes are deducted from losses if setoff against profits gained in previous years is possible and this leads to a tax refund. Taxes are also deducted if it can reasonably be assumed that setoff of losses against future profits is possible. The taxes are calculated at the current rate on the results taking tax rules into account.

**The use of estimates**

The preparation of the financial statements requires management to make assessments, estimates and assumptions affecting the application of principles and the reported value of assets and liabilities, and of revenue and expenses. The actual outcomes can deviate from these estimates. The estimates and underlying assumptions are periodically assessed. Assumptions about future developments (or future developments that do not occur) may change due to market changes or circumstances arising that are beyond the control of the company. These changes in estimates will be accounted for prospectively.

The use of estimates is shown to a limited degree in the financial statements in note 5 (accrued liabilities). The cost provisions included there are formed partly - inherent in their nature - on the basis of estimates.

**Risk management**

As a manager a.s.r. vermogensbeheer has no positions in securities at its own expense and therefore has limited market risks. The remaining risks relate particularly to operational, compliance and reputational risks, apart from obtaining sufficient funds under management and related income.

**Relationship with parent company and major activities**

a.s.r. vermogensbeheer is a wholly owned subsidiary of a.s.r. and its objective is managing assets and acting as asset manager for third parties. a.s.r. vermogensbeheer forms part of the a.s.r. corporate income tax and sales tax entity. Apart from its relationship with the parent company a.s.r. vermogensbeheer is a manager of several funds and pools and the company utilizes processes at a.s.r. All transactions between the related parties take place "at arm's length". The financial details of a.s.r. vermogensbeheer are included in the consolidated financial statements of a.s.r. The annual report of a.s.r. is available on the website [www.asrnederland.nl](http://www.asrnederland.nl). In preparing the financial statements a.s.r. vermogensbeheer used the exemption offered in RJ 360.104 to not include a cashflow statement.

## Notes to the balance sheet

### 1. Financial fixed assets

a.s.r. vermogensbeheer owned 1% of the share capital (2 priority shares) of First Liability Matching N.V. in Utrecht. This participating interest has been recognized at the acquisition price. First Liability Matching N.V. was liquidated in 2025.

In euro's	2025	2024
Balance at 1 January	2	2
Share capital repayment	-2	-
Balance at the end of the period	-	2

### 2. Receivables

In euro's	31-12-2025	31-12-2024
Receivables from a.s.r. funds and mandate clients	5,744,546	5,429,249
Receivables from a.s.r. group companies	1,972,717	533,469
Other receivables	2,007,386	6,770,288
Total receivables	9,724,649	12,733,006

The receivables have a term of less than one year.

### 3. Cash and cash equivalents

The cash and cash equivalents are valued at the nominal value and are at the company's discretionary disposal.

### 4. Equity

In euro's	2025	2024
<b>Issued share capital</b>		
Balance at 1 January	45,000	45,000
Balance at the end of the period	45,000	45,000
<b>Share premium reserve</b>		
Balance at 1 January	31,985,000	31,985,000
Balance at the end of the period	31,985,000	31,985,000
<b>Other reserves</b>		
Balance as at 1 January	26,543,447	18,196,187
Addition due to profit appropriation of undistributed result	13,959,250	94,147,260
Dividend distribution	-13,000,000	-85,800,000
Balance at the end of the period	27,502,697	26,543,447
<b>Undistributed result</b>		
Balance as at 1 January	13,959,250	94,147,260
Profit appropriation to other reserves	-13,959,250	-94,147,260
Profit of the financial year	16,859,517	13,959,250
Balance at the end of the period	16,859,517	13,959,250
<b>Total Equity</b>	<b>76,392,214</b>	<b>72,532,697</b>

### Issued share capital

The authorized share capital of the company amounts to € 225,000. It is divided into 225,000 shares, each with a nominal value of € 1.00. Of these shares 45,000 have been issued and paid up in full. Therefore the issued share capital amounts to € 45,000.

### 5. Current liabilities

The current liabilities all have a term of less than one year.

In euro's	31-12-2025	31-12-2024
Payables to a.s.r. group companies	-	1,902,902
Payables to a.s.r. funds	788,061	678,813
Corporate income tax to be settled with a.s.r.	5,862,192	13,707,810
VAT payable to be settled with a.s.r.	420,040	575,734
Accrued liabilities	11,223,026	4,193,759
<b>Total current liabilities</b>	<b>18,293,319</b>	<b>21,059,018</b>

#### Payables to a.s.r. funds

This liability consists of payables to various funds to avoid duplication of expenses in these funds in connection with investments in other a.s.r. funds.

#### Corporate income tax to be settled with a.s.r.

This liability relates to the corporate income tax which has to be settled by a.s.r. on behalf of a.s.r. vermogensbeheer.

#### VAT payable to be settled with a.s.r.

This liability relates to the VAT payable which has to be settled by a.s.r. on behalf of a.s.r. vermogensbeheer.

#### Accrued liabilities

The accrued liabilities consist of expenses payable for:

- Activities by third parties of € 500,000 (2024: € 225,000)
- Audit fees of € 1,400,000 (2024: € 1,400,000)
- Supervision fees to DNB / AFM of € 134,091 (2024: € -)
- Other expenses payable of € 9,188,935 (2024: € 2,568,759)

## Notes to the profit and loss account

### Funds and pools

a.s.r. vermogensbeheer receives management and service fees for its asset management services. The management fee is charged by a.s.r. vermogensbeheer for the management of the pool and fund assets.

The service fee covers the fee for auditors, legal and tax advisors, expenses in connection with preparing the (semi)-annual reports, expenses in connection with calculating and publishing the net asset values, the cost of administration of the investment accounts by a.s.r. vermogensbeheer and the expenses for the custodian bank (depository and custodian).

As of 31 December 2025 a.s.r. vermogensbeheer manages the assets of various funds:

Funds and pools (In chronological order)	As of
ASR Beleggingspools	2010
ASR Beleggingsmixfondsen	2013
ASR Pensioen Mixfondsen	2013
ASR Pensioen Staatsobligatiefonds 10-15 jaar	2013
ASR Kapitaalmarkt fondsen	2016
ASR IndexPlus Institutionele fondsen	2017
ASR Pensioen Staatsobligatiefonds 15+	2017
ASR Institutioneel Vermogensbeheer Beleggingsfondsen	2018
ASR Pensioen Staatsobligatiefonds 20+	2019
ASR Amerikaanse Aandelen Fonds	2021
ASR Vooruit Mixfondsen	2021
ASR Paraplufonds	2022
ASR Wereldwijd Aandelen Fonds	2022
ASR Azië Aandelen Fonds	2023
ASR Wereldwijd Impact Aandelen Fonds	2023

### a.s.r. (for its own account and unit linked products for policyholders)

a.s.r. vermogensbeheer also manages the assets of a.s.r. and its subsidiaries with regard to the so-called investments on 'its own account' and the unit linked products held for the policyholders. a.s.r. vermogensbeheer receives a fee on the basis of the actual costs plus a margin.

### Mandate clients

a.s.r. vermogensbeheer also manages the assets of various mandate clients for whom specific agreements for each mandate have been made in connection with the management fee.

## 6. Fees received

### Other funds and pools

The management and service fees are calculated every day on the net assets of the fund. The fees per fund as of 31 December 2025 are:

Funds and pools	Management fee	Service fee	Total
ASR Beleggingspools	0.15%	0.10%	0.25%
ASR Beleggingsmixfondsen (ABC, E, F, G en H)	0.25%-1.00%	0.10%-0.15%	0.35%-1.10%
ASR Pensioen Mixfondsen	0.20%	0.08%	0.28%
ASR Pensioen Staatsobligatiefonds 10-15 Jaar	0.10%	0.10%	0.20%
ASR Kapitaalmarkt Fonds	0.175-0.20%	Actual service costs	0.175-0.20%
ASR IndexPlus Institutionele Fondsen*	0.00-1.05%	0.00-0.05%	0.00-1.10%
ASR Pensioen Staatsobligatiefonds 15+ Jaar	0.10%	0.10%	0.20%
ASR Institutioneel Vermogensbeheer Beleggingsfondsen	1.05%	0.05%	1.10%
ASR Pensioen Staatsobligatiefonds 20+	0.10%	0.10%	0.20%
ASR Amerikaanse Aandelen Fonds*	0.00-1.05%	0.00-0.05%	0.00-1.10%
ASR Vooruit Mixfondsen	0.25%	0.05%	0.30%
ASR Paraplufonds	0.08-0.30%	0.00-0.05%	0.08-0.35%
ASR Wereldwijd Aandelen Fonds	0.10%-1.05%	0.05%	0.15%-1.10%
ASR Azië Aandelen Fonds*	0.00-1.05%	0.00-0.05%	0.00-1.10%
ASR Wereldwijd Impact Aandelen Fonds*	0.00-1.00%	0.00-0.05%	0.00-1.05%

\* No management and service fees are charged within (certain shareclasses of) these funds in case of fund of fund investments in other investment funds managed by a.s.r. vermogensbeheer

### Mandate clients and a.s.r. (for its own account and unit linked products for policyholders)

Client-specific agreements are made regarding the management fees for the mandate clients. a.s.r. vermogensbeheer receives management and service fees based on the actual costs plus a margin for the asset management of the investments of a.s.r. and its subsidiaries.

The management and service fees received amounted to:

In euro's	2025	2024
Management fee - funds and pools	36,643,980	50,649,311
Service fee - funds and pools	13,482,949	13,651,174
Management fee -a.s.r. and subsidiaries	64,969,906	55,790,622
Management fee - mandate clients	1,097,203	1,561,336
<b>Total fees received</b>	<b>116,194,038</b>	<b>121,652,443</b>

## 7. Fees paid

In euro's	2025	2024
Asset management	-	15,082,000
Administrative services	2,449,027	2,749,562
Other services	9,362,984	9,980,211
<b>Total fees paid</b>	<b>11,812,011</b>	<b>27,811,773</b>

### Asset management

Fees paid for asset management relate to:

- The fees to a.s.r. group companies associated with the mortgage receivables portfolios of € - million (2024: € 13.7 million)
- Other fees € - (2024: € 1.4 million)

### Administrative services

These relate to the fees to BNP Paribas Security Services for administrative services with regard to First Liability Matching N.V. € 0.1 million (2024: € 0.1 million), and the expenses for custody € 2.3 million (2024: € 2.6 million).

### Other services

These other services relate to fees to a.s.r. group companies related to the investments in particular asset portfolios.

## 8. Administration and management expenses

In euro's	2025	2024
General management expenses	31,830,560	29,543,134
<b>Personnel expenses</b>		
Salaries – a.s.r.	30,073,986	28,827,755
Pension expenses – a.s.r.	5,927,669	5,751,566
Social security contributions - a.s.r.	3,088,253	2,880,918
Other personnel expenses - a.s.r.	3,526,949	4,790,853
<b>Total administration and management expenses</b>	<b>74,447,417</b>	<b>71,794,226</b>

### General management expenses

The general management expenses mainly include administration and management expenses passed on by a.s.r. and licence fees.

### Personnel

a.s.r. vermogensbeheer does not employ any personnel. As at 31 December 2025 253 employees (31 December 2024: 241 employees) and 243 FTEs (2024: 231 FTEs) were subcontracted by a.s.r. vermogensbeheer pursuant to an employee loan agreement with a.s.r. The personnel expenses, which are charged to a.s.r. vermogensbeheer consist fully of fixed remuneration (AIFMD Article 22, paragraph 2 e). The Manager does not share in the investment performance as remuneration for the management of the investment funds. Therefore there is no question of 'carried interest' (the share of the profit of the Fund intended for the Manager of the Fund as remuneration for the management). The table below includes the total remuneration with regard to the employees contracted by the Manager (numbers according to the year-end position). Further information about the remuneration policy is included on the website ([www.asrvermogensbeheer.nl](http://www.asrvermogensbeheer.nl)).

Personnel expenses (in euros)	01-01-2025 to 31-12-2025	No. of employees 31-12-2025	01-01-2024 to 31-12-2024	No. of employees 31-12-2024
Identified Staff*	2,976,456	7**	3,846,404	9
Employees	39,640,401	246	38,404,688	232
<b>Total</b>	<b>42,616,857</b>	<b>253</b>	<b>42,251,092</b>	<b>241</b>

\* The scope of Identified Staff has changed as of 2025, resulting in two employees being reclassified from Identified Staff to Employees.

\*\* The 2025 Identified Staff exists out of three Management Board members and four additional Identified Staff members.

### Pensions

a.s.r. passes on the pension expenses in relation to the defined contribution plan to a.s.r. vermogensbeheer based on the actual expenses per employee. a.s.r. does not pass on the expenses in relation to the ended defined benefit plan. As a result of this policy a.s.r. vermogensbeheer is not exposed to any risk with regard to the defined benefit scheme of the employees of a.s.r. subcontracted by a.s.r. vermogensbeheer and accordingly does not include the entire pension explanation of a.s.r. in relation to the ended defined benefit plan.

### 9. Other operating expenses

In euro's	2025	2024
Audit fees	1,507,241	1,400,000
Consultancy expenses	6,558,802	4,797,363
Operational contributions and levies	1,193,844	958,385
<b>Total other operating expenses</b>	<b>9,259,887</b>	<b>7,155,748</b>

The audit fees also include the fees of audits of annual reports of the funds and pools managed by a.s.r. vermogensbeheer and the ISAE 3402 report. The fees in connection with the external audit of the a.s.r. vermogensbeheer annual report, as meant in Section 2:382a, subsections 1 and 2 of the Dutch Civil Code amounts to € 43,000 (2024: € 38,500). The auditor who performs the external auditing services only provides assurance services. Consultancy expenses relate mainly to expenses in connection with the setup of asset management for third parties.

### 10. Taxes

a.s.r. vermogensbeheer forms part of the a.s.r. tax entity and on that account it is jointly and severally liable for the tax liabilities arising from the tax entity. The corporate income tax is included in each of the companies involved in the fiscal unity for the part that the respective company would owe as an independent taxpayer, taking into account the tax rules applicable to that company. The applicable tax rate amounts to 25.8% (2024: 25.8%) and the effective tax rate amounts to 25.8% (2024: 25.8%).

### Staffing

During the financial year of 2025, in line with the previous financial year, the company did not employ any staff. See note 8 for further explanations.

### Remuneration of the Management Board

The Management Board of the company did not receive any remuneration within the sense of Section 2:383 of the Dutch Civil Code at the expense of the company. The Directors are employed by a.s.r. and have been subcontracted by a.s.r. vermogensbeheer. The associated wage expenses are passed on to a.s.r. vermogensbeheer. See note 8 for further explanations.

### Related parties

In connection with its ordinary business operations a.s.r. vermogensbeheer maintains various business relationships with related companies and parties at rates in line with the market, particularly in the area of asset management and financial administration. The Directors of a.s.r. vermogensbeheer have executive positions at business units of a.s.r.

- Mr. P. Klijnsmit is Director of ASR Vermogensbeheer N.V. and Director of ASAM N.V.
- Mr. M.R. Lavooi is Director of ASR Vermogensbeheer N.V. and Director of ASAM N.V.
- Mrs. J.H.L. de Jong-Kortman is Director of ASR Vermogensbeheer N.V.

The Directors of a.s.r. vermogensbeheer have no direct participations in the funds and pools managed by a.s.r. vermogensbeheer or in the investments of these pools.

**Transactions with related parties**

Transactions with related parties were effected at arm's length rates. These transactions relate to:

- Management and service fees received from the funds and pools managed by a.s.r. vermogensbeheer (€ 50,126,929);
- Management fee received from a.s.r. for investments managed by a.s.r. vermogensbeheer (€ 64,969,906);
- Administration and management expenses passed on by a.s.r. (€ 57,476,446);
- Fee paid to a.s.r. group companies (€ 9,362,984);
- Fees paid to a.s.r. funds to compensate for the cost loading by investments in underlying funds (€ 7,701,560).

For the balance sheet positions with related parties please refer to note 2 (current receivables) and note 5 (current liabilities).

**Off-balance sheet rights and obligations****Fiscal unity**

The company is part of the fiscal unity of a.s.r. for both the corporate income tax and Value Added Tax. According to the standard conditions, it is jointly and severally liable for the tax payable of all the companies included in the fiscal unity.

**Events subsequent to the balance sheet date**

No events occurred in the period from the balance sheet date to the date of issuance of the financial statements with effect on this financials statements.

**Profit appropriation 2025**

The profit of the financial year of 2025 has been recognized as undistributed result within the total equity. The Directors of a.s.r. vermogensbeheer propose to pay out dividend. The exact amount of dividend will be determined after finalization of the 2025 financial statements taking into account the ICARAP capital requirement and the capital, dividend and liquidity policy of a.s.r. vermogensbeheer.

**SIGNATORIES TO THE FINANCIAL STATEMENTS**

Utrecht, 31 March 2026

ASR Vermogensbeheer N.V.

On behalf of management:

Mr. P. Klijnsmit (Director)

Mr. M.R. Lavooi (Director)

Mrs. J.H.L. de Jong-Kortman (Director)

## Other information

### Provisions in the Articles of Association governing profit appropriation

The provisions are included in Articles 17 and 18 of the Articles of Association.

#### Article 17

- 17.1 Profit pursuant to the provisions set out in this Article will be distributed after adoption of the financial statements evidencing that it is justified.
- 17.2 The profit is at the discretionary disposal of the general meeting.
- 17.3 The company can pay dividend to the shareholders and other parties entitled to profit only in so far as its equity exceeds the amounts of the issued capital increased by the legal reserves.
- 17.4 A deficit may only be funded by the reserves prescribed by law insofar as this is legally allowed.
- 17.5 In the calculation of the dividends on shares the shares held by the company in its own capital are excluded.

#### Article 18

- 18.1 Dividends are due and payable four weeks after their adoption unless the general meeting determines a different date based on a proposal of the Directors.
- 18.2 The general meeting may resolve that dividends will be distributed fully or partially in a form other than cash.
- 18.3 Notwithstanding the provisions in Article 15 paragraph 3, the general meeting may resolve on a full or partial distribution of reserves.
- 18.4 If the general meeting resolves based on the proposal of the Directors, an interim dividend will take place, if the requirement of Article 15 paragraph 3 have been met as appears from interim financial statements which are drawn up in accordance with applicable laws.

#### Publication

These financial statements will be published on the website of ASR Vermogensbeheer N.V.

# Independent auditor's report

To: the General Meeting of ASR Vermogensbeheer N.V.

## Report on the audit of the financial statements included in the annual report

### Our opinion

We have audited the financial statements 2024 of ASR Vermogensbeheer N.V., based in Utrecht.

In our opinion the accompanying financial statements give a true and fair view of the financial position of ASR Vermogensbeheer N.V. as at 31 December 2024, and of its result for 2024 in accordance with Part 9 of Book 2 of the Dutch Civil Code.

The financial statements comprise:

- 1 the balance sheet as at 31 December 2024;
- 2 the profit and loss account for 2024; and
- 3 the notes comprising a summary of the accounting policies and other explanatory information.

### Basis for our opinion

We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. Our responsibilities under those standards are further described in the 'Our responsibilities for the audit of the financial statements' section of our report.

We are independent of ASR Vermogensbeheer N.V. in accordance with the 'Wet toezicht accountantsorganisaties' (Wta, Audit firms supervision act), the 'Verordening inzake de onafhankelijkheid van accountants bij assurance-opdrachten' (ViO, Code of Ethics for Professional Accountants, a regulation with respect to independence) and other relevant independence regulations in the Netherlands. Furthermore, we have complied with the 'Verordening gedrags- en beroepsregels accountants' (VGBA, Dutch Code of Ethics).

We designed our audit procedures in the context of our audit of the financial statements as a whole and in forming our opinion thereon. The information in respect of fraud and non-compliance with laws and regulations and going concern was addressed in this context, and we do not provide a separate opinion or conclusion on these matters.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Information in support of our opinion

#### Audit response to the risk of fraud and non-compliance with laws and regulations

In the paragraph risk management of the Management Board's report, the Management Board describes its procedures in respect of the risk of fraud and non-compliance with laws and regulations.

As part of our audit, we have gained insights into the Company and its business environment, and assessed the design and implementation of the Company's risk management in relation to fraud and non-compliance. Our procedures included, among other things, assessing the Company's code of conduct, whistleblowing procedures, incidents register and its procedures to investigate indications of possible fraud and non-compliance. Furthermore, we performed relevant inquiries with management, those charged with governance and other relevant functions, such as Internal Audit, Operational Risk Management and Compliance. As part of our audit procedures, we:

- obtained an understanding of how the Company uses information technology (IT) and the impact of IT on the financial statements, including the potential for cybersecurity incidents to have a material impact on the financial statements;
- assessed other positions held by Management Board members and/or other employees and paid special attention to procedures and governance/compliance in view of possible conflicts of interest;
- evaluated investigation reports on indications of possible fraud and non-compliance, if any;
- evaluated correspondence with supervisory authorities and regulators.

In addition, we performed procedures to obtain an understanding of the legal and regulatory frameworks that are applicable to the Company and identified the following areas as those most likely to have a material effect on the financial statements:

- the requirements by or pursuant to the Act on Financial Supervision (Wet op het financieel toezicht, Wft);
- the law on the prevention of money laundering and terrorist financing (Wwft).

We evaluated the fraud and non-compliance risk factors to consider whether those factors indicate a risk of material misstatement in the financial statements.

We rebutted the presumed fraud risk on revenue recognition. The main activities of the Company are regular asset management activities on behalf of clients, including managing investment funds. The Company receives management fees and other fees for these services. The fees are mainly based on a percentage of Assets under Management. On a monthly basis the fees are predictable as the percentages agreed with clients do not change and the changes in Assets under Management are highly correlated with financial markets movements. As a result we have not considered revenue recognition as a significant risk of fraud in our audit.

Based on the above and on the auditing standards, we identified the following fraud risk that is relevant to our audit, including the relevant presumed risks laid down in the auditing standards, and responded as follows:

#### **Management override of controls (a presumed risk)**

##### *Risk:*

Management is in a unique position to manipulate accounting records and prepare fraudulent financial statements by overriding controls that otherwise appear to be operating effectively.

##### *Responses:*

- We evaluated the design and the implementation and, where considered appropriate, tested the operating effectiveness of internal controls that mitigate fraud and non-compliance risks, such as processes related to journal entries, post-closing adjustments and estimates.
- We performed a data analysis of high-risk journal entries related to amongst others manual post-closing entries and evaluated key estimates and judgments for bias by the Company's management. Where we identified instances of unexpected journal entries or other risks through our data analytics, we performed additional audit procedures to address each identified risk, including testing of transactions back to source information.

We communicated our risk assessment, audit responses and results to the Management Board.

Our audit procedures did not reveal indications and/or reasonable suspicion of fraud and non-compliance that are considered material for our audit.

#### **Audit response to going concern**

The Management Board has performed its going concern assessment and has not identified any going concern risks. To assess the Management Board's assessment, we have performed, inter alia, the following procedures:

- we considered whether the Management Board's assessment of the going concern risks includes all relevant information of which we are aware as a result of our audit;
- we analysed the company's financial position as at year-end and compared it to the previous financial year in terms of indicators that could identify going concern risks.

The outcome of our risk assessment procedures did not give reason to perform additional audit procedures on the Management Board's going concern assessment.

### Report on the other information included in the annual report

In addition to the financial statements and our auditor's report thereon, the annual report contains other information.

Based on the following procedures performed, we conclude that the other information:

- is consistent with the financial statements and does not contain material misstatements;
- contains all the information regarding the management report and the other information as required by Part 9 of Book 2 of the Dutch Civil Code.

We have read the other information. Based on our knowledge and understanding obtained through our audit of the financial statements or otherwise, we have considered whether the other information contains material misstatements.

By performing these procedures, we comply with the requirements of Part 9 of Book 2 of the Dutch Civil Code and the Dutch Standard 720. The scope of the procedures performed is less than the scope of those performed in our audit of the financial statements.

The Management Board is responsible for the preparation of the other information, including the management report, in accordance with Part 9 of Book 2 of the Dutch Civil Code, and other information as required by Part 9 of Book 2 of the Dutch Civil Code.

### Description of the responsibilities for the financial statements

#### *Responsibilities of the Management Board for the financial statements*

The Management Board is responsible for the preparation and fair presentation of the financial statements in accordance with Part 9 of Book 2 of the Dutch Civil Code. Furthermore, the Management Board is responsible for such internal control as the Management Board determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

As part of the preparation of the financial statements, the Management Board is responsible for assessing the company's ability to continue as a going concern. Based on the financial reporting framework mentioned, the Management Board should prepare the financial statements using the going concern basis of accounting unless the Management Board either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so. The Management Board should disclose events and circumstances that may cast significant doubt on the company's ability to continue as a going concern in the financial statements.

#### *Our responsibilities for the audit of the financial statements*

Our objective is to plan and perform the audit engagement in a manner that allows us to obtain sufficient and appropriate audit evidence for our opinion.

Our audit has been performed with a high, but not absolute, level of assurance, which means we may not have detected all material errors and fraud during our audit.

Misstatements can arise from fraud or errors and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements. The materiality affects the nature, timing and extent of our audit procedures and the evaluation of the effect of identified misstatements on our opinion.

We have exercised professional judgement and have maintained professional scepticism throughout the audit, in accordance with Dutch Standards on Auditing, ethical requirements and independence requirements. Our audit included among others:

- identifying and assessing the risks of material misstatement of the financial statements, whether due to errors or fraud, designing and performing audit procedures responsive to those risks, and obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from errors, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;

- obtaining an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control;
- evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management Board;
- concluding on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company ceasing to continue as a going concern;
- evaluating the overall presentation, structure and content of the financial statements, including the disclosures; and
- evaluating whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Management Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant findings in internal control that we identify during our audit.

Utrecht, 31 March 2025  
KPMG Accountants N.V.

G.J. Hoeve RA

